

RESORT MUNICIPALITY OF WHISTLER
2024 FEE FOR SERVICE FUNDING APPLICATION
Whistler Off-Road Cycling Association (WORCA)

OVERVIEW

In accordance with **Council Policy A-39 – Fee for Service** the Resort Municipality of Whistler (**RMOW**) provides funding and/or value-in-kind (**VIK**) in the form of Fee for Service (**FFS**) to ensure important programs, services, and functions are delivered to the benefit of the resort community.

The **Whistler Off-Road Cycling Association (WORCA)** is being considered for FFS funding during 2024.

This Application provides **WORCA** with the opportunity to request FFS funding by indicating how FFS funds will help move the resort community towards Whistler's Vision of being *a place where our community thrives, nature is protected and guests are inspired*.

The FFS funds requested will be considered in the context of Whistler's Official Community Plan (**OCP**), and within the constraints of the municipal budget.

OCP GOALS, OBJECTIVES, POLICIES

The intent of the FFS program is to contribute to achieving certain OCP Goals and Objectives consistent with OCP Policies;

- The OCP landing page is here: [Whistler's Vision and OCP | Resort Municipality of Whistler](#)
 - The option to download the OCP is below the photo at the top of the landing page.
- The OCP is 387 pages and 145 MB.
 - However, most initiatives will be guided by specific chapters and sub-chapters.

Your Application must explain how the requested FFS funds will provide services intrinsic to the resort community in a manner consistent with the OCP.

Therefore, at a minimum, please review the following chapters to be reminded of the relevance of your services within the context of the OCP:

- Chapter 2: *Community Vision and Characteristics*
- Chapter 3: *Reconciliation* narrative, goals, objectives, and policies.
- Chapter 6: *Economic Viability* narrative, goals, objectives, and policies.
- Chapter 8: *Health, Safety, and Community Well-being* narrative, goals, objectives, and policies.
- Chapter 9: *Learning, Culture, Recreation* narrative, goals, objectives, and policies.

SUBMISSION AND DEADLINE

Please complete the form below, append documents requested in Section 4, and submit via e-mail to:

- Karen Elliott - RMOW General Manager of Community Engagement and Cultural Services;
Kelliott@whistler.ca
- Jill Wynott - Administrative Assistant, Community Engagement and Cultural Services; jwynott@whistler.ca

The deadline for your Application is August 25, 2023 at 5:00 PM Pacific.

If you have any questions regarding the Application, please contact Karen Elliott by e-mail.

1. NAME, MANDATE, COORDINATES:

Legal Name of the Organization:	Whistler Off Road Cycling Association
Mission Mandate (one sentence):	To foster mountain bike experiences and deliver world-class trails.
Number of Staff in the Organization:	30 employees (1 Executive Director, 12 Trails, 15 Youth Camps, 1 Events & Sponsorship, 1 Digital Media)
Society Registration Number:	S-36790
Mailing Address:	PO Box 308, Whistler, BC. V0N 1B0
Primary Contact Name:	Trevor Ferrao
Primary Contact email:	trevor@worca.com
Primary Contact Phone:	[REDACTED]

2. FFS AMOUNT REQUESTED IN THE CONTEXT OF YOUR ORGANIZATION'S OPERATING COSTS:

	Annual Operating Costs	Fee for Service FUNDING Requested		
Admin Wages & Benefits	143,872	41,600		
Program Wages & Benefits	321,272	191,272		
Rent, Utilities	0	0		
Equipment & Supplies	24,200	19,200		
Advertising & Promotion	13,000	0		
Capital Projects/Purchases	0	0		
All Other Costs	189,432	30,678		
Total	\$691,776	\$282,750	41	%

3. PURPOSE | COST-BENEFIT RATIONALE | IMPLICATIONS | KEY PERFORMANCE INDICATORS

Please limit your responses to the word count indicated for each box below; the text boxes will expand.

PURPOSE: what services will be provided; how do those services align with the OCP? **Maximum 500 words.**

Trail maintenance for multi-use trails in Whistler that are used by mountain bikers, hikers, runners and dog-walkers from the local community and visitors.	
Sense of Place	<p>Landscape: WORCA maintains the trails that are the basis of our outstanding recreational offerings.</p> <p>Balance: The trails are a huge benefit to both community life and resort visitation.</p>
Environment	Respect: WORCA promotes the respect and stewardship of natural areas and exemplifies this in its trail work.

Community	<p>Protection/Resources: WORCA promotes and implements sustainable trail building with a very limited footprint. WORCA does not own or use any machinery – all trails are maintained by hand.</p> <p>Access: WORCA promotes and highlights responsible recreation and trail access.</p> <p>Quality of life: Whistler trails are a huge contributor to the health and quality of life of Whistler residents of all ages.</p> <p>Inclusive: All trails maintained are multi-use and available for everyone to use.</p> <p>Connected: Many residents stay connected by meeting and recreating on the trails and visitors are also able to interact with locals in this space.</p>
Tourism-based Economy	<p>Resilient: Keeping the trails well-maintained, contributes to the success of a large number of businesses in Whistler (e.g. bike shops, tour operators, hotels, restaurants).</p> <p>Experience: WORCA-maintained trails are known as unique world-class trails that attract a huge number of regional and destination visitors.</p> <p>Renewal: Maintaining the trails to a high standard is essential to continue to support livelihoods, quality of life and the visitor experience.</p>
Specific OCP points that WORCA’s services achieve:	
9.5. Goal: Continue to maintain, improve and provide a diverse variety of high quality and affordable recreation and leisure amenities and experiences.	
9.5.8. Objective: Provide a recreational off-road trail network.	
9.5.8.1. Policy: Continue to maintain and protect a comprehensive multi-use recreational offroad trail network.	
9.5.8.4. Policy: Develop, implement and communicate trail management programs and infrastructure.	
9.5.8.5. Policy: Continue to collaborate with relevant agencies, user groups, stakeholders, local health authorities and the Squamish Nation and Lil’wat Nation regarding recreational trail management and development issues in Whistler and the Sea to Sky corridor.	
Additionally, WORCA work aligns with the RMOW’s 2023-2026 Strategic Plan, specifically Smart Tourism: preserve and protect Whistler’s unique culture, natural assets and infrastructure.	

COST-BENEFIT RATIONALE: why is your organization uniquely positioned to deliver those services; what unique benefits are achieved through delivery of those services by your organization? **Maximum 250 words.**

WORCA has a very experienced trail crew that knows the extensive Whistler trail network intimately and has provided trail maintenance work to an exceptionally high standard for many years. Both the local community and visitors to Whistler comment on the high quality of our work and express a strong desire for this to continue.

In addition to the paid trail crew, WORCA also facilitates and carries out a huge amount of unpaid volunteer work to maintain the trails. This starts with the leadership and guidance of the 8 volunteer WORCA directors as well as a volunteer Trails Committee. WORCA runs volunteer trail days/evenings every year which engages the local community, spreads awareness about the work required to maintain trails, and provides a lot of valuable work on the trails (1,665 hours in 2022).

Overall, as a non-profit organization with a lot of volunteer work, WORCA delivers the trail maintenance services at much lower cost than if this work was carried out by the RMOW or another organization.

IMPLICATIONS: if FFS funding was not available, how would your organization provide the services indicated above; what aspects of those services would be most significantly impacted? **Maximum 250 words.**

Without FFS funding, WORCA would not be able to carry out most of the trail maintenance required and the quality of the user experience would deteriorate quickly, as well as becoming unsafe. This would soon lead to complaints from the local community and visitors, all of whom appreciate having access to high-quality recreational trails in Whistler.

KEY PERFORMANCE INDICATORS: if FFS funds are provided to your organization, what metrics will your organization track and report to highlight the outcomes or impacts of the FFS? **Maximum 250 words.**

WORCA will continue to provide a detailed breakdown of the trail work completed using FFS funds. Our Lead Trail Builder will also continue to provide weekly reports with photos to highlight the work done. These weekly trail reports are posted on the WORCA website, in our weekly newsletter and on our social media channels.

4. PLEASE APPEND:

- 1) Current operating budget indicating all sources of revenue and expense.
- 2) Most recent Financial Statements.
- 3) Photos and narrative/captions that demonstrate the proposed services.
 - Please limit to a maximum of 8 photos + captions on a maximum of 2 pages.

5. DOES YOUR ORGANIZATION HAVE ANY OUTSTANDING DEBTS TO THE RMOW? No

- If YES, please indicate the amount of the debt outstanding: \$_____

APPLICATIONS WILL BE EVALUATED USING THE FOLLOWING WEIGHTING:

- 40% for the extent to which the proposed services are intrinsic to Whistler and consistent with the OCP.

- 20% for the extent to which the applicant is uniquely positioned to deliver the services.
- 20% for the implications if FFS funds were not provided.
- 10% for Key Performance Indicators.
- 10% for thoroughness, accuracy, clarity.

Please read the five GENERAL TERMS below and sign the Application only if you understand and accept the content of all five.

1. Any FFS funds provided will be used exclusively for the purpose(s) indicated in this Application.
2. This Application does not create a formal, legally binding relationship, and neither the Applicant nor the RMOW shall have the right to make any claims against the other with respect to this Application.
3. The RMOW will not take an active role in the operation of the applicant and will not accept responsibility for any liabilities resulting from the actions of the applicant.
4. These GENERAL TERMS are broadly applied to all FFS applicants and will be superseded by terms and conditions identified in a Service Agreement and/or a License to Occupy and/or an Operating Agreement between the RMOW and the applicant.
5. The RMOW may cancel or amend this Application process at any time without liability.

I agree to the terms above and confirm the statements made in this Application are true and complete.

Signature:  _____

Name: Trevor Ferrao

Organization: **Whistler Off-Road Cycling Association**



**Whistler Off Road Cycling Association
Operating Budget for the year ended 31 March 2025**

	BUDGET
	1 Apr 2024 -
	31 Mar 2025
REVENUE	
Membership Fees	110,000
General Donations	8,000
General Fundraising	5,000
Sponsorship	70,000
Bike Camps	130,000
Trail Operations	282,750
Gaming Grant	15,000
Other Grants	-
Toonie Rides	10,000
Special Events	35,000
Merchandise	6,000
TOTAL REVENUE	671,750
COST OF PROGRAMS	
DIRT CAMPS	
Camp Wages	115,000
Camps WCB	2,500
Bike Camp Office Expenses	250
Bike Camp Supplies	5,000
Mountain Bike Mileage Expense	3,960
Training for Coaches	8,000
Rent - Red Roof Building	2,200
Credit Card and Database Fees	5,000
Insurance	4,000
TOTAL DIRT CAMPS EXPENSES	145,910
EVENT EXPENSES	
Toonie Ride Expenses	7,500
Events Coordinator	15,000
Special Events	40,000
TOTAL EVENT EXPENSES	62,500
MERCHANDISE PURCHASES	3,000

TRAILS

Tools, Supplies and Storage	19,200
Trails Administrative Salaries	41,600
Trail Labour - Maintenance	191,272
Trail Labour - New Trail Construction	40,000
Trail Volunteer Expense	6,000
Trail Crew Training	5,000
WCB - Trails	2,678
Vehicle Stipends	18,000
Insurance	5,000
TOTAL TRAILS EXPENSES	328,750

TOTAL COST OF PROGRAMS**540,160****NET REVENUE****131,590****ADMINISTRATIVE EXPENSES**

Advertising & Promotions	13,000
Database and Credit Card Fees	8,800
Professional Fees	500
Administrative Salaries	102,272
WCB Expense	1,432
Bank Charges	200
Office Supplies	300
Meetings	8,000
Telephone	970
Miscellaneous Expenses	800
Licences and Subscriptions	4,000
Travel	800
Insurance	10,500
Depreciation Charge for Fixed Assets	42
TOTAL ADMINISTRATIVE EXPENSES	151,616

OTHER INCOME

Interest Earned	3,500
TOTAL OTHER INCOME	3,500

Excess (deficiency) of revenue over expenses**(16,526)**

Net Assets, beginning of year

243,368

Net Assets, end of year**226,842**



**Whistler Off Road Cycling Association
Statement of Operations and Net Assets**

	1 Apr 2022 - 31 Mar 2023	1 Apr 2021 - 31 Mar 2022
REVENUE		
Membership Fees	113,071	95,174
General Donations	9,848	8,088
General Fundraising	2,562	3,690
Raffle Sales	19,758	-
Sponsorship	78,540	30,621
Bike Camps	89,989	151,238
Trail Operations	249,000	177,813
Gaming Grant	15,000	15,000
Other Grants	21,247	13,926
Toonie Rides	9,204	7,539
Special Events	12,257	10,791
Merchandise	4,770	12,340
Canada Emergency Wage Subsidy	-	44,248
TOTAL REVENUE	625,246	570,468
COST OF PROGRAMS		
DIRT CAMPS		
Camp Wages	92,674	117,556
Camps WCB	1,788	2,613
Bike Camp Office Expenses	223	206
Bike Camp Supplies	1,910	4,551
Bike use reimbursement for coaches	3,282	-
Commercial Operator fees	1,829	-
Training for Coaches	7,510	2,267
Rent - Red Roof Building	2,200	2,200
Credit Card and Database Fees	4,313	5,868
Camps Insurance	3,662	-
TOTAL DIRT CAMPS EXPENSES	119,391	135,261
EVENT EXPENSES		
Toonie Ride Expenses	2,657	27
Toonie Ride First Aid Responders	700	-
Toonie Ride Permits	381	-
Total Toonie Ride Expenses	3,738	27
Special Events	18,301	10,607
TOTAL EVENT EXPENSES	22,039	10,634
RAFFLE EXPENSES	2,868	68
MERCHANDISE PURCHASES	2,161	3,918

TRAILS

Tools, Supplies and Storage	30,144	17,785
Trails Administrative Salaries	37,773	35,971
Trail Labour - Maintenance	192,479	181,685
Trail Labour - Non-FFS	5,428	-
Trail Labour - New Trail Construction	23,327	53,584
Trail Volunteer Expense	4,413	3,525
Trail Signage	4,337	1,957
Trail Crew Training	5,455	2,047
WCB - Trails	3,294	3,438
Vehicle Stipends	10,556	6,550
Trails Insurance	3,052	-
TOTAL TRAILS EXPENSES	320,258	306,542

TOTAL COST OF PROGRAMS

466,717	456,423
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NET REVENUE

158,529	114,045
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ADMINISTRATIVE EXPENSES

Advertising & Promotions	11,353	8,441
Database and Credit Card Fees	10,086	8,314
Professional Fees	482	(1,422)
Administrative Salaries	92,624	87,897
WCB Expense	1,256	1,362
Bank Charges	182	173
Meetings	6,156	5,832
Telephone	929	970
Miscellaneous Expenses	728	930
Donations and Awards	-	2,000
Licences and Subscriptions	3,606	3,775
Travel	1,984	282
Strategic Planning	-	-
Insurance	6,649	7,655
Bad debts	2,730	-
Depreciation Charge for Fixed Assets	74	99
TOTAL ADMINISTRATIVE EXPENSES	138,839	126,308

OTHER INCOME

Interest Earned	5,691	767
TOTAL OTHER INCOME	5,691	767

OTHER EXPENSES

Tax Liabilities and Penalties Relating to Prior Years	198	-
TOTAL OTHER EXPENSES	198	-

Excess (deficiency) of revenue over expenses

25,183	(11,496)
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Net Assets, beginning of year

168,185	179,681
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Net Assets, end of year

193,368	168,185
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Whistler Off Road Cycling Association Financial Position

	March 31, 2023	March 31, 2022
Assets		
Current Assets		
Cash and Cash Equivalent		
PayPal Account	8,239	4,552
RBC Chequing	1,147	3,232
RBC eBusiness Account	39,404	21,797
RBC Savings Account	110,142	19,426
RBC Gaming account	15,136	15,019
Total Cash and Cash Equivalent	174,068	64,026
Accounts Receivable	4,722	2,000
Prepaid Expenses	17,436	8,593
Cashable GIC	-	200,372
Short-term non-redeemable GIC	282,675	-
Other debtors	11,735	9,120
Total Current Assets	490,636	284,111
Capital Assets		
Equipment	1,247	1,247
Equipment Accumulated Depreciation	(1,025)	(951)
Vehicles	-	-
Vehicles Accumulated Depreciation	-	-
Total Capital Assets	222	296
Total Assets	490,858	284,407
Liabilities		
Current Liabilities		
Accounts Payable	3,576	-
Accrued Payroll	292	-
Accrued Expenses	6,000	6,000
Canada Emergency Business Account	60,000	-
GST Payable	15,214	7,988
PST Payable	53	104
Deferred Revenue	212,355	42,130
Total Current Liabilities	297,490	56,222
Non-Current Liabilities		
Canada Emergency Business Account	-	60,000
Total Non-Current Liabilities	-	60,000
Total Liabilities	297,490	116,222
Net Assets		
New Trail Construction Reserve	100,000	100,000
Unrestricted Net Assets	93,368	68,185
Total Net Assets	193,368	168,185
Total Liabilities and Net Assets	490,858	284,407

WORCA 3-year trail maintenance plan for 2024 to 2026			Repairs			Recurring maintenance			Zone Totals		
Zone /Trails	Length (m)	WORKPLANS	Days	Hours	\$	Days	Hours	\$	Repairs	Annual recurring	
Cheakamus		Improve connectivity/experience of underused trails.Trash and Train Wreck are in need of toning down. Jane Lakes trails are growing in popularity and require upgrading. Flashback Adaptive MTB blue project is a priority									
Assesments/Inspections		Annual inspection, work plans. Cataloguing/reporting.				4	40	1,400			
After Hours	471	<i>Trail currently maintained by volunteer builders</i>						0			
AM/PM	736	Reroute out of steep fall line section (400m)	4	160	5,600			0			
Cable Guy	793	Annual brushing.			0	1	10	350			
Cable Guy (return)	448	Smash pedal catchers,	1	40	1,400			0			
Cable Guy big Rock Roll	135				0			0			
D-Railment	520	Tread upgrades. Annual brushing.	2	80	2,800	1	10	350			
Diplomatic Immunity	693	<i>Trail currently maintained by volunteer builders</i>			0			0			
Duncan's (It's Business Time)	2,233	Replace drop bridge feature and 2 turns to re-shape in upper section.	4	160	5,600			0			
End of the Line	678	Elevate trail over cottonwood root mess.	2	80	2,800			0			
Far Out 1	384	Replace bridges, widen tread and turn radius for A-mtb blue rating. Annual Brushing	4	160	5,600	1	10	350			
Far Out 2	427	Replace bridges, widen tread and turn radius for A-mtb blue rating. Annual Brushing	4	160	5,600	1	10	350			
Far Out 3	1,600	Elevate trail at wet spot. Widen turn radius for A-mtb blue rating. Annual brushing.	3	120	4,200	2	20	700			
Far Out Traverse	2,200	Improve drainage and remove trail edge stumps. Annual brush cut	2	80	2,800	2	20	700			
Flashback 1	1,200	Annual brush cut			0	2	20	700			
Flashback 2	1,100	Armour holes, improve drainage, upgrade bridges (5m, 4m) reroute trail to aleveate grades to meet A-mtb blue standard. Annual brush cut	8	320	11,200	1	10	350			
Flashback 3	508	Widen tread, upgrade bridge (7m) for A-mtb standard. Annual brush cut	5	200	7,000	1	10	350			
Flashback 4	1,900	Annual brush cut			0	1	10	350			
Garbage	881	Annual brush cut	2	80	2,800	1	10	350			
High Side	820	Reroute trail to aleveate grade for blue standard	3	120	4,200			0			
Highline	1,229	Make switchbacks through steep start section. Climb exit bypass to Business Time (200m) Annual brushcut	6	240	8,400	1	10	350			
HiHi	392	Armour holes. Annual brushing.	1	40	1,400	1	10	350			
HiHi/High Side Access	268	Annual brushing.			0	1	10	350			
Jake Lake East	1,478	Tread upgrades, 2 bridges (2m, 4m).	5	200	7,000			0			
Jake Lake North	791	Tread upgrades, 2 bridges (12m, 20m).	5	200	7,000			0			
Jake lake south	898	Bench cut reroute on higher ground to boulder field (150m). 3 bridges (3m,3m,3m)	5	200	7,000			0			
Jane Lake North	1,293	Tread upgrades, 1 bridge (6m).	4	160	5,600			0			
Jane Lake South	1,049	Reopen hiking route to Lesser Jane lake.	3	120	4,200			0			
Jane-Jake	677	Tread upgrades, rockwalls, bridge (5m).	3	120	4,200			0			
Java Time	3,200				0			0			
Just Another Bike Trail	725	Annual brushing.			0	1	10	350			
Lower Yer Saddle	510	Annual brushing.			0	1	10	350			
Official Pardon	795	<i>Trail currently maintained by volunteer builders</i>			0			0			
old trash	120				0			0			
Roka Verde	490	<i>Trail currently maintained by volunteer builders</i>			0			0			
Rubbish	308	Tread upgrades to smooth middle. Bridge exit low spot (7m).			0			0			
Runaway Train	1,303	Annual brushing.			0	1	10	350			
Salsa Verde	1,100	<i>Trail currently maintained by volunteer builders</i>			0			0			
SCAP/High Side Access	553	Annual brushing.			0	1	10	350			
See Colours and Puke	1,849	Annual brushing.			0	1	10	350			
Social distancing Part 1	981	<i>Trail currently maintained by volunteer builders</i>			0			0			
Social distancing Part 2	835	<i>Trail currently maintained by volunteer builders</i>			0			0			
Southern Accent	1,100	Armour transitions throughout. Annual brushcut	2	80	2,800	1	10	350			
Special Privilege	110	<i>Trail currently maintained by volunteer builders</i>			0			0			
Stairway to Diplomacy	242	<i>Trail currently maintained by volunteer builders</i>			0			0			
Train Wreck	789	Needs blueifying and lots of signage. Reroute behind the train cars (75m). Add decking to skinnies.	3	120	4,200			0			
Trash	1,831	Annual brushing.			0	2	20	700			
Upper Ridge	1,233	Improve tread on basalt valley access	2	80	2,800			0			
					0			0	116,200	10,150	Cheakamus
CRA: WORCA-managed		traditional WORCA maintained trails. Heavy traffic flows through between Cheakamus and creekside. 2-way connection needs improving			0			0			
Assessment/Inspections		Annual inspection, work plans. Cataloguing/reporting.			0	1	10	350			
Hindsight	905	Berm upgrades, brake rut repairs.	4	160	5,600			0			
Singletrack Mind	1,500	Elevate tread, upgrade drains, Lessen grade, improve southern merge. Annual brush cut	4	160	5,600	1	10	350			

WORCA 3-year trail maintenance plan for 2024 to 2026			Repairs			Recurring maintenance			Zone Totals	
Zone /Trails	Length (m)	WORKPLANS	Days	Hours	\$	Days	Hours	\$	Repairs	Annual recurring
Tunnel Vision (Lower)	431				0			0		
Tunnel Vision (Middle)	1,507	Add 2 climbing turns at steep section for 2-way traffic. Replace skinny crossing (6m)	4	160	5,600			0		
Tunnel Vision (Upper)	410				0			0		
					0			0	16,800	700
					0			0		CRA: WORCA-managed
					0			0		
		Neighbourhood/feeder trails Delineator and Big Kahuna are seeing a surge in popularity. Bike access to One Duck Lake requires climbable (2-way) upgrades of rainbow creamsicle and Shit Happens. TTF's in the area need modernizing.			0			0		
No Flow Zone		Annual inspection, work plans. Cataloguing/reporting.			0	2	20	700		
Assessment/Inspections					0					
Anal Intruder	1,412	Replace expired TTFs.	2	80	2,800			0		
Lower Anal Intruder	350				0			0		
Azrael	1,457				0			0		
Azreal-102	81				0			0		
Big Kahuna	1,568	Replace bridge at bottom of alternate slab (12m). reroute connection to water treatment plant to lessen grade	4	160	5,600			0		
Creamsicle Rainbow	546	Rebuild most of this trail after fire thinning damage. Redesign lower half as 2-way trail.	8	320	11,200			0		
Death chute	246	Annual brushing.			0	1	10	350		
Delineator	1,467	Reroute climb from alpine (currently unsafe for 2-way traffic).	4	160	5,600			0		
Lower Gargamel	261				0			0		
No Girlie Man	971				0			0		
No Girlie Man (alt)	262				0			0		
Old Shit Happens	288	Reroute north exit onto valley trail.	1	40	1,400			0		
Section 102	2,183	Add 2 bridges to the canyon climb (6m, 8m) rebuild teeter-totter. Annual brush cut.	4	160	5,600	1	10	350		
Section With A View	318				0			0		
Shit Happens	1,141	Bypass steep climb at Anal Intruder (direct to one duck 200m via logging road)	4	160	5,600			0		
Shit Happens (canyon)	695				0			0		
Shit Happens (Climb)	760	Bypass steep climb to lake. build bridges over seasonal ponds (5m, 4m)	4	160	5,600			0		
Shit Happens (South)	626	Tread/root support and line delimitation. Major blueification.	3	120	4,200			0		
Shit Happens access	852	Annual brushing.			0	1	10	350		
Shortcut	146				0			0		
Ski Jump Rise	106				0			0		
The Thing	209				0			0		
Trial and Error	1,330	Replace expired bridges and TTFs.	2	80	2,800			0		
Lower Trial and Error	172	Replace expired bridges and TTFs.	1	40	1,400			0		
Up Shit Creek	278	connect to s redesigned Creamsicle Rainbow for extended 2-way trail	5	200	7,000			0		
White Knuckles	1,717	Armour roots. Connect to highway to stay out of private property (100m)	3	120	4,200			0		
					0			0	63,000	1,750
		Most popular trails in area (Old Binty's to Billy Epic and Howler) require extensive tread upgrades. Lower elevation intermediate level trails in this zone require blueification to meet community/network needs.			0			0		No Flow Zone
Westside Rainbow					0			0		
Trail assessments		Annual inspection, work plans. Cataloguing/reporting.			0	2	20	700		
Billy Climb	906	Annual brushing.			0	2	20	700		
Billy Epic	1,034	Brake rut and root armouring. repair slumping sections. Choke.	3	120	4,200			0		
Binty's	705	Re-route out of rainbow falls loop (80m) and raise tread through wet exit.	3	120	4,200			0		
Bintys Chute	156	Armour and choke	1	40	1,400			0		
Bluey Epic	378	Separate from Billy's entrance (200m)	4	160	5,600			0		
Bob's Rebob	1,053	Get trail out of wet spots and improve climbing tread.	2	80	2,800			0		
Bob's Rebob Lower	383				0			0		
Bob's Rebob Upper	813				0			0		
Cat Scratch Exit	78				0			0		
Cat Scratch Left	340				0			0		
Cultured Climb	585	Extend to donnieland for lower climb grade (100m)	3	120	4,200			0		
Donnieland drifter (upper)	420	Trail currently maintained by volunteer builders			0			0		
Fever Cat	807	Improve tread, blueify. bypass steep technical section (100m) Annual brush cut	3	120	4,200	1	10	350		
Gargamel	3,170	Armouring and hole filling throughout. Access road brushcut.	2	80	2,800	2	20	700		
Gargamel Emergency Exit	687	Annual brushing.			0	1	10	350		
Get Over It	1,016				0			0		
Green Monster	1,265	Trail currently maintained by volunteer builders			0			0		
Howler (Lower)	1,609		1	40	1,400			0		
Howler (Mid)	617	Hole armouring and smoothing out.	1	40	1,400			0		

WORCA 3-year trail maintenance plan for 2024 to 2026

Zone /Trails	Length (m)	WORKPLANS	Repairs			Recurring maintenance			Zone Totals		
			Days	Hours	\$	Days	Hours	\$	Repairs	Annual recurring	
Howler (Upper)	485	Hole armouring.	1	40	1,400			0			
Jaws	781				0			0			
Mandatory Suicide	644				0			0			
Mandatory Suicide Left Chute	120				0			0			
Mel's Dilemma	1,069				0			0			
Nectar Connector	273	decommission rotten stunts	1	40	1,400			0			
No View	750				0			0			
North Flank Lookout	252				0			0			
Old Binty's	460	Armour slab exits, choke. Make safer ramp through lookout.	2	80	2,800			0			
Prowler	1,084				0			0			
RCRR	91	Add 1 more switchback to alleviate grade. (50m)	2	80	2,800			0			
Second Hand	481	Trail currently maintained by volunteer builders			0			0			
Second Growth	799	Trail currently maintained by volunteer builders			0			0			
Surf's Up	242				0			0			
Zanarchy	1,942	Armour holes, bench sections, bridge exit.	2	80	2,800			0			
					0			0	43,400	2,800	Westside Rainbow
		Priorities in this zone include modernizing of Pigs on the wing and Pura Vida. Solving the LOTS/chipmunk intermediate exit. Improving connections of lower elevation blue trails (Dessert platter, Mid Danimal and Hot Dog Alley).			0			0			
Westside Sproatt					0			0			
Trail assessments		Annual inspection, work plans. Cataloguing/reporting.			0	4	40	1,400			
A Cut Above	1,089	Tread upgrades.	1	40	1,400			0			
A La Mode	537	Bridge through seasonal wet spots (4m, 6m)	2	80	2,800			0			
A Rockwork Orange	437				0			0			
AC/DC	411	Transition armouring Annual brushing.	1	40	1,400	1	10	350			
Lower AC/DC	127				0			0			
Baby Snakes	343	Support tread at tightest switchback and final swoop.	1	40	1,400			0			
Beaver Pass	532	Bypass awkward uphill slab with bridge (15m)	3	120	4,200			0			
Beaver Pass (lower)	601				0			0			
Beaver Pass Slab	146				0			0			
Beaver Pass South	394	Annual brushing.			0	1	10	350			
Beaver Pass Summit	452	Annual brushing.			0	1	10	350			
Beaver Pond	602	Major root armouring to retain blue rating. Annual brush cut.	2	80	2,800	1	10	350			
Between the Creeks	210	Connect to Rainbow Falls (100m). Annual brush cut.	2	80	2,800	1	10	350			
Big Yellow Taxi	189				0			0			
Bush Doctor	573				0			0			
Butterflies and Flowers	385	Annual brushing.			0	1	10	350			
Cheap Thrills	1,280	Armour holes in first 100m of trail.	1	40	1,400			0			
Cherry On Top	324	Repair rootball hole. Widen switchback radius	2	80	2,800			0			
Chipmunk Rebellion (part 1)	1,107		1	40	1,400			0			
Chipmunk Rebellion (part 2)	649				0			0			
Danimal Middle	1,425				0			0			
Danimal North	1,132	Capping through fast straight section.	1	40	1,400			0			
Danimal South	905	Ride-arounds to THC (100m, 100m) to blueify exit from LOTS. Annual brushing.	3	120	4,200	1	10	350			
Dirty Beasts	2,900	Annual brushing.			0	2	20	700			
Enter RRTI		Tread upgrades to retain blue rating, annual brushing	2	80	2,800	2	20	700			
Fantastic Mr. Fox	655	Trail currently maintained by volunteer builders			0			0			
Green Jello	517	Ride-around near bottom. Upgrade road berms.Connect to 99'er	2	80	2,800			0			
Happy Ending	149	Annual brushing.			0	1	10	350			
High Industry	234				0			0			
High Society	1,018				0			0			
Hot Dog Alley	1,020	Annual brushing.			0	2	20	700			
Hotdog Pass	113	Extend past beaver pass crux for blue experience (100m) Annual brush cut.	3	120	4,200	1	10	350			
Industrial Disease Chute Bypass	140				0			0			
Industrial Disease	1,137				0			0			
Industrial Society	344				0			0			
Industrial Waste	1,010	Widen tread near bottom. re-route near chipmunk for lesser grade (150m)	2	80	2,800			0			
Korova Milk Bar	631				0			0			
Legalize It	758	modernizing of line. berms and bridge upgrades (6m, 3m)	3	120	4,200			0			
LESS	1,686	Armour wet spots, brake ruts. repair tight corners	3	120	4,200			0			

WORCA 3-year trail maintenance plan for 2024 to 2026

			Repairs			Recurring maintenance			Zone Totals		
Zone /Trails	Length (m)	WORKPLANS	Days	Hours	\$	Days	Hours	\$	Repairs	Annual recurring	
Lord of the Squirrels	6,770	Hole repairs. tread capping.	3	120	4,200			0			
Lower Sproatt	205	Annual brushing.			0	1	10	350			
Moose Knuckles	673	Annual brushing.			0	2	20	700			
Mother's Little Helper	148	Annual brushing.			0	1	10	350			
Pass the Sugar	139	Add squirrel catcher at entrance	2	80	2,800			0			
Piece of Cake	671	Widen tread at exposed section. armour root steps. Annual brush cut.	2	80	2,800	2	20	700			
Pigs on the Wing	606	Armour holes, pull mid line stump. Armour chute and reroute exit onto Flank.	2	80	2,800			0			
POTW Access	186				0			0			
Post Industrial	324				0			0			
Pura Vida	1,077	Armour roots and upgrade berms. modernize line to eliminate climbs	3	120	4,200			0			
Pura Vida chute	39				0			0			
A River Runs Through It	2,371	Replace rotten/unsafe features, modernize the experience.	3	120	4,200			0			
A River Runs Through It (North)	1,027				0			0			
A River Runs Through it (South)	757	Bench/elevate tread. Modernize the experience to make blue rating to Rainbow park. replace bridges (6m, 4m) Twin/widen swamp bridge (20m). annual brushing	5	200	7,000	4	40	1,400			
Rock Rabbit	106	Armour transitions and improve flow. Annual brush cut.	1	40	1,400	1	10	350			
Scotia Nova	701	Annual brushing.			0	1	10	350			
Short Bus	805	Replace TTFs and armour slab transitions. Annual brush cut.	2	80	2,800	1	10	350			
Short Bus Alt		Armour transitions.	1	40	1,400			0			
Three Birds	422				0			0			
Tower Hill Connector (THC)	231	Annual brushing.			0	1	10	350			
Unicorn Petting Zoo	1,000	Armour slab transitions	1	40	1,400			0			
Up Up and Away (Lower)	555	Armour transitions.	1	40	1,400			0			
Up, Up and Away (middle)	1,200	Upgrade steep alignment for sustainability (benching and more traversing steps). Bridge water crossings (4m, 8m, 4m) build armoured ramps at 2 final slabs	5	200	7,000			0			
Whipped Cream	268				0			0			
Wizard Burial Ground	669				0			0			
Working Class	925				0			0			
Yoda's	402	Reroute exit for safer merge with Danimal. Annual brush cut.	3	120	4,200	1	10	350			
99'er	737	Armour and improve exit flow. Annual brush cut. replace exit bridge (6m)	3	120	4,200	1	10	350			
					0			0	100,800	12,250	Westside Sproatt
Whistler North		The middle of Comfortably Numb needs upgrades and modernizing. Slabby trails (Out There, Happiest Days, North of Town) are all in need of armouring work and upgrading bridges			0			0			
Trail assessments		Annual inspection, work plans. Cataloguing/reporting.			0	4	40	1,400			
Breath of the Wild	288				0			0			
Bring on the Weekend (lower)	1,500	Chute and slab armouring, tread edge support.	4	160	5,600			0			
Bring on the Weekend (upper)	2,400	Chute and slab armouring, tread edge support.	4	160	5,600			0			
Comfortably Numb (Foreplay Descent)	3,684	Continue modernizing project. replace bridges (6m, 5m)	4	160	5,600			0			
Comfortably Numb (Golden Door-Yummy Numby)	1,399				0			0			
Comfortably Numb (Jeff's-Golden Door)	3,657	Wet spot repairs, bridges (many) over swamp section needed/upgrades.50m skinny needs new decking	5	200	7,000			0			
Comfortably Numb (Land of Confusion)	4,527	Bridges need replacing (3m, 3m, 5m). transitions need armouring throughout.	4	160	5,600			0			
Comfortably Numb (North Secret)	3,732				0			0			
Comfortably Numb (Rethel-Young Lust)	2,208	Annual brushing			0	2	20	700			
Comfortably Numb (Young Lust-Jeff's)	1,899	Bridge wet spots (10m, 6m). elevate tread climbing out of al grey bridge.	3	120	4,200			0			
Get down on It	1,300	Annual brushing			0	2	20	700			
Get On Up	411	Annual brushing			0	2	20	700			
Golden Door	101				0			0			
Green Lake Loop	5,150	Annual brushing.			0	4	40	1,400			
Grey Zone	244	Tread upgrades	1	40	1,400			0			
Happiest Days	1,952	Armour slab transitions.	2	80	2,800			0			
Have a cigar	499				0			0			
High hopes	1,500	Armour transitions. Annual brushing	2	80	2,800	1	10	350			
Interstellar Overdrive	1,100	Annual brushing			0			0			
Jeff's	619				0			0			
Kick N It Numb	461	Annual brushing.			0	1	10	350			
Kill Me Thrill Me	5,530	Tread upgrades. Water damage. Realignment of tight turns. TTF replacements.	5	200	7,000	3	30	1,050			
Kill Me Thrill Me I'm Done	99	Build 2 bridges (6m, 8m) at Wedge.	3	120	4,200			0			
Lollipopops	269				0			0			

WORCA 3-year trail maintenance plan for 2024 to 2026

			Repairs			Recurring maintenance			Zone Totals		
Zone /Trails	Length (m)	WORKPLANS	Days	Hours	\$	Days	Hours	\$	Repairs	Annual recurring	
North Secret Alt Entrance	184	Annual brushing.			0	1	10	350			
North Secret Connector	111				0			0			
North of Town	1,500	Bridge upgrades throughout (3m, 6m, 6m,40m). Annual brush cut.	4	160	5,600	1	10	350			
Out There	1,751	Armouring slabs and roots.	3	120	4,200			0			
Rainbows	294				0			0			
Sasquatch Alley	162				0			0			
Showh Lake Loop	558				0			0			
Sunshine	187				0			0			
Wish You Were Here	1,432				0			0			
Young Lust	1,070	Annual brush cut.			0	2	20	700			
Yummier Numby	896	Armouring roots, capping loose rock section and slab.	3	120	4,200			0			
Yummy Connector	70				0			0			
Yummy Numby (Lower)	1,053	Add railings to bridges (8m, 20m)	3	120	4,200			0			
Yummy Numby (Upper)	1,479	Armour roots, recap.	2	80	2,800			0			
					0			0	72,800	8,050	Whistler North
Whistler Village/Nester's		This zone is peppered with unauthorized short trails. More assertive network management/trailwork/signage is needed.			0			0			
Trail assessments		Annual inspection, work plans. Cataloguing/reporting.			0	2	20	700			
Area 56	365				0			0			
Cut Yer Bars blue	1,879	Replace high exposure bridges (3m, 4m, 4m). Annual brushing.	3	120	4,200	1	10	350			
Cut Yer Bars slabs	983	Reopen connecting line to final slab.	1	40	1,400			0			
Cut Yer bones	68				0			0			
ESP	248				0			0			
Hand of Doom	326	Realign exit for safer merge. Viewpoint bench.	1	40	1,400			0			
Loop Connector	128				0			0			
Myrtle Philip Feeder	679	Replace bridges (15m,6m) Build bypass to lessen grade. Annual brush cut	4	160	5,600	1	10	350			
Cut Yer Roots	163	improve west connection. Annual brush cut.	4	160	5,600	1	10	350			
Robin Yer Eggs	507				0			0			
Roll Connector	49				0			0			
Roll Yer Bones	377				0			0			
Slab Options	104				0			0			
Shits and Giggles	234	Remove TTFs.	1	40	1,400			0			
Suicycle	250							0			
									19,600	1,750	Whistler Village
Totals: Field Work 3-year trail maintenance plan				12,360	432,600		1,070	37,450	432,600	37,450	
Annual Field Work repair costs				4,120	144,200						
Annual recurring trail crew expenses				Hours	Cost						
Administrative/reporting/supplies		10 hours per week x 30 weeks.		300	12,300						
Crew Training		First aid (OFA 3), Powertool safety, Danger tree assessment/removal.			5,000						
e-bike parts and maintenance		Tires (\$250), brake pads (\$100), tune-ups (\$300) x 4 work bikes.			2,600						
Transportation (\$50/day/vehicle)		30 weeks. 4 days/ week. 3 vehicles: \$18,000.			18,000						
Tools and supplies		\$12,000 (amount spent last year).			12,000						
Staff PPE (\$100/crew member based on team of 10)					1,000						
Powered storage space		Nesters 20x8. \$300/month.			3,600						
Insurance					5,000						
Total recurring trail crew expenses					59,500						
		Total Annual Expenditures (3 year plan):	Year 1	Year 2 (5% incr)	Year 3 (5% incr)	Estimated 5% cost of living increase for year 2 and year 3					
		Cost of repairs	144,200	151,410	158,981						
		Annual recurring maintenance	37,450	39,323	41,289						
		Annual recurring trail crew expenses	59,500	62,475	65,599						
		Trails & Planning Administrator salary	41,600	43,680	45,864						
		Total annual amount requested	282,750	296,888	311,732						



Example of decking repair on Get Over It trail, replaced by the WORCA crew. The WORCA Trail Crew splits their own decking - this is a great task for the team when the Fire Hazard is High/Extreme.



The WORCA Trail Crew splitting decking at the yard.



Community engagement - WORCA is working on retrofitting trails to make them suitable for adaptive mountain bikers (left). The WORCA Trail Crew also hosted several school groups, including the Whistler Secondary School Outdoor Leadership class, Waldorf and the Indigenous Life Sports Academy (ILSA) (right).



Rockwork/armouring repair between roots to repair erosion (left). Repair/maintenance of Trails due to fire thinning (right).



Installing/repairing new bridging