RESORT MUNICIPALITY OF WHISTLER

FIVE-YEAR FINANCIAL PLAN 2019–2023 AMENDMENT BYLAW NO. 2265, 2019

A BYLAW TO AMEND "FIVE-YEAR FINANCIAL PLAN 2019 - 2023 BYLAW NO. 2225, 2019"

WHEREAS the Council must have a financial plan pursuant to Section 165 of the *Community Charter;*

AND WHEREAS the Council deems it necessary and appropriate to amend the five-year financial plan for the years 2019 to 2023;

NOW THEREFORE the Council of the Resort Municipality of Whistler in open meeting assembled, **ENACTS AS FOLLOWS**:

- 1. This Bylaw may be cited for all purposes as the "Five-Year Financial Plan 2019-2023 Amendment Bylaw No. 2265, 2019".
- 2. Schedules "A" and "B" of the "Five-Year Financial Plan 2019-2023 Bylaw No. 2225, 2019" are replaced by Schedules "A" and "B" attached to and forming part of this Bylaw.

GIVEN FIRST, SECOND, and THIRD READINGS this 17th day of December, 2019.

ADOPTED by Council this _____ day of _____, 2020.

Jack Crompton, Mayor Alba Banman, Acting Municipal Clerk

I HEREBY CERTIFY that this is a true copy of "Five-Year Financial Plan 2019-2023 Amendment Bylaw No. 2265, 2019".

Alba Banman, Municipal Clerk

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2019 - 2023 CONSOLIDATED OPERATING SUMMARY

BYLAW 2265, 2019 SCHEDULE A

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|------------------------------|------------|------------|---------------|---|-------------|
| REVENUE | | | | | |
| General Fund | | | | | |
| Property Taxes | 39,180,627 | 40,062,191 | 40,963,590 | 41,885,271 | 42,827,690 |
| Other Property Tax | 1,008,200 | 1,030,885 | 1,054,079 | 1,077,796 | 1,102,047 |
| Government Grants | 688,906 | 700,000 | 705,000 | 710,000 | 715,000 |
| Fees and Charges | 11,943,016 | 12,181,876 | 12,425,514 | 12,674,024 | 12,927,505 |
| Investment Income | 2,273,900 | 2,383,900 | 2,493,900 | 2,603,900 | 2,713,900 |
| RMI Grant | 6,940,000 | 6,900,000 | 6,900,000 | 6,900,000 | 6,900,000 |
| MRDT | 11,300,000 | 11,300,000 | 11,300,000 | 11,300,000 | 11,300,000 |
| Works and Service Charges | 606,107 | 600,000 | 600,000 | 600,000 | 600,000 |
| Water Fund | | | | | |
| Parcel Taxes | 3,966,915 | 4,046,253 | 4,127,178 | 4,209,722 | 4,293,916 |
| Fees and Charges | 3,017,812 | 3,078,168 | 3,139,732 | 3,202,526 | 3,266,577 |
| Works and Service Charges | 47,500 | 50,000 | 50,000 | 50,000 | 50,000 |
| Sewer Fund | | | | | |
| Parcel Taxes | 4,189,416 | 4,273,204 | 4,358,668 | 4,445,842 | 4,534,759 |
| Fees and Charges | 3,873,417 | 3,950,885 | 4,029,903 | 4,110,501 | 4,192,711 |
| Works and Service Charges | 198,770 | 200,000 | 200,000 | 200,000 | 200,000 |
| Solid Waste Fund | | | | | |
| Fees and Charges | 5,898,154 | 6,016,117 | 6,136,439 | 6,259,168 | 6,384,352 |
| Government Grants | 481,000 | 480,000 | 485,000 | 490,000 | 495,000 |
| | 95,613,740 | 97,253,480 | 98,969,005 | 100,718,751 | 102,503,455 |
| EXPENDITURE | | 1,639,740 | 1,715,524 | 1,749,746 | 1,784,705 |
| General Fund | | _,, | -,, | _,, .,, ,, | -,, |
| Payroll and Goods & Services | 53,396,486 | 55,425,553 | 57,531,724 | 59,717,929 | 61,987,210 |
| Debt Interest & Principal | 239,299 | 239,299 | 239,299 | 239,299 | 239,299 |
| Residents & Partners | 7,844,150 | 7,813,650 | 7,773,650 | 7,843,650 | 7,693,650 |
| Contingency | 647,172 | 658,331 | 680,954 | 704,401 | 728,702 |
| Water Fund | 0,1/2 | 000,001 | | , | /20,/02 |
| Payroll and Goods & Services | 1,894,138 | 1,922,550 | 1,951,388 | 1,980,659 | 2,010,369 |
| Debt Interest & Principal | | | | | _,010,007 |
| Sewer Fund | | | | | |
| Payroll and Goods & Services | 2,813,851 | 2,856,059 | 2,898,900 | 2,942,383 | 2,986,519 |
| Debt Interest & Principal | 1,370,453 | 1,370,453 | 1,370,453 | 1,210,453 | 1,210,453 |
| Solid Waste Fund | -,, | -,, | _,_ , _ , _ , | -,, | _,, |
| Payroll and Goods & Services | 5,545,774 | 5,628,961 | 5,713,395 | 5,799,096 | 5,886,082 |
| Debt Interest & Principal | 472,255 | 472,255 | 472,255 | 472,255 | 472,255 |
| | 74,223,578 | 76,387,110 | 78,632,018 | 80,910,125 | 83,214,540 |
| | 17,223,310 | /0,00/,110 | 10,032,010 | 00,710,143 | 05,217,570 |

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2019 - 2023 CONSOLIDATED OPERATING SUMMARY

BYLAW 2265, 2019 SCHEDULE A Cont'd

| - | 2019 | 2020 | 2021 | 2022 | 2023 |
|--------------------------------------|------------|------------|------------|------------|------------|
| TRANSFERS TO (FROM) | | | | | |
| OTHER FUNDS / RESERVES | | | | | |
| Interest Paid to Reserves | 2,000,000 | 2,146,090 | 2,245,044 | 2,342,468 | 2,442,957 |
| Recreation Works Charges Reserve | 305,350 | 300,000 | 300,000 | 300,000 | 300,000 |
| Transportation Works Charges Reserve | 260,257 | 250,000 | 250,000 | 250,000 | 250,000 |
| Employee Housing Charges Reserve | - | 45,000 | 45,000 | 45,000 | 45,000 |
| RMI Reserve | 2,747,590 | 2,475,000 | 2,250,000 | 1,950,000 | 1,050,000 |
| 2% MRDT Reserve | 1,617,656 | 650,000 | 315,000 - | | |
| General Capital Reserve | 4,716,967 | 4,787,722 | 4,859,537 | 4,932,430 | 5,006,417 |
| Parking Reserve | - | - | - | - | - |
| Parkland and ESA Reserve | _ | - | _ | _ | _ |
| Vehicle Replacement Reserve | 992,582 | 1,240,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| General Operating Surplus (Deficit) | - | - | - | - | - |
| General Operating Reserve | 1,454,860 | 1,575,000 | 1,575,000 | 1,575,000 | 1,575,000 |
| Water Works Charges Reserve | 47,500 | 50,000 | 50,000 | 50,000 | 50,000 |
| Water Capital Reserve | 3,180,586 | 3,228,295 | 3,276,719 | 3,325,870 | 3,375,758 |
| Water Operating Reserve | 573,375 | 581,976 | 590,706 | 599,566 | 608,560 |
| Water Operating Surplus (Deficit) | - | - | - | - | - |
| Sewer Works Charges Reserve | 198,770 | 200,000 | 200,000 | 200,000 | 200,000 |
| Sewer Capital Reserve | 2,016,569 | 2,046,818 | 2,077,520 | 2,108,683 | 2,140,313 |
| Sewer Operating Reserve | 448,568 | 448,568 | 448,568 | 448,568 | 448,568 |
| Sewer Operating Surplus (Deficit) | | | | | |
| Solid Waste Capital Reserve | 861,890 | 874,818 | 887,941 | 901,260 | 914,779 |
| Solid Waste Operating Reserve | (32,359) | (32,917) | (34,048) | (35,220) | (36,435) |
| Solid Waste Surplus (Deficit) | - | - | - | - | - |
| - | 21,390,162 | 20,866,370 | 20,336,987 | 19,808,625 | 19,288,916 |
| REVENUE LESS EXPENDITURE | | | | | |
| AND TRANSFERS | 0 | 0 | 0 | 0 | 0 |

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2019 - 2023 CONSOLIDATED PROJECT SUMMARY

BYLAW 2265, 2019 SCHEDULE B

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|------------------------------|--------------------|-------------|------------|------------|------------|
| REVENUE AND OTHER SOU | IRCES OF FU | JNDING | | | |
| General Fund | | | | | |
| Government Grants | 1,903,110 | 232,000 | 250,000 | 92,500 | - |
| Contribution from Developers | - | - | - | - | - |
| Equipment disposal proceeds | - | - | - | - | - |
| WHA construction loan | - | (5,000,000) | - | - | - |
| Other Contributions | 200,000 | - | - | - | - |
| WCSS loan payments | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Water Fund | | | | | |
| Government Grants | 558,659 | - | - | - | - |
| Other Contributions | - | - | - | - | - |
| Sewer Fund | | | | | |
| Government Grants | - | - | - | - | - |
| Solid Waste Fund | | | | | |
| Government Grants | 390,000 | - | - | - | - |
| | 3,101,769 | (4,718,000) | 300,000 | 142,500 | 50,000 |
| | 5,101,709 | (4,718,000) | 300,000 | 142,300 | 30,000 |
| EXPENDITURE | | | | | |
| General Fund | | | | | |
| Non-capital Expenditure | 2,483,375 | 1,353,198 | 624,067 | 734,751 | 434,476 |
| Infrastructure Maintenance | 14,988,055 | 12,133,200 | 6,641,300 | 4,989,600 | 3,694,200 |
| Capital Expenditure | 11,011,089 | 3,388,060 | 2,009,520 | 2,990,228 | 2,591,054 |
| WCSS loan | - | - | - | - | - |
| Water Fund | | | | | |
| Non-capital Expenditure | 893,500 | 957,500 | 1,698,500 | 1,794,500 | 390,500 |
| Infrastructure Maintenance | 4,604,000 | 2,515,000 | 1,405,000 | 3,025,000 | 580,000 |
| Capital Expenditure | 5,000 | 120,000 | - | - | - |
| Sewer Fund | | | | | |
| Non-capital Expenditure | 785,000 | 597,000 | 827,000 | 817,000 | 617,000 |
| Infrastructure Maintenance | 5,874,000 | 3,695,000 | 4,675,000 | 3,210,000 | 2,210,000 |
| Capital Expenditure | 570,000 | 3,140,000 | 520,000 | - | - |
| Solid Waste Fund | | | | | |
| Non-capital Expenditure | 105,000 | 40,000 | 40,000 | 40,000 | - |
| Infrastructure Maintenance | 455,891 | 447,428 | 422,428 | 332,428 | 322,428 |
| Capital Expenditure | 630,000 | 150,000 | 50,000 | - | - |
| All Funds | | | | | |
| Depreciation | 12,346,893 | 12,746,893 | 13,146,893 | 13,546,893 | 13,946,893 |
| | 54,751,803 | 41,283,280 | 32,059,708 | 31,480,400 | 24,786,551 |

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2019 - 2023 CONSOLIDATED PROJECT SUMMARY

BYLAW 2265, 2019 SCHEDULE B Cont'd

| _ | 2019 | 2020 | 2021 | 2022 | 2023 |
|-------------------------------|------------|------------|------------|------------|------------|
| NSFERS (TO) FROM | | | | | |
| HER FUNDS (RESERVES) |) | | | | |
| RMI Reserve | 5,953,280 | 4,599,480 | 1,789,480 | 495,480 | 369,080 |
| 2% MRDT Reserve | 1,072,282 | 701,000 | 626,000 | 626,000 | 620,300 |
| General Capital Reserve | 9,636,550 | 4,328,544 | 1,500,278 | 969,779 | 883,574 |
| Recreation Works Charges | 1,528,321 | 600,000 | 400,000 | 600,000 | - |
| Vehicle Replacement Reserve | 3,264,813 | 1,454,916 | 880,000 | 2,341,245 | 1,925,089 |
| Library Reserve | 62,000 | 35,000 | 60,000 | 35,000 | 45,000 |
| General Operating Reserve | 2,492,163 | 1,851,016 | 1,621,625 | 1,664,569 | 1,461,679 |
| Transportation Works Charges | 3,240,000 | 3,072,500 | 2,147,500 | 1,890,000 | 1,415,000 |
| Water Capital Reserve | 4,765,341 | 3,413,125 | 2,935,000 | 4,540,000 | 780,000 |
| Water Operating Reserve | 358,500 | 192,500 | 183,500 | 279,500 | 190,500 |
| Sewer Capital Reserve | 6,264,000 | 6,821,875 | 5,180,000 | 3,210,000 | 2,210,000 |
| Sewer Operating Reserve | 785,000 | 597,000 | 827,000 | 817,000 | 617,000 |
| Solid Waste Capital Reserve | 695,891 | 597,428 | 472,428 | 332,428 | 322,428 |
| Solid Waste Operating Reserve | 105,000 | 40,000 | 40,000 | 40,000 | - |
| | 40,223,141 | 28,304,386 | 18,662,815 | 17,841,007 | 10,839,658 |
| USTMENTS FOR NON CA | SH ITEMS | AND CHAN | GES TO NE' | Γ FINANCIA | AL ASSETS |
| Depreciation | 12,346,893 | 12,746,893 | 13,146,893 | 13,546,893 | 13,946,893 |
| WCSS loan | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| WHA construction loan | - | 5,000,000 | (50,000) | (50,000) | (50,000) |
| WDC Loan | (870,000) | - | - | - | - |
| | | | | | |

REVENUE AND TRANSFERS LESS EXPENDITURE