RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED OPERATING SUMMARY

BYLAW 2281, 2020 SCHEDULE A

	2020	2021	2022	2023	2024
REVENUE					
General Fund					
Property Taxes	40,279,453	41,971,190	43,650,038	45,308,739	46,939,854
Other Property Tax	1,038,450	1,286,815	1,310,706	1,335,134	1,360,112
Government Grants	704,742	705,000	710,000	715,000	715,000
Fees and Charges	6,238,490	9,668,011	10,714,480	11,607,719	13,220,441
Investment Income	2,135,190	2,205,190	2,315,190	2,465,190	2,635,190
RMI Grant	7,500,000	6,900,000	6,900,000	6,900,000	6,900,000
MRDT	5,931,911	9,040,000	9,718,000	10,446,850	11,230,364
Works and Service Charges	180,800	225,000	235,000	245,000	255,000
Water Fund					
Parcel Taxes	4,059,202	4,140,386	4,223,194	4,307,658	4,393,811
Fees and Charges	3,081,315	3,142,941	3,205,800	3,269,916	3,335,314
Works and Service Charges	50,000	50,000	50,000	50,000	50,000
Sewer Fund					
Parcel Taxes	4,282,453	4,368,102	4,455,464	4,544,573	4,635,465
Fees and Charges	3,975,368	4,054,875	4,135,973	4,218,692	4,303,066
Works and Service Charges	160,000	175,000	175,000	175,000	175,000
Solid Waste Fund					
Fees and Charges	5,914,870	6,033,167	6,153,831	6,276,907	6,402,446
Government Grants	554,096	550,000	500,000	525,000	550,000
	86,086,340	94,515,678	98,452,675	102,391,379	107,101,063
EXPENDITURE					
General Fund					
Payroll and Goods & Services	51,652,757	55,615,562	58,728,953	60,960,653	63,277,158
Debt Interest & Principal	237,817	237,817	237,817	237,817	237,817
Residents & Partners	4,898,055	7,464,445	8,024,278	8,626,099	9,273,056
Contingency	565,728	588,392	617,930	639,559	661,979
Water Fund	,	,	,	,	,
Payroll and Goods & Services	1,800,331	1,836,337	1,873,064	1,910,525	1,948,736
Debt Interest & Principal	-	-	-	-	-
Sewer Fund					
Payroll and Goods & Services	2,546,392	2,597,320	2,649,266	2,702,252	2,756,297
Debt Interest & Principal	1,038,986	1,038,986	878,986	878,986	878,986
Solid Waste Fund	, ,	, ,	,	,	,
Payroll and Goods & Services	5,248,939	5,327,673	5,407,588	5,488,702	5,571,033
Debt Interest & Principal	472,255	472,255	472,255	472,255	472,255
	68,461,260	75,178,787	78,890,138	81,916,848	85,077,317
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RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2020 - 2024 CONSOLIDATED OPERATING SUMMARY

BYLAW 2281, 2020 SCHEDULE A Cont'd

Recreation Works Charges Reserve Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve RMI Reserve RMI Reserve RMI Reserve General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve Vehicle Replacement Reserve General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve The Material Reserve Sewer Operating Reserve	2020 21,671 00,444 80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032 50,000	1,985,205 125,000 100,000 1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	2,082,629 130,556 104,444 1,000 1,950,000 638,940 6,309,505 - 1,028,612 - (689,207)	2,219,118 136,111 108,889 1,000 1,050,000 801,491 6,933,206 - 1,138,723 - (27,184)	2,372,118 141,667 113,333 1,000 1,050,000 907,241 7,749,270
Interest Paid to Reserves 1,9 Recreation Works Charges Reserve Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve 3,2 MRDT Reserve (1,0 General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	00,444 80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032	125,000 100,000 1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	130,556 104,444 1,000 1,950,000 638,940 6,309,505 - - 1,028,612	136,111 108,889 1,000 1,050,000 801,491 6,933,206 - - 1,138,723	141,667 113,333 1,000 1,050,000 907,241 7,749,270 - - 1,129,852
Interest Paid to Reserves 1,9 Recreation Works Charges Reserve Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve 3,2 MRDT Reserve (1,0 General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	00,444 80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032	125,000 100,000 1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	130,556 104,444 1,000 1,950,000 638,940 6,309,505 - - 1,028,612	136,111 108,889 1,000 1,050,000 801,491 6,933,206 - - 1,138,723	141,667 113,333 1,000 1,050,000 907,241 7,749,270 - - 1,129,852
Interest Paid to Reserves Recreation Works Charges Reserve Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve RMI Reserve RMI Reserve General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve Vehicle Replacement Reserve General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 1 Sewer Operating Reserve 1 Sewer Operating Reserve 2,5 Sewer Operating Reserve	00,444 80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032	125,000 100,000 1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	130,556 104,444 1,000 1,950,000 638,940 6,309,505 - - 1,028,612	136,111 108,889 1,000 1,050,000 801,491 6,933,206 - - 1,138,723	141,667 113,333 1,000 1,050,000 907,241 7,749,270 - - 1,129,852
Recreation Works Charges Reserve Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve RMI Reserve RMI Reserve RMI Reserve General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve Vehicle Replacement Reserve General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Capital Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve	00,444 80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032	125,000 100,000 1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	130,556 104,444 1,000 1,950,000 638,940 6,309,505 - - 1,028,612	136,111 108,889 1,000 1,050,000 801,491 6,933,206 - - 1,138,723	141,667 113,333 1,000 1,050,000 907,241 7,749,270 - - 1,129,852
Transportation Works Charges Reserve Employee Housing Charges Reserve RMI Reserve 3,2 MRDT Reserve (1,0 General Capital Reserve 3,9 Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	80,356 800 70,412 72,640) 03,134 - - 28,214 - 30,032	100,000 1,000 2,250,000 514,640 5,683,231 - 1,077,476 - (300,598)	104,444 1,000 1,950,000 638,940 6,309,505 - - 1,028,612	108,889 1,000 1,050,000 801,491 6,933,206 - - 1,138,723	113,333 1,000 1,050,000 907,241 7,749,270 - - 1,129,852
Employee Housing Charges Reserve RMI Reserve 3,2 MRDT Reserve (1,0 General Capital Reserve 3,9 Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	800 70,412 72,640) 03,134 - - 28,214 - 30,032	1,000 2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	1,000 1,950,000 638,940 6,309,505 - - 1,028,612	1,000 1,050,000 801,491 6,933,206 - - 1,138,723	1,000 1,050,000 907,241 7,749,270 - - 1,129,852
RMI Reserve 3,2 MRDT Reserve (1,0 General Capital Reserve 3,9 Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	70,412 72,640) 03,134 - - 28,214 - 30,032	2,250,000 514,640 5,683,231 - - 1,077,476 - (300,598)	1,950,000 638,940 6,309,505 - - 1,028,612	1,050,000 801,491 6,933,206 - - 1,138,723	1,050,000 907,241 7,749,270 - - 1,129,852
MRDT Reserve (1,0 General Capital Reserve 3,9 Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 66	72,640) 03,134 - - 28,214 - 30,032	514,640 5,683,231 - - 1,077,476 - (300,598)	638,940 6,309,505 - 1,028,612	801,491 6,933,206 - - 1,138,723	907,241 7,749,270 - - 1,129,852
General Capital Reserve Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve General Operating Surplus (Deficit) General Operating Reserve Water Works Charges Reserve Water Capital Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve	03,134 - - 28,214 - 30,032	5,683,231 - - 1,077,476 - (300,598)	6,309,505 - - 1,028,612 -	6,933,206 - - 1,138,723 -	7,749,270 - - 1,129,852 -
Parking Reserve Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	28,214 - 30,032	1,077,476 - (300,598)	1,028,612	1,138,723	1,129,852
Parkland and ESA Reserve Vehicle Replacement Reserve 1,0 General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	30,032	(300,598)	-	-	-
General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	30,032	(300,598)	-	-	-
General Operating Surplus (Deficit) General Operating Reserve 1 Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	30,032	(300,598)	-	-	-
General Operating Reserve Water Works Charges Reserve Water Capital Reserve Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve Sewer Capital Reserve 2,5 Sewer Operating Reserve 6			(689,207)	(27.184)	227 207
Water Works Charges Reserve Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6				(4/,104)	337,387
Water Capital Reserve 3,6 Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	20,000	50,000	50,000	50,000	50,000
Water Operating Reserve Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	66,298	3,421,333	3,472,719	3,524,878	3,577,819
Water Operating Surplus (Deficit) Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	71,714	72,789	73,881	74,989	76,114
Sewer Works Charges Reserve 1 Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	-	-	-	-	-
Sewer Capital Reserve 2,5 Sewer Operating Reserve 6	60,000	175,000	175,000	175,000	175,000
Sewer Operating Reserve 6	25,923	2,410,500	2,446,658	2,483,357	2,520,608
	03,195	603,195	603,195	603,195	603,195
Sewer Operating Surplus (Deficit)	-	, -	, -	, -	-
	13,814	1,197,540	1,215,503	1,233,736	1,252,242
*	28,286)	(29,420)	(30,896)	(31,978)	(33,099)
Solid Waste Surplus (Deficit)	-	-	-	-	-
17,6	25,080	19,336,892	19,562,538	20,474,531	22,023,746
REVENUE LESS EXPENDITURE					
AND TRANSFERS	0	0	0	0	0