RESORT MUNICIPALITY OF WHISTLER

FIVE-YEAR FINANCIAL PLAN 2025-2029 BYLAW NO. 2465, 2025

A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR 2025-2029

WHEREAS the Council must have a financial plan pursuant to Section 165 of the *Community Charter*;

AND WHEREAS the Council deems it necessary and appropriate to adopt a five-year financial plan for the years 2025 to 2029;

NOW THEREFORE, the Council of the Resort Municipality of Whistler, in open meeting assembled, **ENACTS AS FOLLOWS**:

CITATION

1. This Bylaw may be cited for all purposes as the "Five-Year Financial Plan 2025-2029 Bylaw No. 2465, 2025".

FINANCIAL PLAN

 That Council adopt the five-year financial plan for the years 2025-2029 inclusive, for each year of the plan, as set out in Schedules A, B and C attached hereto and forming a part of this Bylaw as follows:

> Schedule A – Consolidated Operating Summary Schedule B – Consolidated Project Summary Schedule C – Supplementary Information

GIVEN FIRST, SECOND, and THIRD READINGS this 21 day of January, 2025.

THIRD READING, RESCINDED this 25 day of March, 2025.

GIVEN THIRD READING, AS REVISED this 25 day of March, 2025.

ADOPTED by the Council this ____ day of ____, 2025.

Jack Crompton,	Pauline Lysaght,
Mayor	Corporate Officer
I HEREBY CERTIFY that this is a true copy of "Five-Year Financial Plan 2025-2029 Bylaw No. 2465, 2025".	

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2025 - 2029 CONSOLIDATED OPERATING SUMMARY

BYLAW 2465, 2025 SCHEDULE A

2025	2026	2027	2028	2029
56,864,597	61,220,425	65,909,910	70,958,609	76,400,801
1,377,000	1,485,921	1,603,457	1,730,290	1,867,156
862,000	867,000	872,000	877,000	882,000
21,305,248	21,731,353	22,383,294	23,278,625	24,209,770
3,117,309	3,148,482	3,242,937	3,340,225	3,440,431
5,481,739	5,351,487	5,351,487	5,351,487	5,351,487
14,529,230	14,819,815	15,116,211	15,569,697	16,036,788
495,000	487,500	480,000	472,500	465,000
4,743,522	4,933,263	5,130,593	5,335,817	5,549,250
3,784,229	3,935,598	4,093,022	4,256,743	4,427,013
40,000	40,000	40,000	40,000	40,000
5,105,315	5,462,687	5,845,075	6,254,230	6,692,027
5,775,633	6,179,927	6,612,522	7,075,399	7,570,677
200,000	195,000	190,000	185,000	180,000
8,827,737	9,269,124	9,732,580	10,219,209	10,730,169
459,490	464,490	469,490	474,490	479,490
132,968,049	139,592,072	147,072,578	155,419,322	164,322,060
A 1%	6.4%	10.2%	4 2%	5.6%
				95,884,234
				220,105
				10,587,523
				290,000
200,000	200,000	270,000	200,000	2,0,000
3.768.112	3.975.358	4.194.003	4.424.673	4,668,030
-	-	-	-	-
7,225,120	7,622,502	8,041,739	8,484,035	8,950,657
		, ,		906,183
,	,	,	,	,
6,882,839	7,261,395	7,660,772	8,082,114	8,526,631
362,873	362,873	362,873	362,873	362,873
103,317,138	109,312,928	118,738,797	123,821,859	130,396,236
	56,864,597 1,377,000 862,000 21,305,248 3,117,309 5,481,739 14,529,230 495,000 4,743,522 3,784,229 40,000 5,105,315 5,775,633 200,000 8,827,737 459,490 132,968,049 4.1% 74,340,252 220,105 9,361,654 250,000 3,768,112 7,225,120 906,183 6,882,839 362,873	56,864,597 61,220,425 1,377,000 1,485,921 862,000 867,000 21,305,248 21,731,353 3,117,309 3,148,482 5,481,739 5,351,487 14,529,230 14,819,815 495,000 487,500 4,743,522 4,933,263 3,784,229 3,935,598 40,000 40,000 5,105,315 5,462,687 5,775,633 6,179,927 200,000 195,000 8,827,737 9,269,124 459,490 464,490 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 132,968,049 139,592,072 <td>56,864,597 61,220,425 65,909,910 1,377,000 1,485,921 1,603,457 862,000 867,000 872,000 21,305,248 21,731,353 22,383,294 3,117,309 3,148,482 3,242,937 5,481,739 5,351,487 5,351,487 14,529,230 14,819,815 15,116,211 495,000 487,500 480,000 4,743,522 4,933,263 5,130,593 3,784,229 3,935,598 4,093,022 40,000 40,000 40,000 5,105,315 5,462,687 5,845,075 5,775,633 6,179,927 6,612,522 200,000 195,000 190,000 8,827,737 9,269,124 9,732,580 459,490 464,490 469,490 132,968,049 139,592,072 147,072,578 20,105 220,105 220,105 9,361,654 9,595,695 9,883,566 250,000 260,000 270,000 3,768,112 3,975,358</td> <td>56,864,597 61,220,425 65,909,910 70,958,609 1,377,000 1,485,921 1,603,457 1,730,290 862,000 867,000 872,000 877,000 21,305,248 21,731,353 22,383,294 23,278,625 3,117,309 3,148,482 3,242,937 3,340,225 5,481,739 5,351,487 5,351,487 5,351,487 14,529,230 14,819,815 15,116,211 15,569,697 495,000 487,500 480,000 472,500 4,743,522 4,933,263 5,130,593 5,335,817 3,784,229 3,935,598 4,093,022 4,256,743 40,000 40,000 40,000 40,000 5,105,315 5,462,687 5,845,075 6,254,230 5,775,633 6,179,927 6,612,522 7,075,399 200,000 195,000 190,000 185,000 8,827,737 9,269,124 9,732,580 10,219,209 459,490 464,490 469,490 474,490 132,968,049</td>	56,864,597 61,220,425 65,909,910 1,377,000 1,485,921 1,603,457 862,000 867,000 872,000 21,305,248 21,731,353 22,383,294 3,117,309 3,148,482 3,242,937 5,481,739 5,351,487 5,351,487 14,529,230 14,819,815 15,116,211 495,000 487,500 480,000 4,743,522 4,933,263 5,130,593 3,784,229 3,935,598 4,093,022 40,000 40,000 40,000 5,105,315 5,462,687 5,845,075 5,775,633 6,179,927 6,612,522 200,000 195,000 190,000 8,827,737 9,269,124 9,732,580 459,490 464,490 469,490 132,968,049 139,592,072 147,072,578 20,105 220,105 220,105 9,361,654 9,595,695 9,883,566 250,000 260,000 270,000 3,768,112 3,975,358	56,864,597 61,220,425 65,909,910 70,958,609 1,377,000 1,485,921 1,603,457 1,730,290 862,000 867,000 872,000 877,000 21,305,248 21,731,353 22,383,294 23,278,625 3,117,309 3,148,482 3,242,937 3,340,225 5,481,739 5,351,487 5,351,487 5,351,487 14,529,230 14,819,815 15,116,211 15,569,697 495,000 487,500 480,000 472,500 4,743,522 4,933,263 5,130,593 5,335,817 3,784,229 3,935,598 4,093,022 4,256,743 40,000 40,000 40,000 40,000 5,105,315 5,462,687 5,845,075 6,254,230 5,775,633 6,179,927 6,612,522 7,075,399 200,000 195,000 190,000 185,000 8,827,737 9,269,124 9,732,580 10,219,209 459,490 464,490 469,490 474,490 132,968,049

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2025 - 2029 CONSOLIDATED OPERATING SUMMARY

BYLAW 2465, 2025 SCHEDULE A (con't)

<u>-</u>	2025	2026	2027	2028	2029
TRANSFERS TO (FROM)					
OTHER FUNDS / RESERVES					
Interest Paid to Reserves	2,805,578	2,833,634	2,918,643	3,006,202	3,096,388
Recreation Works Charges Reserve	275,000	270,000	265,000	260,000	255,000
Transportation Works Charges Rese	220,000	217,500	215,000	212,500	210,000
RMI Reserve	811,806	494,757	300,487	98,447	(111,674)
MRDT Reserve	-	· -	-	-	-
Employee Housing Reserve	1,780,493	1,561,128	1,327,177	1,229,102	1,122,569
Transit Fund	400,000	200,000	(400,000)	(600,000)	(200,000)
General Capital Reserve	9,004,683	9,365,664	9,198,998	12,977,707	13,493,515
Vehicle Replacement Reserve	2,000,200	2,142,500	2,368,750	2,595,000	2,672,850
General Operating Reserve	2,562,352	2,842,182	1,192,012	237,494	1,132,924
Water Works Charges Reserve	40,000	40,000	40,000	40,000	40,000
Water Capital Reserve	4,559,639	4,693,503	4,829,613	4,967,887	5,108,232
Water Operating Reserve	200,000	200,000	200,000	200,000	200,000
Sewer Works Charges Reserve	200,000	195,000	190,000	185,000	180,000
Sewer Capital Reserve	2,449,645	2,813,930	3,209,675	3,639,411	4,105,863
Sewer Operating Reserve	300,000	300,000	300,000	300,000	300,000
Solid Waste Capital Reserve	2,041,515	2,109,346	2,178,425	2,248,712	2,320,156
Solid Waste Operating Reserve	-	-	=	-	-
_	29,650,911	30,279,144	28,333,780	31,597,463	33,925,823
	30,020,202	30,458,406	30,761,986	32,307,462	32,307,462
REVENUE LESS EXPENDITURE_					
AND TRANSFERS	0	0	0	0	0

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2025 - 2029 CONSOLIDATED PROJECT SUMMARY

BYLAW 2465, 2025 SCHEDULE B

<u>-</u>	2025	2026	2027	2028	2029
REVENUE AND OTHER SOURCE	ES OF FUN	DING			
General Fund	25 01 1 01 (
Government Grants	9.105.953	11,403,629	6,035,670	3,097,524	4,152,624
Third Party Payments	17,000,000	,,-	-,,	- , , -	, - ,-
-	26,105,953	11,403,629	6,035,670	3,097,524	4,152,624
EXPENDITURE					
General Fund					
Asset Maintenance & Capital Rene	7,118,993	12,708,703	10,455,032	11,027,112	9,869,070
Climate Mitigation & Adaptation	2,464,216	2,247,184	2,147,270	2,247,524	2,005,524
Engagement & Strategic Planning	1,072,000	806,000	662,000	577,500	617,600
Fleet, Equipment & Technology	4,644,831	5,210,560	5,152,346	2,271,861	3,514,690
New Amenities & Meaningful Upg	6,634,915	2,583,250	365,000	317,500	327,300
Water Fund					
Non-capital Expenditure	450,000	550,000	200,000	200,000	200,000
Infrastructure Maintenance	6,390,922	9,650,000	8,450,000	9,600,000	9,200,000
Sewer Fund					
Non-capital Expenditure	965,000	750,000	900,000	750,000	550,000
Infrastructure Maintenance	10,075,000	11,950,000	13,875,000	6,925,000	8,150,000
Solid Waste Fund					
Non-capital Expenditure	100,000	75,000	75,000	75,000	75,000
Infrastructure Maintenance	405,000	985,000	825,000	260,000	260,000
All Funds					
Depreciation	15,933,220	16,398,220	16,883,220	17,378,220	17,383,220
-	56,254,097	63,913,917	59,989,868	51,629,717	52,152,404

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2025 - 2029 CONSOLIDATED PROJECT SUMMARY

BYLAW 2465, 2025 SCHEDULE B (con't)

TRANSFERS (TO) FROM OTHER FUNDS/RESERVES
OTHER FUNDS/RESERVES

RMI Reserve	2,244,894	1,670,805	25,000	30,000	30,000
MRDT Reserve	642,000	746,000	659,600	678,500	566,500
General Capital Reserve	10,923,030	8,955,263	7,170,378	4,562,473	4,164,060
Recreation Works Charges	100,000	3,095,000	1,842,000	5,000,000	4,450,000
Vehicle Replacement Reserve	2,280,000	3,640,000	3,920,000	994,000	2,122,000
General Operating Reserve	720,000	1,006,000	711,000	694,000	689,000
Growing Communities Fund Reser	500,000	1,654,000	2,808,000		
Transportation Works Charges	2,260,000	2,915,000	2,860,000	2,860,000	2,860,000
Cheakamus Crossing Affordable	(17,000,000)				
Employee Housing Reserve	(17,000,000)	-	-	-	-
Water Capital Reserve	2,045,000	4,300,000	6,200,000	9,325,000	7,700,000
Water Operating Reserve	450,000	550,000	200,000	200,000	200,000
Sewer Capital Reserve	7,550,000	5,700,000	8,825,000	5,675,000	6,900,000
Sewer Operating Reserve	965,000	750,000	900,000	750,000	550,000
Solid Waste Capital Reserve	435,000	1,055,000	875,000	310,000	310,000
Solid Waste Operating Reserve	100,000	75,000	75,000	75,000	75,000
_					
-	14,214,924	36,112,068	37,070,978	31,153,973	30,616,560

ADJUSTMENTS FOR NON CASH ITEMS AND CHANGES TO NET FINANCIAL ASSETS

Depreciation	15,933,220	16,398,220	16,883,220	17,378,220	17,383,220

15,933,220 16,398,220 16,883,220 17,378,220 17,383,220

REVENUE AND TRANSFERS LESS EXPENDITURE

RESORT MUNICIPALITY OF WHISTLER FIVE-YEAR FINANCIAL PLAN 2025 – 2029 SUPPLEMENTARY INFORMATION

BYLAW 2465, 2025 SCHEDULE C

Proportion of total proceeds proposed to be raised from each funding source in 2025

	% of	
Funding Source	Total	Dollar value
Property Taxes	40.85%	58,241,597
Parcel Taxes	6.91%	9,848,837
Fees and Charges	28.36%	40,427,847
Investment income	2.19%	3,117,309
Debt	-	-
Government Grants	7.66%	10,927,443
Transfer taxes	14.04%	20,010,969
Other	-	-
Total	1000/	142 574 002
Total	100%	142,574,002

The municipality will continue to pursue revenue diversification to minimize the overall percentage of revenue raised from property taxes wherever possible. The objective is to maintain a reasonable tax burden by maximizing other revenue sources, lowering the cost of municipal services and shifting the burden to user fees and charges where feasible.

Proposed distribution of property tax revenue in 2025

	% of	
	Total	Dollar value,
Property Class	Property	completed roll
Class 1 - Residential	66.9%	38,042,415
Class 2 - Utilities	2.1%	1,194,157
Class 5 - Light industry	0.2%	113,729
Class 6 - Business other	28.0%	15,922,087
Class 8 - Recreational	2.7%	1,535,344
Total	100%	56,864,597

The municipality will continue to set tax rates to ensure tax stability by maintaining a consistent proportionate relationship between classes. The proposed distribution shown above is consistent with the prior year. In order to maintain the current share of taxation between property classes, minor adjustments are made to the tax ratios to account for market based assessment variation between the classes. This policy provides a balanced tax impact among property classes.

PERMISSIVE EXEMPTIONS

As permitted by the Community Charter, council has granted exemptions from municipal property taxes for the following general purposes:

Properties owned or held by a not-for-profit organization whose purpose is to contribute to the well-being of the community with the provision of cultural, social, educational or recreational services.

Permissive exemptions for municipal property taxes in 2025 are estimated to be \$673,500