

WHISTLER

AGENDA

COMMITTEE OF THE WHOLE
TUESDAY, MARCH 4, 2014 STARTING AT 2:00 P.M.

In the Franz Wilhelmssen Theatre at Maurice Young Millennium Place
4335 Blackcomb Way, Whistler, BC V0N 1B4

ADOPTION OF AGENDA

Adoption of the Committee of the Whole agenda of March 4, 2014.

ADOPTION OF MINUTES

Adoption of the Committee of the Whole minutes of February 18, 2014.

PRESENTATION/DISCUSSION

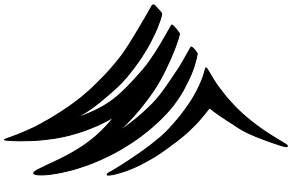
2:00 p.m. – Presentations from Community Enrichment Program grant applicants.

4:00 p.m.

The order of the presentations will be determined by draw prior to the meeting.

Association of Whistler Area Residents (AWARE)
BC Luge Association
Get Bear Smart Society
Howe Sound Women's Centre Society - Children Who Witness Abuse
Counselling Program
Howe Sound Women's Centre Society - Whistler Women's Drop In Centre
North Shore Schizophrenia Society
Sea to Sky Community Services Society - Whistler Parent Tot Drop In
Sea to Sky Invasive Species Council
Spring Creek Community School / Centre Ecole La Passerelle
The Point Artist Run Society
Whistler Adaptive Sports Program
Whistler Centre for Sustainability
Whistler Children's Chorus
Whistler Gymnastics Club
Whistler Naturalists Society
Whistler Nordics Ski Club
Whistler Off Road Cycling Association (WORCA)
Whistler Roller Girls
Whistler Sailing Association
Whistler Sea Wolves
Whistler Skating Club
Whistler Valley Quilters' Guild
Whistler Waldorf School Society
Whistler Writers Group
Whistler Youth Soccer Club
Zero Ceiling Society of Canada

ADJOURNMENT



WHISTLER

MINUTES

**COMMITTEE OF THE WHOLE
A MEETING OF MUNICIPAL COUNCIL
TUESDAY, FEBRUARY 18, 2014, STARTING AT 2:00 P.M.**

**In the Flute Room at Municipal Hall
4325 Blackcomb Way, Whistler, BC V0N 1B4**

PRESENT

Mayor N. Wilhelm-Morden

Councillors: J. Crompton, J. Grills, D. Jackson, A. Janyk

ABSENT: R. McCarthy, J. Faulkner

Chief Administrative Officer, M. Furey
General Manager of Corporate and Community Services, N. McPhail
General Manager of Resort Experience, J. Jansen
Corporate Officer, S. Story
Manager of Communications, M. Comeau
Director of Planning, M. Kirkegaard
Planner, F. Savage
Recording Secretary, N. Best

ADOPTION OF AGENDA

Moved by Councillor A. Janyk
Seconded by Councillor J. Grills

That Council adopt the Committee of the Whole agenda of February 18, 2014.
CARRIED

ADOPTION OF MINUTES

Moved by Councillor J. Crompton
Seconded by Councillor A. Janyk

That Council adopt the Committee of the Whole minutes of January 28, 2014.
CARRIED

PRESENTATION/DISCUSSION

A presentation was given by Frank Savage, Planner for the Resort Municipality of Whistler regarding an overview of municipal involvement in liquor licensing decisions.

A discussion was held regarding municipal involvement in liquor licencing decisions.

ADJOURNMENT

Moved by J. Crompton

That Council adjourn the meeting at 2:40 p.m.

CARRIED

Mayor N. Wilhelm-Morden

Corporate Officer: S. Story

RECEIVED

FEB 14 2014

RESORT MUNICIPALITY
OF WHISTLER

Community Enrichment Program
Page 4
December 6, 2004

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Association of Whistler Area Residents for the Environment AWARE
Society Registration Number: 892079443 RR0001
Main Activity: Charitable organization working for the Whistler environment since 1989
Mailing Address: PO Box 1370, Whistler, V0N 1B0
Contact Name & Daytime Phone Number: Claire Ruddy, 604 966 7806
Email Address: info@awarewhistler.org

1. Purpose of Grant:

Please See Attached Sheet

2. Current Year Activities and Community Benefit:

In 2014 AWARE will continue to benefit the community by:

- Delivering projects, outreach and education opportunities that are of value to the community and our environment;
- Raising the profile and public awareness around local environmental issues;
- Promoting partnership working with organizations both within and external to Whistler; and
- Leveraging the groups 25th anniversary to focus attention and engage individuals in the environment and sustainability.

3. Proposed Fund-raising Activities:

We believe the Zero Waste Station to be an outreach and education opportunity, related to a topic that can be both variable and confusing for the public to keep up to date with. The primary goal is to provide a welcoming and engaging atmosphere around the ZWS, with which direct solicitation of funds may not align. However, we believe the inclusion of the Whistler Bag as a purchase option would make a great addition to messaging of the ZWS, while at the same time generating a revenue stream for AWARE.

4. Number of Members/Participants in Organization (if applicable): 500

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries		\$0.00	
General operations	\$5,000.00	\$0.00	
One-time project / program	\$40,000.00	\$6,430.00	
Physical asset	\$0.00	\$0.00	
Rent (RMOW facilities)	\$0.00	n/a	
Rent (other facilities)	\$0.00	\$0.00	
Totals	\$45,000.00	\$6,430.00	14.00 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014 Name: Claire Ruddy Signature: _____

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. _____

2. _____

Key Descriptions of Success:

1. _____

2. _____

3. _____

Explain movement toward:

Please See Attached Sheet

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p> <p>It is not anticipated that this project would move Whistler away from any of its Key Priorities or Descriptions of Success.</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Encourages the rethinking, re-use, reduction and recycling of waste therefore reducing demand for extraction of raw materials.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Advocacy relating to the avoidance of biodegradable materials is a major outcome of the public engagement through the ZWS.</p>

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: <input type="checkbox"/> Harms* <input checked="" type="checkbox"/> Helps</p> <p>Explain how:</p> <p>Smarter choices and reduced consumption of raw materials are the foundation of the Zero Waste agenda.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports</p> <p>Explain how:</p> <p>Zero waste advocates for reduced consumption, thus reducing expenditure, encouraging saving which supports financial security.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The ZWS seeks to empower individuals to make choices regarding waste management that allow them to reduce their impacts for the long-term benefit of the environment and their home community (which may or may not be Whistler). It is also hoped that the next step for the Zero Waste Station will be for it to become a resource for Whistler events and have the ability to fill a gap by providing event conveners with support to ensure waste generation is being managed pro-actively and ahead of time.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

In 2014, we would hope to be able to offer the 'Whistler Bag' to market guests as a product that aligns with the ethos of the ZWS, the farmers market audience and would generate some revenues for AWARE. The ZWS uses existing partnerships and infrastructure so is an easy win, without set up costs. Additionally, the ZWS supports the accurate use of Whistler Waste Depots through education, thereby reducing demand for costly post-consumer segregation and the associated charges being proposed through MMBC relating to contamination rates.

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Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Claire Ruddy

Organization: AWARE Whistler

Phone: 604 966.7806

Email: info@awarewhistler.org

Date: 14th February 2014

Community Enrichment Program Additional Information

Section 1 – Purpose of Grant:

The following project proposal seeks to support Whistlers journey towards Zero Waste through the provision of a proven public engagement and education initiative.

Project Background:

In Spring 2013 AWARE approached the Whistler Farmers Market regarding the potential to host a Zero Waste Station at each of the Sunday markets. It was understood that vendors were being asked to use compostable packaging wherever possible and many were spending the extra money to do so. However, there was no means of collecting this compostable packaging, much of which is related to food items consumed on site, which meant that most of it was simply going in the trash.

AWARE brokered a partnership with Regional Recycling to provide the infrastructure for waste segregation and collection service while the Whistler Farmers Market provided the space at markets as well as covered the cost of the education banners that form the engagement tools for the ZWS. Two AWARE Directors volunteered their Sundays to set up, host and tear down the station.

The ZWS proved invaluable. Not only were we able to provide support for the market vendors and an avenue for compostable and recyclable materials, we were inundated with questions from the public relating to home segregation. Through the ZWS we were able to promote the importance of home composting (we provided free compost buckets), advise individuals on questions relating to specific materials and advocate for evaluation of packaging materials prior to making a purchase. The SLRD saw the value of the ZWS and funded the expansion of the project to include the Pemberton and Squamish markets for the duration of the 2013 summer.

Project Concept & Deliverables:

The concept for a 2014 Zero Waste Station would be to utilise the existing infrastructure and partnerships to again provide a public education and engagement opportunity. We anticipate this will be even more important this year with the launch of Multi Materials BC.

We would seek to build upon lessons learned last summer with the integration of lessons learned into the 2014 project. This would give the following key deliverables:

- **Provide market vendors with purchasing support prior to the market season (NEW).** *This would aim to increase the number of vendors using compostable packaging and ensure the avoidance of biodegradable materials (which were an issue last year).*
- **Host Zero Waste Station at the 19 Sunday Farmers Markets.** *Providing over 150 hours of community outreach and support.*
- **Increase profile of ZWS through an engagement sign at the two main entrances to the market (NEW).** *Signage on trashcans increased awareness of the station last summer and led to people seeking out the ZWS. These awareness signs would add to that concept.*
- **Support increased home composting and continue provision of free home compost buckets.** *Increased composting is a major route to reducing waste volumes and the ZWS has an education banner dedicated entirely to clarifying confusion around composting. Being able to provide those keen to start composting with the tool to do so is an easy win.*
- **Ensure the station host is knowledgeable and consistent, trained on the principles of waste management, local infrastructure availability and MMBC implications (NEW).** *It is not feasible to rely on volunteers to deliver this program due to the knowledge and time commitment needed.*
- **Explore potential to host ZWS at large Whistler events (NEW).** *A number of large-scale Whistler events generate significant waste streams. AWARE would like to explore the business case for inclusion of the ZWS as a tool for reducing waste volumes from these events.*

**Projects Strategic Alignment:
(1. Moving Whistler to Success)**

Whistler 2020:

Key Priorities	Explanation
Enriching Community Life	Through providing easy access to waste management information in a period of industry change. Ensuring the community is confident in it's actions but also empowered to make choices the reduce the generation of waste and move our community towards it's Zero Waste Goals.
Enhancing the Resort Experience	In addition to seasonal workers and residents the summer farmers market is a huge draw for Whistler's summer guests. The ZWS attracts lots of attention from people from outside Whistler and provides an opportunity to highlight the positive steps that Whistler takes to reduce community impacts and work towards a sustainable future. Increasing visitor satisfaction and the likelihood of promoting Whistler once they leave.
Protecting the Environment	The ZWS aligns with the community commitment to our Zero Waste Goal. 'Helping visitors, new residents and community members find it easy to recycle and compost through positive communication, education and convenient facilities'.
Key Descriptions Of Success	Explanation
Whistler is using durable material that is less environmentally harmful, preferring recycled, natural and sustainably harvested materials.	The ZWS empowers individuals to pursue this description of success through educating them on the impacts of various waste streams. Offering purchasing support to vendors prior to the market season will again encourage selection of lower impact packaging types.
Whistler is well on its way to achieving 'zero waste' goal	The Zero Waste Station project is designed to drive progress towards our Zero Waste Goal.
The community is committed to providing infrastructure capable of continually decreasing our residual waste	The ZWS is an innovative solution that provides waste segregation infrastructure where it is in demand and off-site of our existing Whistler facilities.
Local businesses, residents and visitors are knowledgeable about materials flows, and demonstrate a strong ethic of responsibility and stewardship towards resources and materials	The ZWS will help to build this knowledge, especially in a period of industry change. Additionally, we allow market users to be responsible stewards of their waste while enjoying the market (through bringing waste to the ZWS rather than the only options being to trash it or take it home).
Community members' passion for Whistler inspires visitors and interaction between the two groups creates memorable experiences.	During the Zero Waste Stations first summer we were amazed at the level of interest that was shown by people visiting Whistler. From engaging in the information portrayed through signage to in depth discussions relating to Whistler practices and their home communities. We engaged in many conversations where we were both inspired and inspiring to others.
Community members and organizations work collectively to ensure exceptional experiences that exceed visitor expectations.	

Project Budget:

Item / Task Description	Time	Cost (non-CEP)	Cost (CEP)	% Split
Whistler Farmers Market Space		\$ 900		
Regional Recycling Service Provision		\$ 1,500		
ZWS Coordinator (including hosting 19 markets, tracking and logging data, following up public enquiries and training)	202hrs		\$ 3,630	56%
A-Frame Signage Board (to allow recognition of funders and provide interchangeable information)			\$ 350	5%
Engagement Activities (includes promotion of project through local media, online and with local and regional partners)	20hrs		\$ 500	8%
Provide Support for Market Vendors (prior to and during the 2014 market season)	20hrs		\$ 500	8%
Project Management (including data analysis, reporting, office supplies, etc)	28hrs		\$ 700	11%
Explore Business Case to Integrate Provision of ZWS at Whistler Events	30hrs		\$ 750	12%
Totals	300hrs		\$ 6,430	100%

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: BC Luge Association
Society Registration Number: S 22738
Main Activity: Luge
Mailing Address: 4910 Glacier Lane
Contact Name & Daytime Phone Number: Nicole Zirnhelt 604-964-0038
Email Address: admin@bcluge.ca

1. Purpose of Grant:

Grant funding will be used to purchase training sleds, which are more suitable for beginners and recreational sliders. With increased participation and interest in our Learn to Luge programs, these sleds are necessary in order to reduce the wear and tear on our high performance program sleds.

2. Current Year Activities and Community Benefit:

Recruitment camps and School programs have been offered to Sea to Sky youth for a number of years. We always see a jump in interest during an Olympic year and the year following. Our Learn to Luge programs offer residents the opportunity to try a sport that would otherwise seem somewhat out of reach. With the acquisition of these training sleds, we would also be able to open up the Learn to Luge opportunity to any interested adults, in addition to youth.

3. Proposed Fund-raising Activities:

This year, the BC Luge Association designed some t-shirts to be sold through our website and at the Whistler Sliding Centre. Additionally, we have been able to secure a handful of minor sponsorships which have helped cover the costs of our domestic race series. Raffles and 50/50 draws have been done in the past, and the board continues to investigate other fundraising opportunities.

4. Number of Members/Participants in Organization (if applicable): 300

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$59,000.00		
General operations	\$40,000.00		
One-time project / program	\$4,000.00		
Physical asset	\$10,000.00	\$10,000.00	
Rent (RMOW facilities)	\$2,500.00	n/a	
Rent (other facilities)	\$40,000.00		
Totals	\$155,500.00	\$10,000.00	<div style="border: 1px solid black; width: 50px; height: 20px; display: inline-block;"></div> %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
ViaSport (Local Sport Dev)			Yes	\$2,000.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014 Name: Nicole Zirnhelt Signature: _____

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
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Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler 2020.ca or Whistler.ca.

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i. Toward:	Explain movement toward:
Key Priorities:	
1. _____	
2. _____	

Key Descriptions of Success:	
1. _____	
2. _____	
3. _____	

4.

Explain proposed mitigation:

- 2. SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

Explain how:

iii. Does the initiative physically *harm OR help* life-supporting natural systems? How?

Check one: ☐ Harms* ☐ Helps

Explain how:

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Check one: ☐ Interferes with* ☐ Supports

Explain how:

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

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4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

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Submitted by: _____

Organization: _____

Phone: _____

Email: _____

Date: _____

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Get Bear Smart Society
Society Registration Number: Canadian Charity # 87720 6565 RP0001; BC Society # S-36282
Main Activity: Education, Conservation
Mailing Address: P.O. Box 502, Whistler, BC V0N 1B3
Contact Name & Daytime Phone Number: Sylvia Dolson 605-905-4209
Email Address: sdolson@bearsmart.com

1. Purpose of Grant:

Launch Phase II of our Digital Communications plan incl. a continuation of our very successful social media outreach program; website re-build; and video production. Our website will be re-designed with improved functionality; upgraded to the most current version of the software; and be consistent with technological advances in mobile devices. Since video content is the fastest growing content consumed across the web, expected to reach 85% within 2 years, we plan to produce and share a variety of new short, educational and entertaining bear smart videos. We will post daily to Facebook & Twitter.

2. Current Year Activities and Community Benefit:

In addition to this program, GBS will continue to deliver bear smart education through our website, books, newspaper column and other print materials. We will also continue to participate in the Whistler Bear Working Group, oversee the waste/landscaping audits and the Bear Smart Restaurant Training program, as well as pursue our habitat replacement program. Bear Smart education is a vitally important and on-going project critical to human-bear safety and in the prevention of human-bear conflicts. It is also a requirement of maintaining our provincial Bear Smart Community status.

3. Proposed Fund-raising Activities:

- a) Sales of Bear Smart Merchandise - books (A Whistler Bear Story, Bear~ology, Joy of Bears), playing cards (52 Tips for Staying Safe in Bear Country, Bear~ology), postcards, note cards, magnets, photographs etc.
b) Fundraising through member fees, presentation fees, grants, fundraising events, corporate sponsors, individual donors, coin boxes, in-kind services, volunteers hours

4. Number of Members/Participants in Organization (if applicable): 4,500

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$60,000.00	\$8,925.00	
General operations	\$51,591.00		
One-time project / program	\$12,229.00	\$6,075.00	
Physical asset			
Rent (RMOW facilities)		n/a	
Rent (other facilities)			
Totals	\$123,820.00	\$15,000.00	12.00 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
CFOW			X	\$15,000.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$_____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/07/2014

Name: Sylvia Dolson

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler 2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

<p>i. Toward:</p> <p>Key Priorities:</p> <p>1. Enhance Community Life</p> <p>2. Enhance Resort Experience</p> <p>3. Ensure Economic Viability</p> <p>4. Protect the Environment</p> <p>5. Partnering for Success</p> <p>Key Descriptions of Success:</p> <p>1. Enhancing Community Life</p> <p>Direction #'s: 1(c) Natural areas and features that are important to residents are protected</p>	<p>Explain movement toward:</p> <p>1. Bear Smart programs ensure that people and bears can coexist in harmony. As indicated by a Bear Tolerance survey of full- and part-time residents, this is a very important component of living in Whistler and exemplifies the Whistler Experience.</p> <p>2. Education about bears in general and responsible safe activities greatly enhance the 'Whistler Resort Experience' for visitors. The program also creates a safer community by minimizing human-bear conflicts and educating people on how to reduce the potential for a negative interaction with a bear.</p> <p>3. Whistler's designation as a BC Bear Smart Community greatly enhances its draw as an eco-tourist destination, bringing tourist dollars into the community. The program also minimizes liability and potential negative press from bear-caused human injury.</p> <p>4. Protects the well-being and lives of bears and their habitats.</p> <p>5. As a member of the Whistler Bear Working Group, the Get Bear Smart Society (GBS) partners with the RMOW, Conservation Officer Service, BC MOE, BC MOTI, Carney's Waste, WB, AWARE, and RCMP to ensure that all stakeholder's needs are met. GBS gives due consideration to the input of the general public, local businesses and other organizations. Our social media programs will specifically augment other initiatives launched by Tourism Whistler (eg. #WhistlerUnfiltered), the RMOW and Whistler Blackcomb as well as many other local representatives.</p> <p>How: Given the importance of remaining green space habitat as valuable bear travel corridors, and the habitat opportunities lost by development in the valley, we are seeking ways to protect these fragmented areas for wildlife and residents. Our information will be directly available for ongoing management of the area - to keep people safe, and to ensure effective habitat is available for bears in perpetuity. Protected areas, like the wetlands on Blackcomb Way (as one example), also provide easy access corridors for bears into adjacent town sites. Similar forested clumps and natural areas</p>
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	are often used as a staging ground by bears that enter into peopled areas to access anthropogenic food sources. As part of our ongoing research & communication projects, we are investigating ways to mitigate conflicts with people in these areas and provide effective solutions.
2. Enhancing the Resort Experience	
Direction #'s: 5(a) The built environment is attractive and reflects the community's character and the natural environment	How: Bear Smart programs ensure that people and bears can coexist in harmony. As indicated by a Bear Tolerance survey of full- and part-time residents, this is a very important component of living in Whistler and exemplifies the Whistler Experience.
Direction #'s: 6(d) Visitors have many opportunities to actively learn about the resort community, the natural environment and First Nations culture.	How: Social Media outreach to visitors, especially during high activity bear seasons. We will also continue Bear Smart educational brochures, newspaper ads/columns, presentations and event booths provide Visitors with an opportunity to learn more about bears and recreating in bear country.
Direction #'s 6(g) The resort is safe, clean and well-maintained.	How: Bear Smart programs ensure that the community is safe by minimizing human-bear conflicts and educating people on how to reduce the potential for a negative interaction with a bear – both in the backcountry and in residential/urban areas. Minimizing bear attractants and ensuring bear-proof waste facilities are used properly also ensures a clean, litter-free community.
3. Protecting the Environment	
Direction #'s: 8(d) Community members and visitors act as stewards of the natural environment.	How: Without education people often provoke unintended circumstances leading to human-bear conflicts. Bear smart educational & social media outreach programs teach residents how to live with bears in their backyard – and visitors how to recreate safely in bear country - while maintaining a respectful relationship such that long-term coexistence can be achieved in a sustainable and safe environment. The program also helps people to overcome unfounded fears and misconceptions replacing them with understanding, respect and the truth. All of our educational programs encourage people to act as stewards toward the bears in the community.
Direction #'s: 8(g): Continual learning about natural areas and wildlife informs appropriate restoration and protection efforts.	How: Bear Smart educational programs teach people how to prevent conflicts that could potentially result in killing the bear. All of our programs protect the lives and well being of Whistler's bear population.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: Increase Decrease</p> <p>Explain how: N/A</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: Increase Decrease</p> <p>Explain how: N/A</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: Harms Helps X Explain how: Bear smart programs ensure the welfare and lives of bears as well as protecting their habitat.
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: Interferes with Supports X Explain how: Clear & compelling Bear Smart communications absolutely support all aspects of community life, safety, and sustainability in Whistler. From young families who live here to seasonal workers to visitors, Bear Smart messaging must be heard and be compelling enough to act on!

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The short answer is, "YES!" Developing systems and procedures *now* to harness new media's relevant, timely, and accessible Bear Smart messaging allows us to streamline our communications towards a larger qualified reach with more efficiency and less manpower. We're building now so that the future is sustainable.

All of our bear smart educational programs are based on a flexible platform in that we are continually re-evaluating their success to determine whether they are creating a sustainable future for bears. For example, we have learned that while our programs have been effective in creating public awareness and understanding of issues, they have been limited in their ability to foster behaviour change among residents (e.g. taking in your birdfeeder to avoid a conflict with a bear – while they know they should, they don't actually do it). As a result, we have begun a process to incorporate community-based social marketing tools into our educational programs in order to actually foster a sustainable bear smart behaviour change in residents.

Secondly, working with bears demands flexibility in program delivery, particularly in bear-proofing initiatives. Over the last decade, even though we have always implemented the best available products and programs known, it some times seems as though bears are evolving right in front of our eyes as they continue to find new ways to outsmart us. We sometimes reluctantly joke that we have created a community of smart bears rather than a bear smart community. Having said that, we will continue to move forward and we will out smart the bruins. We are getting closer every day.

Lastly, Whistler is ahead of most communities in its quest to become a truly bear smart community. Being a leader demands a great deal of flexibility and the ability to learn from ones' mistakes and adapt programs accordingly. Creating a model for others to follow is much more challenging than just following an existing model that is proven to work. We are thus grateful that the Municipality recognizes these challenges and supports our best efforts to find the best solutions.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The Society continues to take a more entrepreneurial approach to raising money. We have been merchandising our education through the sale of our books (Bear~ology, A Whistler Bear Story, and Joy of Bears), 2 versions of bear smart playing cards, stickers and magnets. The profits from the sale of all educational merchandise further supplements the costs of other bear smart educational programs. This ensures the economic sustainability of our Society and its' programs and helps us reduce our reliance on other funding sources. We continue to move us closer and closer to self-sufficiency.

Expanding our audience reach with social media programs will only enhance our ability to attract revenue through new donors and the sale of merchandise.

Also, the waste container/enclosure audit will result in improvements to the waste system which will most certainly improve community infrastructure. Furthermore, as proper bear-proof infrastructure is in place and bears can no longer damage waste bins and enclosures, annual maintenance and repair costs will be reduced (requiring fewer resources over the long-term). Our program to mitigate bear jams results in less manpower needed to attend complaints; and fewer bear-MVA's will result in less damage to vehicles reducing repair costs.

Economic spin-offs will be realized in the form of increased tourism as well as the sale of our bear-related items in local retail shops. One of the reasons visitors come to Whistler is to see bears and to experience the wilderness. Ensuring that encounters with bears positive and free from conflict will contribute to our visitor experience.

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As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Sylvia Dolson

Organization: Get Bear Smart Society

Phone: 604-905-4209

Email: sdolson@bearsmart.com

Date: February 13, 2013

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Howe Sound Women's Centre Society
Society Registration Number: S-16716
Main Activity: Children, Youth & Family Counselling
Mailing Address: PO Box 2052, 38021 Third Avenue, Squamish, BC V8B 0B4
Contact Name & Daytime Phone Number: Megan Reynolds, Resource Development Manager 604-892-5748
Email Address: rdm@hswc.ca

1. Purpose of Grant:

The Children Who Witness Abuse Counselling program offers support & counselling services to children, youth and their families from Whistler & Pemberton who are experiencing conflict through separation and divorce or violence in relationships. This grant will help fund counselling hours, allowing us to stay at the current level offered through 2013-14.

2. Current Year Activities and Community Benefit:

Children, youth and families can be positive, healthy members of their community when they are able to access needed support. We support an average of 30 - 32 children and families each year through this program.

3. Proposed Fund-raising Activities:

International Women's Day Awareness Campaigns; The Clothesline Project; Various Partner Events hosted by third parties, benefiting HSWC; Ongoing donor development.

4. Number of Members/Participants in Organization (if applicable): 30

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested
Salaries	\$22,036.41	\$8,000.00
General operations	\$3,468.33	
One-time project / program		
Physical asset		
Rent (RMOW facilities)		n/a
Rent (other facilities)	\$600.00	
Admin	\$537.86	
Totals	\$26,642.60	\$8,000.00

30.00

%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Ministry of Justice PSSG			Pending	\$18,642.60	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/12/2014 Name: Megan Reynolds Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

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Funding Criteria

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All proposed initiatives *must*:

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2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

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1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
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i. Toward:

Key Priorities:

1. Health & Social

Learning

2.

Visitor Experience

Key Descriptions of Success:

1. Physical, mental, spiritual, social health

2. Eat healthy, exercise, avoid substance abuse

3. Safe for visitors & residents, respect boundaries

Learning needs of children are met

Actions of community inspires visitors

Explain movement toward:

- 80% of abused women's children witness the abuse.
- Boys who witness violence against their mother are five times more likely to grow up being abusers.
- Girls who witness violence are five times more likely to grow up to be victims of abuse.

The Children Who Witness Abuse (CWWA) Counselling Program is a service for children/youth and their families who are experiencing violence/high conflict in the home. The program works to improve upon the physical, mental, spiritual and social health of those participating in the program by addressing feelings and behaviors learned from experiencing violence in the home and teaching skills and tools to be able to deal with the trauma in their lives.

The CWWA Counselling program fosters physical, mental, spiritual and social health in the community. It teaches children and youth about personal boundaries and respecting others' limits. When children and youth have a safe supportive place to talk about their feelings and new ways of coping, they are less likely to engage in abusive behaviour, including the use of substances. We also know that when a child feels safe and supported, they have a better chance at making it to school, able to learn, and participate in community life to strive for a better future for themselves and their community.

Our counselling services also incorporate parents. When healthy behaviors and lifestyles are modeled and encouraged in the home, children will follow. By seeking support for themselves and their children, parents are taking responsibility for their part in the situation, acknowledging that what has been happening in the home is not okay and that they are going to take action.

The Whistler Community benefits from this very valuable program in that we are striving to keep our children/youth healthy, safe, and active in the community. One day these children will grow up to be positive role-models participating in Whistler Community life.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p> <p>N/A</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Offering essential services in Whistler reduces need for residents to travel to Squamish or Vancouver to seek counselling services.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>N/A</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: <input type="checkbox"/> Harms* <input type="checkbox"/> Helps Explain how: N/A
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports Explain how: Empowers children and youth to cope with their emotions and meet basic needs of safety, physical, emotional, social health.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Our programs respond to the diverse and changing needs of women and their children to support the development of healthy relationships. Our programs and services work in conjunction with other local agencies to keep families safe, and to educate the local community on identifying avenues to support families in crisis. The Children's Counselling programs are an essential part of fostering healthy, thriving communities in the future by stopping the inter-generational cycle of violence / conflict in relationships.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The CWWA program does not generate income directly, as all services are provided at no cost. However, the Howe Sound Women's Centre does operate an enterprising non-profit, Pearl's Value & Vintage, which sells gentlyused goods at a low cost. The revenue earned through this store contributes to our long term financial stainability as an organization, as all proceeds are used to support various Howe Sound Women's Centre programs.

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MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Megan Reynolds

Organization: Howe Sound Women's Centre Society

Phone: 604-892-5748

Email: rdm@hswc.ca

Date: 02/12/2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Howe Sound Women's Centre Society
Society Registration Number: S-16716
Main Activity: Whistler Women's Centre: Drop-In Support Services for Women and their Children
Mailing Address: PO Box 2052, 38021 Third Avenue, Squamish, BC V8B 0B4
Contact Name & Daytime Phone Number: Megan Reynolds, Resource Development Manager 604-892-5748
Email Address: rdm@hswc.ca

1. Purpose of Grant:

This grant will support the operating costs for the Whistler Women's Centre of the Howe Sound Women's Centre Society (HSWC), allowing us to operate the centre with the extended hours, access and availability that were implemented in 2012. This funding allows us to continue our support and outreach to vulnerable women and children in the community of Whistler. We see an average of 970 visits and field 280 support calls each year through the Whistler Women's Centre.

2. Current Year Activities and Community Benefit:

The Howe Sound Women's Centre Society supports women, children, and youth who are in need of emergency shelter, support, referrals, and advocacy, and in particular, those who are victims of violence. The Women's Centre offers emergency housing through Pearl's Place Transition House and Pearl's Safe Home, children and youth focused programs such as Children Who Witness Abuse counselling, Working Through Separation and Divorce counselling, and Violence is Preventable education, multicultural outreach, and health and wellness programs.

3. Proposed Fund-raising Activities:

Sea to Sky Walk A Mile In Her Shoes; V-Day Benefit Production of The Vagina Monologues; International Women's Day Awareness Campaigns; Mother's Day Beer & BBQ; Drop-In Yoga – by donation; Various Partner Events hosted by third parties, benefiting HSWC; Ongoing donor development; Awareness campaigns such as The Clothesline Project and Don't Be That Guy Campaign.

4. Number of Members/Participants in Organization (if applicable): 970

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$41,736.16	\$10,000.00	
General operations	\$7,754.06		
One-time project / program			
Physical asset			
Rent (RMOW facilities)		n/a	
Rent (other facilities)	\$2,400.00		
Admin	\$825.29		
Totals	\$52,715.51	\$10,000.00	19.00 %

6. Have you applied for any other loans or grants? If so:

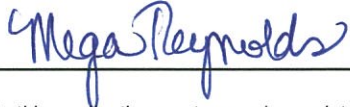
Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Ministry Finance (Gaming)	Yes			\$8,000.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
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- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/12/2014 Name: Megan Reynolds Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

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Introduction

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Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Health & Social

2. Learning

Built Environment

Affordability

Partnership

Key Descriptions of Success:

1. Physical, mental, spiritual and social health

2. Eat healthy, exercise, avoid substance abuse

3. Safe for visitors & residents, respect boundaries

Community spaces, shared activities

Access to affordable goods, services

Explain movement toward:

The Drop-in Centre offers women and their children emotional support, advocacy, counseling, and referrals to other resources and services that mitigate the effects of all forms of abuse and violence against women. Based on recent RCMP reports (attached), Whistler saw a 9% increase in domestic violence reports in 2013. We offer an inclusive, safe space for women and their children to reach out to for assistance in maintaining and improving their physical, mental, spiritual and social health in the face of such abuse. We also offer drop-in yoga by donation including childcare, as well as ongoing women's workshops that give women a low/no cost opportunity to improve their overall health, while improving social health by meeting other women in their community.

We serve the needs of all women, bringing together women and families of various cultures and ages, including local First Nations communities. Common and shared experiences in both good times and bad brings the community together to build collective strength. Our programs support women in creating boundaries in their lives and relationships, and in understanding their and their children's legal rights in the face of all forms of abuse.

Living in and leaving an abusive relationship can be a very stressful experience for both women and their children. When women find support they are less likely to turn to substance abuse as a coping mechanism. We offer support and referrals for women who are suffering from physical, emotional, and mental health issues.

BC Crime Trends 2000-2009 reports sexual assault rates occur in the Sea to Sky Corridor at a rate almost 3 times that of urban centres. Our efforts within the Sea to Sky Community are also to work with partner organizations and community members to prevent violence/abuse through awareness and education, building a community of trust, safety and respect. The Women's Centre is a front-line agency available to deal with the aftermath of such an emergency for both residents and visitors, regardless of their citizenship.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p> <p>N/A</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Sustaining a Women's Centre in Whistler allows community members and visitors to access services in Whistler vs. Squamish.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>N/A</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: <input type="checkbox"/> Harms* <input type="checkbox"/> Helps Explain how: N/A
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports Explain how: Provides women, youth, children with physical, social and emotional safety and wellbeing. Emergency housing & loan programs empower women to meet their basic needs such as food, clothing, shelter.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The Whistler Women's Centre responds to the diverse and changing needs of women and their children to support ending violence against women in all forms. Our programs and services work in conjunction with other local agencies to keep families safe, and to educate the local community in identifying avenues of support for families in crisis. We work closely with all community members, including First Nations, to foster mutual understanding and positive change. Our programs are integral to stopping inter-generational abuse and creating a safe, healthy and sustainable future.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The Whistler Women's Centre does not generate income as all services are provided at no cost. However, having a physical space in Whistler will allow us to enhance our presence in the community that in turn will expand our member and client base, as well as improve the success of future fundraising initiatives. The Howe Sound Women's Centre does have an enterprising non-profit, Pearl's Value and Vintage, which sells gently used goods in Squamish. All proceeds are used to support various Howe Sound Women's Centre programs.

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MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Megan Reynolds

Organization: Howe Sound Women's Centre Society

Phone: 604-892-5748

Email: rdm@hswc.ca

Date: 02/12/2014

Sea to Sky RCMP Domestic Violence Reports January 1 to November 30

Agenda: Regular Date: Jan 7/13
Action: Review & File
Referred to Staff: _____
Copy: J. Greenler
Reading File: ✓

DOMESTIC VIOLENCE 01/01 TO 11/30			
JURISDICTION	2012	2013	% Change
BOWEN ISLAND	0	1	n/a
PEMBERTON	11	12	9%
SQUAMISH	38	71	87%
WHISTLER	34	37	9%
TOTAL SEA TO SKY	83	121	46%

When broken down by RCMP policing jurisdiction, all areas remained consistent except for Squamish where there was an increase of 87% in files involving domestic violence. This change adversely affects the Sea to Sky total, resulting in an overall increase of 46%.

SEA TO SKY DOMESTIC VIOLENCE 01/01 TO 11/30			
Month	2012	2013	% Change
Jan	11	7	-36%
Feb	6	6	0%
Mar	5	14	180%
Apr	5	16	220%
May	5	13	160%
Jun	4	13	225%
Jul	7	14	100%
Aug	9	11	22%
Sep	6	15	150%
Oct	11	7	-36%
Nov	14	7	-50%

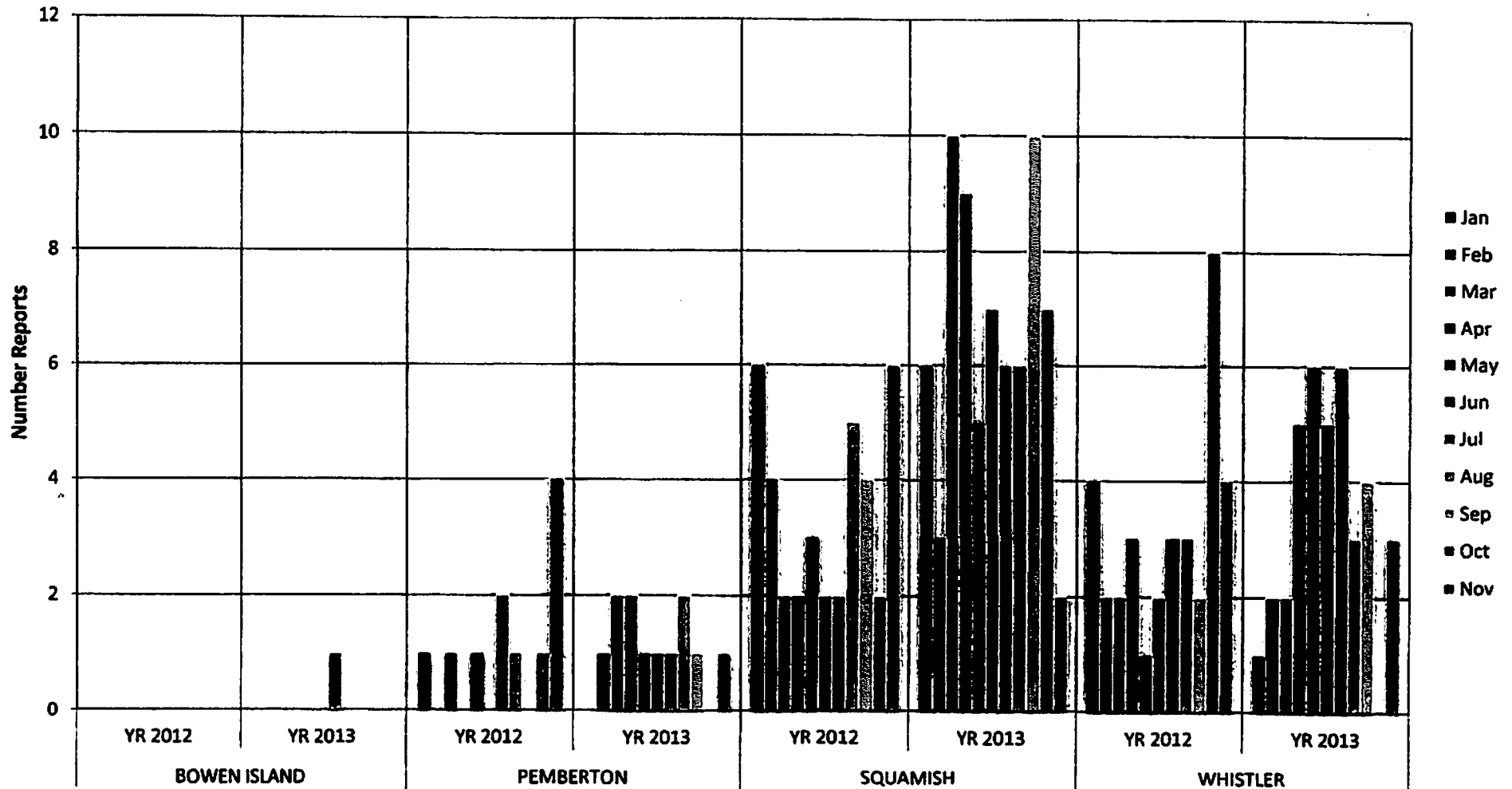
There is an obvious increase in domestic violence reports in the Sea to Sky region beginning in March 2013 and remains high until dropping down to normal levels in October 2013.

DOMESTIC VIOLENCE 03/01 TO 09/30			
JURISDICTION	2012	2013	% Change
BOWEN ISLAND	0	1	n/a
PEMBERTON	5	10	100%
SQUAMISH	20	53	165%
WHISTLER	16	31	94%
TOTAL	41	96	134%

Assessing only the problem months of March to September, there were increases in domestic violence reports in all jurisdictions except for Bowen Island. Squamish had the greatest increase at 165%, but it appears the trend affected the entire Sea to Sky corridor.

Domestic files refer to all general occurrences where the first line of scoring is a persons violent offence, and the 'Family Violence' field is equal to 'Spousal/Partner Abuse', 'Spousal/Partner Assault' or 'Spousal/Partner Other Offence'.

Sea to Sky RCMP Domestic Violence Reports January 1 to November 30



RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: North Shore Schizophrenia Society
Society Registration Number: S35266
Main Activity: Support, education, awareness and advocacy for families coping with a relative's serious mental illness
Mailing Address: Main: 205-1865 Marine Drive West Vancouver, BC V7V 1J7 Whistler PO Box 1208 VON 1BO
Contact Name & Daytime Phone Number: ED: Nancy Ford 604-926-0856 / Co. Christine Buttkus 604-932-7543
Email Address: nancy@northshoreschizophrenia.org

1. Purpose of Grant:

To provide outreach, support and education for families with a relative with a serious mental illness, and by building capacity in families, working in partnership with service agencies, medical support and RCMP this grant will support those most seriously ill, their families, local employers and the community of Whistler. Building a volunteer base of family to family support and peer mentorship. Programs to be supported include public exhibits and information tables, a local family support group, community outreach, one on one support, presentations to service providers and crisis counselling.

2. Current Year Activities and Community Benefit:

Employer presentation on workplace mental health, monthly education and support group for families, outreach through community dialogue sessions, school programs, exhibits at public events and other awareness work. Community benefits include early intervention and treatment leading to better outcome for those seriously mentally ill, and building capacity in families, developing volunteer peer to peer support, community education and enhanced partnerships, reducing discrimination and stigma.

3. Proposed Fund-raising Activities:

The society's operations in Whistler are focused on program and service delivery. Fund-raising activities, with the exception of presentations to local service clubs, are handled by the administrative office in West Vancouver. These activities include grant-writing, annual fund raising and presentations to service clubs. We have a very engaged membership base of over 200 members.

4. Number of Members/Participants in Organization (if applicable): 235

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$121,490.00	\$1,000.00	
General operations	\$28,900.00	\$500.00	
One-time project / program	\$6,600.00	\$1,200.00	
Physical asset			
Rent (RMOW facilities)	\$300.00	n/a	
Rent (other facilities)	\$20,000.00	\$150.00	
Totals	\$177,290.00	\$2,850.00	<div style="border: 1px solid black; padding: 2px 10px;">1.67</div> %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
West Van Community Fdn			x	\$2,800.00	
Pemberton Community			x	\$1,500.00	
City & District of North Van			x	\$5,300.00	
Direct Access Grant	x			\$41,900.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014 Name: Nancy Ford Signature: Nancy Ford

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

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i. Toward:	Explain movement toward:
Key Priorities:	Key Priorities
1.	1. Enriching Family and Community Life: To build capacity in families and to secure a sustainable family volunteer base to work in partnership with other families, agencies and support services, ensuring better outcomes for those most ill. Individuals living with a mental illness, families, friends, agencies and employers are better equipped to enjoy community life as the person with the illness receives immediate treatment and services, reducing symptoms and related negative outcomes.
2.	2. Creating awareness and education while building partnerships: Identify key organizations, medical teams, RCMP and employers to work in partnership to improve services, identify gaps and build awareness of the capacity in families as partners.
Key Descriptions of Success:	Key Descriptions of Success
1.	1. Community members, families and visitors maintain and improve their mental health through prevention and treatment services: Greater awareness of symptoms, resources, and how to get help among individuals and organizations helps people in need of assistance and or treatment access help more quickly.
2.	2. Whistler is accessible and inclusive for community members and visitors with disabilities: Improved understanding and awareness about mental illness helps make the community more accepting and inclusive of individuals with mental illness.
3.	3. Whistler organizations and stakeholders meet regularly to discuss needs, priorities and actions.
	4. Partners work together to achieve mutual benefit: Partnership meetings have increased the capacity of organizations and stakeholders through shared knowledge and resources.
	5. A sustainable volunteer family to family support and education group: Working in partnership with local resources building awareness and confidence in the capacity of families as partners.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p> <p>n/a</p> <p>n/a</p>
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2. **SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Providing services in the community reduces travel to attend programs outside the area.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Neither increases nor decreases Whistler's dependence on chemicals and other manufactured substances.</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: <input type="checkbox"/> Harms* <input type="checkbox"/> Helps Explain how: Neither harms nor helps life-supporting natural systems
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports Explain how: Improved health outcomes reduce risk of relapse, suicide, or homelessness, as well as enabling return to work, school, family life and social activities.

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By building capacity in families to support the work of service agencies who serve their ill relative, based on a peer to peer support model, we are building a stainable flexible platform. Through increased partnerships and public awareness platforms, we are building capacity in the Whistler community to respond based on awareness and support networks.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

Education, awareness and early intervention programs help prevent future, larger concerns from developing, reducing levels of required service support and crisis intervention, the most costly response. This is achieved by building capacity in the community (agencies, families, employers, schools) for the identification of illnesses closer to the initial onset, reducing delays in diagnosis and treatment.

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Submitted by: Nancy Ford

Organization: North Shore Schizophrenia Society

Phone: 604-926-0856

Email: nancy@northshoreschizophrenia.org

Date: 02/ 13/ 2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Sea to Sky Community Services Society
Society Registration Number: S-14102
Main Activity: Providing social services in the Sea to Sky Corridor
Mailing Address: Box 949 Squamish, BC V8B 0A7
Contact Name & Daytime Phone Number: Suzie Soman, director of early child development: 604.892.5796, ext. 239
Email Address: suzie.soman@sscs.ca

1. Purpose of Grant:

To support the healthy early development of Whistler children, through our Whistler Parent-Tot Drop-In Program.

2. Current Year Activities and Community Benefit:

Activities: A thrice-weekly drop-in 'purposeful play' program for families with children up to age 5.

Benefits: Children benefit from being able to play a wide variety of games, from being surrounded by other children and from being around their parents when the parents aren't stressed by noise or neighbours. Parents benefit from being able to socialize, reduce their isolation and gain parenting skills. First-time parents learn from other parents; newcomers to Whistler are helped to make community connections; tourists are give a fuller vacation experience.

3. Proposed Fund-raising Activities:

This is an ongoing program. To raise necessary program funding each year we work to:

- Secure money from the provincial government and the Resort Municipality of Whistler to cover wages
- Secure donations from parents to help cover supply costs
- Seek donations from foundations, companies and others to cover rent and supplies

4. Number of Members/Participants in Organization (if applicable): _____

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$15,000.00	\$10,000.00	
General operations	\$1,000.00		
One-time project / program			
Physical asset			
Rent (RMOW facilities)	\$5,200.00	n/a	
Rent (other facilities)			
Totals	\$21,200.00	\$10,000.00	46.30 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
MCFD			x	\$10,000.00	
Program participants			x	\$1,200.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$_____ Date:_____

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Date: 02/14/2014 Name: Suzie Soman Signature: _____

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<p>i. Toward:</p> <p>Key Priorities:</p> <p>1. Enriching Community Life</p> <p>2. Enhancing the Resort Experience</p> <p>Partnering for Success</p> <p>Key Descriptions of Success:</p> <p>1. Learning 2</p> <p>2. Health and Social 1</p> <p>3. Learning 8</p> <p>Resident Affordability 2</p>	<p>Explain movement toward:</p> <p>Whistler Parent-Tot is a playgroup for parents and their children up to age 5. It is used by 30-40 moms and dads per session -- we run sessions three times a week It is a community essential. Some participant quotes: "Great place to interact with other kids and parents. Whistler does not have many options for small children so this is fantastic!"; "Definitely taught us how to play with our daughter better at home or in social situations." "It is our one source of socialization. We love it!"</p> <p>This program helps Whistler to succeed. Through it:</p> <ul style="list-style-type: none"> - "The early learning needs of children in the resort community are met (Learning 2)". There is really nothing else for parents with infants under age 3 in Whistler. Children benefit from being able to play with a wide variety of games and toys & from being surrounded by other children. This happy, healthy, structured environment helps to support the success of children when they enter kindergarten. The program is run by a qualified early child educator. - "Community members and visitors maintain and improve their... health (Health and Social 1)" This program is of great benefit to parents' health. We know that many parents feel isolated, stuck in small apartments where they cannot provide sufficient playing and learning opportunities for their children. Children are also helped by visits from health nurses and dental hygienists. This program is an important 'first contact' with our organization, and introduces us to children who may need further support services from us. - "Learning opportunities foster collaboration, trust and community engagement (Learning 8)" Newcomers to Whistler attend and make important social connections; visitors are given a fuller vacation experience; parents help first-time parents with parenting advice. - "Residents have access to affordable goods and services that meet their needs (Resident Affordability 2)" Whistler is an expensive town; a drop-in program that is by donation gives people an affordable way to meet their need to play, learn and socialize.
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<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p> <p>This program does not move Whistler away from success.</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Reduces the need for parents to travel in order to socialize, gain parenting skills and improve their child's development.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: <input type="checkbox"/> Harms* <input type="checkbox"/> Helps Explain how:
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports Explain how: It supports people's basic needs to socialize, play and learn.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The program has some flexibility. The program is 'portable' if we lose our location, since the program equipment is portable.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The program is a small program within our organization, at 0.3% of our budget. It therefore does not greatly affect organizational self-sufficiency. Its continuance gives the program facilitators greater experiences and skills, which support organizational development.

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Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Suzie Soman

Organization: Sea to Sky Community Services Society

Phone: 604.892.5796, ext. 239

Email: suzie.soman@sscs.ca

Date: 14 February 2014

**RESORT MUNICIPALITY OF WHISTLER
COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM**



Name of Organization: Sea to Sky Invasive Species Council (SSISC)
Society Registration Number: S-0055391
Main Activity: To minimize the negative impacts caused by invasive species throughout the Sea to Sky Corridor
Mailing Address: Box 845, Whistler BC V0N 1B0
Contact Name & Daytime Phone Number: Clare O'Brien 604-698-8334
Email Address: ssinvasives@gmail.com

1 Purpose of Grant:

This grant will help SSISC to minimize the further introduction and spread of invasive species in the Sea to Sky corridor through early detection and control, and coordinated integrated invasive species management efforts. More specifically, this grant will be used to carry out on-the-ground inventory surveys and control of invasive species within the RMOW and at its borders.

\$3,000 funds from Heather Beresford's budget is close to being confirmed in 2014 for education, engagement and consultation, and \$4,000 from this CEP grant would go towards on the ground work (inventory and control) of terrestrial species within the RMOW and at its borders.

2 Current Year Activities and Community Benefit:

In 2013, the SSISC treated and/or monitored over 200 infestations of invasive species in the Sea to Sky Corridor. 110 of these were within the RMOW and were funded by the CEP. By monitoring and removing regrowth at these infestations and monitoring for new incursions again in 2014, the SSISC will directly reduce the impact of invasive species on the environment, the economy and health in the Whistler area.

Every year, the battle against invasive species cost the Canadian taxpayer in the order of a few billion dollars. Invasive species are the second biggest threat to global biodiversity, after habitat destruction.

Invasive species are not native to our region and tend to favour disturbance, grow rapidly, are hard to get rid of and form monocultures, while outcompeting native species. Because they arrive in Canada without their natural predators to keep them in balance, invasive plants and animals can spread rapidly. Specific threats that SSISC aims to minimize include:

- altered water flow and leading to erosion and/or less available water;
- creating and increasing the fire hazard;
- threat to public and animal safety due to toxic invasive species;
- damage to roads and other built structures;
- recreational & tourism trails/areas choked by invasive monocultures;
- decreased property values; and
- a loss of medicinal plants and cultural practices

Support from the RMOW will help SSISC to continue working towards our goals in 2014 which are to:

1. To minimize the further introduction and spread of invasive species in the area through early detection and control, and coordinated integrated invasive species management efforts.
2. Raise awareness and educate the public, government agencies, and other land managers about invasive species and their impacts;
3. Provide a conduit for information and a source of expertise on invasive species including identification, prevention and control;



4. Improve invasive plant stakeholder communication and information sharing; and
5. Work with local government to implement policy.

Community need and benefit

Invasive species cause a level of destruction to the environment and economy matched only by damage caused by floods, earthquakes, wildfires, hurricanes and mudslides. Without efforts to contain their spread, invasive plants will generally increase their area an average of 14% annually. This produces exponential growth by doubling every five years.

In the Sea to Sky corridor, many infestations are in the introduction phase and timely control efforts (EDRR – Early Detection, Rapid Response) could eradicate many populations and avoid costly control and restoration efforts down the road.

- 3 Proposed Fund-raising Activities: SSISC relies on funding from a variety of sources: government funds, grants, in-kind contributions and our fee-for-service program (we provide invasive species inventory and control work to landholders for a fee). During 2013, SSISC became a charitable organisation. In light of this, SSISC will be seeking new funding opportunities in 2014 in addition to the traditional sources already mentioned. A fundraising strategy is currently being drafted.

- 4 Number of Members/ Participants In Organization (if applicable) - SSISC has 431 society members, and is governed by a board of 6 Directors and 20 Advisors.

List of current Board of Directors

Directors:

Paul Beswetherick – Resort Municipality of Whistler (Chair)
 Edith Tobe – Squamish River Watershed Society (Vice-Chair)
 Caroline Ashekian – District of Squamish (Treasurer)
 Randall Lewis – Squamish Nation
 Dave Ralph – Ministry of Forests, Lands and Natural Resource Operations
 Ian Holl – Squamish-Lillooet Regional District

5. Amount Requested: (Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)

	Annual Budget*	Grant Requested
Salaries	\$178,480	4,000*
General operations	\$25,605	
One-time project / program		
Physical asset		
Rent (RMOW facilities)	In kind	
Rent (other facilities)	In kind	
Totals	\$204,085	\$4,000
		2%

*A \$3,000 grant from Heather Beresford's budget is close to being confirmed. This grant application is asking for an additional \$4,000 from CEP. Together the RMOW portion of SSISC's budget would total \$7,000 or 3% of the budget



6. Have you applied for any other loans or grants? If so:

Type of Funder	Funding Program / Project	Yes	No	Pending	Amount	Notes
Federal Government	Canada Works Program			x	\$12,300	
	Habitat Stewardship Program			x	\$26,850	
	Environmental Damages Fund			x	\$16,509	
Provincial Government	MOTI			X	\$22,000	
	BC Parks			x	\$3,000	
	MFLNRO			X	\$29,300	
Local or Regional Government	RMOW Enviro Dept.			x	\$3,000	From Heather Beresford's budget
	SLRD			x	\$1,500	
	Village of Pemberton			x	\$1,500	
	DOS Enviro Dept.	x			\$4,000	
	DOS Field Work			x	\$36,000	
	Squamish First Nation			x	\$4,000	
	Lilwat Nation			x	\$1,500	
	Lions Bay			x	\$350	
	BC Hydro			x	\$10,000	
Industry	Fortis BC	x			\$3,000	
	CN Rail			x	\$5,000	
	ArdCorp			x	\$6,402	
Other Grants	CFOW - Environmental Legacy Fund			x	\$10,000	
	CFOW - Pemberton Area Grants			x	\$1,420	
	Sea to Sky Clean Air Society (CN EcoConnexions)	x			\$3,000	
Earned Revenue	Certification Program			x	\$600	
	Training Programs			x	\$500	
	Private Landholder Program			x	\$1,000	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached – see pages 9 – 12.
8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ n/a Date:

Please read the following statements and sign the application only if in agreement with these statements.

- * If this application is accepted, it is agreed the funds will be used for the above described purpose.–All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: February 14, 2014 Name: Clare O'Brien Signature: 

By signing this application, I agree to the terms and conditions-and confirm the statements made in this application are true and complete



FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: [Whistler 2020.ca](http://Whistler2020.ca) or Whistler.ca.



1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
 - (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

<p>i. Toward:</p> <p>Key Priorities:</p> <ol style="list-style-type: none"> 1. Protecting the environment <hr/> <ol style="list-style-type: none"> 2. Enriching community life, enhancing the resort experience, ensuring economic viability <hr/> <ol style="list-style-type: none"> 3. Partnering for success <hr/> <p>Key Descriptions of Success:</p> <ol style="list-style-type: none"> 1. An ecologically functioning and viable network of critical natural areas is protected and, where possible restored; Indigenous biodiversity is maintained; The protected natural areas of the Corridor include a full spectrum of locally representative ecosystems <hr/> <ol style="list-style-type: none"> 2. Community members and visitors act as stewards of the natural environment ; Continual learning about natural areas and species informs appropriate restoration and protection efforts; Corridor partners adopt Natural Areas Strategies consistent with the intent of this document <hr/> <ol style="list-style-type: none"> 1. <hr/>	<p>Explain movement toward:</p> <ol style="list-style-type: none"> 1. Invasive species are the second biggest threat to global biodiversity, after habitat destruction by land clearing. Minimizing the threat of invasives is essential to protect biodiversity. 2. Mitigating invasive threats ensures the corridor doesn't end up like some less fortunate places in BC that have monocultures of Scotch broom as far as you can see, Himalayan blackberry choking out recreating trails or giant hogweed that badly burns skin that touches it. A corridor free of invasives will enrich community life, enhance the resort experience and ensure economic viability. The natural environment is why most people come to Whistler. 3. Partnering for success is the key to thwart the treat of invasive since they know no boundaries, and stakeholders throughout the corridor must work together for success against them. <p>Key Descriptions of Success:</p> <ol style="list-style-type: none"> 1. Without biodiversity, ecosystems are likely to stop functioning and life as we know it on earth will cease. 2. SSISC will provides training to community members, organizations and local governments throughout the corridor and empower them to act as stewards against invasives.
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<p>i. Away:</p> <p>Key Priorities:</p> <p>1.</p> <p>2.</p> <p>Key Descriptions of Success:</p> <p>1.</p> <p>2.</p> <p>3.</p>	<p>Explain proposed mitigation:</p>



2. **SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

i. Does the initiative *increase OR decrease* Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?

Circle one: Increase* / Decrease

Explain how: Dealing with the threat of invasive species now while it's still manageable, and providing education about prevention, takes a significantly less amount of resources than if addressed a few years from now.

ii. Does the initiative *increase OR decrease* Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?

Circle one: Increase* / Decrease

Explain how: Over the long term dependence on chemicals to eliminate invasive species would decrease, although some species may need chemical treatment to be eradicated in the short term.

iii. Does the initiative physically *harm OR help* life-supporting natural systems? How?

Circle one: Harms* / Helps

Explain how: Any activity that decreases the infestation of invasive species helps to maintain native biodiversity that ensures that our ecosystems will continue to function.

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Circle one: Interferes with* / Supports

Explain how: Without functioning ecosystems, none of us will be able to meet our basic needs.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Yes. SSISC will work on sustaining an environment free of invasive species through our goals as stated.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

Yes.

a) Yes – the initiative will avoid having to spend triple the amount to do the same job in a few years.

b) Yes (see above)

c) Yes (see above)

d) No – invasive species by definition are aggressive; competitive; highly reproductive; display rampant growth; are favoured by disturbance; genotypically, phenotypically and environmentally plastic; have a broad ecological amplitude; are mobile; non-native; and persistent. Any control, eradication or prevention efforts will require years of follow up.



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MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Clare O'Brien, Executive Director

Organization: Sea to Sky Invasive Species Council

Phone: 604-698-8334

Email: ssinvasives@gmail.com

Date: February 14, 2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Spring Creek Community School (SCCS)/Ecole La Passerelle (EP)
Society Registration Number: SD48 Society Registration # 1192 16489
Main Activity: Education
Mailing Address: 1509 Spring Creek Drive, Whistler, BC V0N1B1
Contact Name & Daytime Phone Number: 604.935.3822
Email Address: lbartlett@sd48.bc.ca

1. Purpose of Grant:

If successful, the funds from this Grant will be used to help make the Spring Creek Community School (SCCS)/Ecole La Passerelle (EP) environmental education field trip possible for all the Grade 6 and 7 students in both the French and English schools. This 4-day experiential learning program run by the Sea to Sky Outdoor School's environmental education program takes place on Gambier Island. Students gain first hand knowledge of both forest and tidal ecology. This program imparts a sense of personal and global responsibility for the environment.

2. Current Year Activities and Community Benefit:

This trip, a bi-annual event, takes place June 17-20, 2014. Parents and students of the Grade 6-7 classes will be raising money through fund-raising initiatives. Students will document their experiences in Journals during the trip to capture and share the experience on their return. Students are encouraged on their return to share their knowledge with the younger students in the school and the broader community, through spearheading environmental initiatives. This program is a wonderful opportunity for students: it promotes teamwork amongst the students and educates youth about sustainable living

3. Proposed Fund-raising Activities:

The PAC's gave \$7500 obtained through their fund-raising activities toward the trip. As in previous years, parent/student fund-raising activities will also help offset costs for the trip. These are being organized over the next few months: the goal is to raise \$4000. Upcoming fund-raiser examples include: a 'Cake Walk', a Smoothie and Popsicle sale and a fund-raiser night at Creekbread. In addition to fundraising each student will pay approximately \$185 of the \$416 per student cost for the trip after grants and fund-raising are accounted for, thus making it a more attainable trip for all our students.

4. Number of Members/Participants in Organization (if applicable): _____

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries			
General operations			
One-time project / program	\$36,842.00	\$5,000.00	
Physical asset			
Rent (RMOW facilities)		n/a	
Rent (other facilities)			
Bus rental costs	\$1,591.00		
Water Taxi costs	\$3,748.50		
Totals	\$42,181.50	\$5,000.00	11.85 %

6. Have you applied for any other loans or grants? If so:

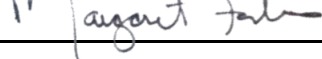
Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
TD Friends of the Env. Fur			x	\$2,500.00	
Community Foundation of			x	\$10,000.00	
Previous CFoW funds for s	x			\$1,800.00	this amount was obtained in a previous y

7. A copy of the organization's most recent *financial statements* ☐ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$_____ Date:_____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/13/2014 Name: Margaret Forbes Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler 2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

<p>i. Toward:</p> <p>Key Priorities:</p> <p>1. Protecting the Environment</p> <hr/> <p>2. Partnering for Success</p> <hr/> <hr/> <hr/> <p>Key Descriptions of Success:</p> <p>1. Learning-Opportunities exist within developed</p> <hr/> <p>2. Learning-Learning opportunities foster collabor</p> <hr/> <p>3. Natural Areas-Community members and visit</p> <hr/> <p>Products and services offered to meet reside</p> <hr/> <hr/>	<p>Explain movement toward:</p> <p>One of the key strategies of achieving the Whistler 20/20 plan is learning. This project moves toward protecting the environment by investing in a sustainability education for our youth.</p> <p>The 2020 Vision states "We will continue to strive to protect the ecological integrity of our natural environment." Educating our young people about how to do this is a strong step towards this vision.</p> <p>There is a strong emphasis on collaboration and teamwork in the Sea to Sky Outdoor Schools program. The youth gain insights into their role in global issues and their impact on the environment using a variety of experiential activities including: limited resource activity; green star initiative (water, toxins, garbage carbon and food); and work legacy projects such as trail building.</p> <p>Both SCCS and EP have embraced the sustainability vision of the Whistler 20/20 plan and are committed to providing opportunities for students to learn about and practice environmental stewardship. The Sea to Sky Outdoor School trip is a good example of this effort. Unfortunately the trip is cost prohibitive to some of the families of students at the schools. Obtaining the CEP Grant would help to bring the trip to a more attainable cost for families (a full subsidy to the few families who could not attend otherwise will be provided through generous funds from the Community Foundation of Whistler from a previous years Gran</p>
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<p>i. Away:</p> <p>Key Priorities:</p> <p>1. Protecting the environment</p> <hr/> <p>2.</p> <hr/> <hr/> <p>Key Descriptions of Success:</p> <p>1. Transportation preferences and options are</p> <hr/> <p>2. Residents and visitors have many opportuni</p> <hr/> <p>3.</p> <hr/> <p>4.</p> <hr/>	<p>Explain proposed mitigation:</p> <p>The proximity of the Sea to Sky Outdoor School requires that students travel from Whistler by land and water to get there. To mitigate the impact to the natural environment the schools will be transporting the students by bus. The buses and water taxis will be filled to their capacity to ensure the fewest number of vehicle trips are required for this outing in order to lessen the environmental impact.</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>In the long run, by teaching young people the concepts of sustainability and their personal impacts on the natural environment.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Again in the long run, it sensitizes students to excesses in our world, builds awareness of a 'less is more' philosophy.</p>

iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?	Check one: <input type="checkbox"/> Harms* <input checked="" type="checkbox"/> Helps Explain how: The project teaches students about both forest and tidal zone ecology and their global and personal responsibility to protect these from environmental impacts.
iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?	Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports Explain how: It is hoped that the 'less is more' philosophy students learn will influence their daily choices in a way that minimizes their impact on the environment. They learn to use what they really need.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

This initiative provides a very flexible platform toward sustainability. By teaching our young people through an experiential learning approach the essential concepts of environmental sustainability we are providing the foundation for a more sustainable future in Whistler. These students come back with a knowledge they are encouraged to share with younger students at the school. They are also encouraged by their teachers to make positive changes within their school and home environments and are supported in their initiatives such as the winning Science World BC Green Games plastic bag reduction strategy Spring Creek students submitted in April 2013.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

We believe raising the awareness of students in our community about environmental sustainability and teaching them to be critical thinkers and have the confident to make positive energy saving changes in their lives and in their community will pay dividends in the future. Obtaining this grant in the near term will help to make this program universally available to all students regardless of their financial means thus maximizing it's potential. The program does not provide a financial revenue stream however for the school therefore there is no short term return on investment from this funds beyond the education of our youth.

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As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Margaret Forbes On behalf of -

Organization: Spring Creek Community School & EP

Phone: 604.935.3822

Email: lbartlett@sd48.bc.ca

Date: February 13, 2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: The Point Artist-Run Centre Society
Society Registration Number: S-56503
Main Activity: Arts and Culture festivals, events and workshops
Mailing Address: 5-5678 Alta Lake Road
Contact Name & Daytime Phone Number: Stephen Vogler 604 698-5482
Email Address: svogler1@gmail.com

1. Purpose of Grant:

Please see accompanying document 2014 CEP The Point Supplemental Documentation for answers to all of the following questions. Thank you.

2. Current Year Activities and Community Benefit:

3. Proposed Fund-raising Activities:

4. Number of Members/Participants in Organization (if applicable): 110 members / 1500 participants

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$7,000.00	\$2,500.00	
General operations	\$26,000.00	\$2,500.00	
One-time project / program	\$9,800.00	\$2,500.00	
Physical asset			
Rent (RMOW facilities)	\$6,000.00	n/a	
Rent (other facilities)			
Totals	\$48,800.00	\$7,500.00	15.00 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Whistler Arts Council	X			\$500.00	
Access Copyright	X			\$0.00	Approved \$3000 but ran out of funding
BC Arts Council			X	\$5,000.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014

Name: Stephen Vogler

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:	Explain movement toward:
Key Priorities:	
1. _____	
2. _____	

Key Descriptions of Success:	
1. _____	
2. _____	
3. _____	

i. **Away:**

Key Priorities:

2.

1.

2.

3.

4.

- 2. SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

i. Does the initiative *increase OR decrease* Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?

Explain how:

ii. Does the initiative *increase OR decrease* Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?

Explain how:

iii. Does the initiative physically *harm OR help* life-supporting natural systems? How?

Check one: ☐ Harms* ☐ Helps

Explain how:

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Check one: ☐ Interferes with* ☐ Supports

Explain how:

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational **self-sufficiency**? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

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Submitted by: Stephen Vogler

Organization: The Point artist-Run Centre Society

Phone: 604 698-5482

Email: svogler1@gmail.com

Date: February 14, 2014

**2014 Resort Municipality of Whistler Community Enrichment Program
The Point Artist-Run Centre Supplemental Documentation**

Name of the Organization: The Point Artist-Run Centre Society

1. Purpose of Grant:

The Point Artist-Run Centre has grown tremendously in its four years of operations. It manages to fund most of its programs through self-generated revenue stemming from workshop fees, event tickets sales, concession sales, and fundraising. Its growth (10-fold over last two fiscal years) however, has raised the scope of work to run the organization and produce the events and workshops even with its strong member/community volunteer base. Last year we managed to pay a small honorarium to the artistic director, but as the role has turned into a part-time job, we need to fund this work to keep the organization moving forward and continuing to offer authentic cultural events for the community. We are therefore requesting funds for half of a small Artistic Director's salary from the CEP.

While other areas of the organization have managed to run almost entirely on self-generated revenue, we are also requesting a small amount of supplemental funding for the workshops in our general programming, as well as our predominant annual arts event the Flag Stop Theatre & Arts Festival. This will allow us to ensure that these programs are delivered to the highest degree of organization and professionalism.

2. Current Year's Activities and Community Benefit:

Current Year's Activities

Over the past year, The Point offered arts workshops for children, teens and adults in a variety of artistic disciplines. It also continued to host its weekly summer arts open houses, Saturdays at The Point. These free cultural events for the community offer live music, an art exhibit, healthy food and drink items at the concession, a book and gift shop, and a great gathering place for families and people of all ages to experience the lakeside location through the lens of the arts. Over 1000 people attended these events.

In 2013, The Point added a dinner show series called Works in Progress to its summer and fall offerings. These events featured local and visiting artists from different disciplines presenting their latest work while offering insight into their creative lives and working process. The series of four events grew in popularity throughout the year, and the community hall-style shows attracted over 350 people.

The Flag Stop Theatre & Arts Festival grew into a two-day event in 2013, once again enabling the children and adult workshop participants to perform and sometimes work with professional artists from Whistler and Vancouver. The unique floating stage as well as the indoor stage in the lodge featured original stage plays, improv theatre, shadow

puppet theatre, live music by Lil'wat reggae band Kalan Wi and Vancouver roots band Bocephus King, children's theatre and music performances, and a lantern boat procession. Despite the poor weather on the second day, the festival attracted over 250 people.

On top of the children's summer theatre and music workshops and the adult classes in acting and improv theatre, The Point hosted one week of professional development workshops for writers in the Sea-to-Sky area with acclaimed Canadian author Zsuzsi Gartner. These pilot project workshops are set to grow into regular annual retreats that attract aspiring writers from across the country and employ some of Canada's finest authors as instructors.

The Point recently held its inaugural Cypress Point Winter Carnival, a celebration of all things winter with games of shinny on the lake, an ice sculpting competition, curling, lantern making, live music and live painting. The evening dinner show featured a live band from Fernie, BC and short theatre skits by local actors. The new festival was a huge hit with over 300 people, mostly families from Whistler and Vancouver, attending during the day, and a sold out evening event with 100 attendees.

Community Benefit

While the arts activities hosted at The Point Artist-Run Centre are run by local artists with the help of member and community volunteers, they are offered to the community at large and are highly inclusive. Whether dinner shows, open houses, festivals or workshops, the events at The Point enrich the cultural fabric of the community and spark an important dialogue between our local and visiting artists and the community.

In the past year, The Point's cultural activities have been enjoyed by approximately 2000 people, mostly locals and Vancouver second homeowners. They have connected these people not only with the creative work of local and visiting artists, writers and performers, but with an element of Whistler's heritage that many were previously unfamiliar with. At the same time, the activities hosted by The Point have created paid work for local artists, performers and instructors that accounts for nearly 50 percent of our total budget. This money is primarily generated by the artistic activity underway at The Point, and is returning in large measure to the artists driving the initiative forward. Along with the financial remuneration being enabled by these arts events, the collaboration between professional and aspiring artists has created mentoring opportunities which are building capacity and raising the level of artistic endeavor in Whistler.

Need For Grassroots Arts Funding

The success of The Point Artist-Run Centre both for Whistler's artists and for the community at large is also presenting its biggest obstacle in moving forward. The

organization has blossomed over its four years of existence, and has grown to the point where it requires some financial assistance in order to operate and continue to grow.

The Whistler Community Cultural Plan points out that grassroots non-profit arts groups are in danger of ceasing to grow or of disappearing altogether due to organizational burnout when they don't receive sufficient financial support from the community. The plan also proposes that financial support to arts groups should be commensurate with the level of community engagement and cultural opportunity they offer. Finally, it presents the fact that currently only 6% of CEP funding is going to cultural organizations in Whistler.

While The Point's budget has grown more than ten-fold in the past two years from \$2600 to \$16,000 to \$35,000, it has received \$1500 in CEP grants for each of the last two years. We feel that this isn't commensurate with the community benefit offered by the organization (reaching nearly 2000 people last year), as well as the benefit to cultural growth, returning nearly half of its budget to working artists and providing collaborative and mentorship opportunities for emerging artists. Until a mechanism is put in place to financially support non-profit arts groups, the CEP is the only avenue available for such organizations to receive community support.

We feel that requesting 15% (\$7,500) of our proposed 2014 budget of \$48,800 is in line with the benefit that our non-profit organization provides the community.

3. Proposed Fund-raising Activities:

The Point hosts a variety of dedicated annual fundraising events and also includes fundraising elements within each of its arts events. For the past three years it has held a fundraising evening at Creekbread restaurant featuring live music and painting by member artists, a silent auction, raffle, and participatory painting for the public. Having reached the fundraising ceiling on this event, this year it will be moved to the heritage Cypress Lodge where we will host Boom! Babyboomers Recall the Bad Old Days, along with a reunification of 1970s/80s band Foot in the Door for a night of storytelling and musical fun. The Point hopes to collaborate with the Whistler Museum to record some of the stories for Whistler's archives. The evening will include dinner, a cash bar, silent auction, raffle, door prizes, etc. through which we hope to double our usual proceeds to reach \$5000.

The Point is once again holding the Alta Lake Ice-Break Raffle, a fun community raffle that dates back to 1962. We hope to raise \$1000 this year and to continue to grow the event in future years.

During each of its arts events, The Point runs a concession, offering lunch or dinner, sometimes a cash bar and occasional raffles and auctions. This helps to keep most events running at a slight operating surplus.

The Point continues to apply for various grants at the provincial level and has been successful with the Member Group Grants from BC Arts Council through community arts councils for the past two years. We were also successful with this year's Access Copyright grant of \$3000, but the organization was not able to fulfill all of its granting commitments this year. We have learned from other arts organizations that this situation bodes well for next year as accepted applicants generally receive requested funding the following year.

Movement Toward: Enriching Community Life, Enhancing the Resort Experience, Economic Viability, and Partnering for success:

- *The Point Artist-Run Centre Society's Saturdays at the Point and associated arts programming moves Whistler towards its 2020 Vision through a number of designated priorities and descriptions of success.*
- *In the area of Enriching the Community and Enhancing Resort Experience, our activities foster a deep sense of place by connecting Whistler's heritage at Alta Lake with a present day cultural offering, as described in Visitor Experience DOS#3. This is accomplished not only through use of the heritage site on the lake, but through theatre, literature and art shows that explore Whistler's history.*
- *Because our activities are a draw to both community members and visitors, they also foster interaction between these two groups as described in Visitor Experience DOS#3. The arts events, including visual arts, theatre, musical performance, literary, and other offer learning and cultural opportunities as described in DOS#8. They also offer a diverse range of activities (DOS#7) which are not yet year-round, but are moving in that direction.*
- One of the key descriptions of success which The Point's programming and overall approach moves Whistler towards is AC&H#6): "AC&H and their local creators and contributors are appreciated and supported as cornerstones of the resort community's health, vitality and economic prosperity." Our programming taps directly into the creative talent of our local artists and the majority of our budget goes to supporting them in their creative work. This funding, though relatively small, is geared toward integrating the artists into the economic fabric of the resort community with the ultimate aim to generate greater cultural economic activity in the resort.
- The Point's programming in the areas of theatre, literary arts, visual arts and music is geared to tie in with visiting artists from Vancouver and further abroad, moving Whistler closer to AC&H DOS#7. Our summer art show as well as the Work-in-Progress series will include a few artists from Vancouver, and our collaboration with the Whistler Writers Festival has included writers from across Canada as well as poet John Glenday from Scotland (see attachment: Guest Comments.doc). The Point's aim, through its programming, is to foster such opportunities in which local artists can interact with visiting national and international artists. Our local artists are often our community's most direct connection to these other artists through their previous artistic and educational experiences. The heritage site on Alta Lake provides a perfect

“physical focal point” as described in AC&H DOS#8, where this interaction can take place, and where the general public can benefit from the collaborative projects of local and visiting artists of all disciplines.

Key Descriptions of Success:

- *Many of the above mentioned points also help to move Whistler toward its Economic Viability priorities. Fundamental to this is The Point’s authentic contribution to Whistler’s cultural tourism offering. As described in the AC&H DOS#2, The Point’s programming offers “a range of authentic and creative arts, cultural and heritage opportunities that are ... financially affordable to residents and visitors.” The fact that our cultural and heritage offering attracts visitors and contributes to their experience and the local economy can be seen in the guest comments from our first summer of programming (see attachment: Guest Comments.doc). Those same comments attest to the fact that “local and regional heritage, culture and community spirit are shared locally and beyond Whistler” through our arts programming.*
- The Point Artist-Run Centre Society’s cultural activities also help to move Whistler towards Economic Viability through the Economic Strategy area. They play a key role in diversifying the economy from primarily sport and recreation-based tourism toward cultural activity that can ultimately operate on a year-round basis. The idea of an artist-run centre offering a variety of artistic and educational arts programming out of a heritage lodge is a key element of Whistler’s Cultural Tourism Development Strategy. As stated in Economic Strategy DOS#4, this initiative “proactively seizes economic opportunities that are compatible with tourism, and effectively adapts to changing external conditions.” The cultural tourism market has been identified as a huge potential market for Whistler, and The Point Artist-Run Centre was identified in the Cultural Tourism Development Strategy as a key opportunity for the municipality to support in developing cultural tourism.
- Starting out small and from the grassroots as we have, as arts and cultural offerings at The Point grow, they will continue to focus on employing “a skilled [artist] workforce [that] supports the local economy,” and vice versa. Making use of the physical infrastructure of the heritage lodge on the lake, The point will create the social infrastructure “that will attract and support investment.” (ES-DOS#9)
- The Point Artist-Run Centre Society has begun to foster co-operative relationships with a variety of other organizations in the community, moving toward the priority of Partnering for Success. The Point has worked in a cooperative manner with the Whistler Sailing Association, coordinating our Saturday events with their invitational sailing regatta and working cooperatively throughout the summer on the same property.

- The Point worked closely with the Whistler Writers Group to host workshops during the Whistler Readers and Writers Festival in October 2011 and is co-hosting a series of readings in 2014 that lead up to the Whistler Writers Festival.
- Other events planned for the spring and summer of 2014 involves working with the Whistler Waldorf School and Whistler Museum and Archives collaboratively. We have had discussions with the Whistler Film Festival regarding hosting Screen Writing workshops for teens.
- The Point has been working together with the Emily Carr University of Art + Design and the RMOW in ensuring that the two-week pilot project for teenagers offered in summer 2014 by the university will be a success.
- In the fall of 2012, PARC had the opportunity to work with the BCIT International School of Business in developing a feasibility study for the artist-run centre. This has led to a variety of useful recommendations for our organization, and has become the basis for a business plan under development. PARC has also had the benefit of an offer of pro bono work from Iredale Group Architecture to look at how best to utilize the site as an arts centre including the development of preliminary design sketches.

Protecting the Environment:

- With the current lack of transit service to Alta Lake Road, some people are forced to drive to the site for our events. In order to mitigate automobile transportation, we have promoted, and will continue to promote, alternate means of transportation including walking, biking and boating to The Point. This proved successful in 2011 and 2012 with the majority of people arriving by these other modes of transportation. This was encouraged on our website (www.thepointartists.com) and on posters (see attachment "Saturdays Poster")

Flexible Platform:

- The arts and cultural activities put on by The Point Artist-Run Centre Society are the germ of a much larger idea. Built from the grassroots by the artists themselves, the program has started out small and is already growing into its fourth year. We foresee the current part-time seasonal programming growing into a year-round offering which will act as a creative driver behind Whistler's cultural development and cultural tourism initiative. The resulting arts centre will be a hub of creativity featuring a variety of arts festivals, symposia, and formal and informal educational opportunities—a centre where artists can work, perform, learn and interact with the public, both local and visiting.

Financial Return:

- *Funding support to the projects listed in this application will enable our members to develop quality arts programming for the benefit of the community as well as visitors to the resort. As the site becomes known as a home of authentic arts and*

cultural offerings, we can begin to generate more revenue through event ticket sales, art sales, workshop fees, café sales, and special occasion licenses. This was already evidenced by last summer's events which were economically self-sustaining with a modest amount of fundraising.

- As we become more established at the site and move toward developing an operational artist-run centre, we will also be able to access more funding from other levels of government as well as potential private donors. The financial aim of an artist-run centre on the site will be to generate enough rental revenue from events, studio space, concession revenue, and other sources to cover all operational costs of the property. This can create a sustainable situation which benefits the community, the municipality, and Whistler's artists.
- The current programming we deliver, as well as the artist-run centre we are working towards creating, makes use of an existing heritage site in the community. In this way we are able to re-introduce the community and its visitors to a piece of Whistler's history, while at the same time providing necessary space for Whistler's creators without having to build a new purpose-built facility. Much like the re-purposing of Granville Island's industrial buildings in Vancouver for arts and community space, this is another sustainable aspect of The Point's initiative.

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Adaptive Sports Program Society
Society Registration Number: # 82911 0949 RR0001
Main Activity: Whistler Adaptive provides year-round sports, therapeutic and recreational programs
Mailing Address: Box 708, Whistler, BC V0N 1B0
Contact Name & Daytime Phone Number: Chelsey Walker, 604-905-4493
Email Address: cwalker@whistleradaptive.com

1. Purpose of Grant:

- \$10,000 to support staffing our year-round Sport Academy which provides 5 day a week multi-sport activities, recreational, life skills and vocational training for children, youth and adults living with physical/cognitive disabilities in Whistler. The Sport Academy now has the following participation: 11 Whistler Residents, 6 Pemberton residents, and 2 second home owners.
 - \$11,000 to provide much needed bursaries to individuals residing in Whistler to access our sport and recreation programs. Individuals are eligible to apply for up to \$1000 per year across our four season programming.

2. Current Year Activities and Community Benefit:

Whistler Adaptive is committed to introducing as many individuals with a disability as possible to sport, recreation and therapeutic programming. We support sport for life by breaking down the financial, physical and social barriers as well as creating skills that will lead to future employment within sport and beyond. We remove barriers to adventure and learning in sixteen different sports programs. We support athletes from their first contact with sport to the top of the podium.

3. Proposed Fund-raising Activities:

Whistler Adaptive actively fund-raises throughout the calendar year through corporate sponsorship, grant applications, hosting an annual gala, seeking private donations, hosting and/or supporting smaller fund raisers and charging fees for our services and competitions. All of our fees are subsidized through our fundraising efforts to keep them as reasonable as possible for our participants and athletes.

4. Number of Members/Participants in Organization (if applicable): 441

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$142,849.00		
General operations	\$290,343.00	\$10,000.00	
One-time project / program	\$12,000.00		
Physical asset	\$12,400.00		
Rent (RMOW facilities)		n/a	
Rent (other facilities)	\$3,000.00		
New uniforms	\$89,286.00		
Bursaries	\$30,000.00	\$11,000.00	
Totals	\$579,878.00	\$21,000.00	3.30 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Abercrombie Foundation	Yes			\$45,662.00	
Service Canada			Yes	\$13,300.00	
TELUS	Yes			\$5,000.00	
Teck	Yes			\$100,000.00	
TD Securities	Yes			\$7,500.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/15/2013 Name: Chelsey Walker Signature: _____

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 15, 2013.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)

- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
- (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Enriching Community Life
2. Enhancing the Resort Experience
- Ensuring Economic Viability
- Partnering for Success

Key Descriptions of Success:

1. Whistler has a diversified and year-round tourism industry +
2. Whistler holds competitive advantage in the community +
- Whistler is accessible and inclusive for community residents and visitors of all ages and abilities +
- The resort community is globally recognized as a world-class destination +

Explain movement toward

Whistler Adaptive moves Whistler towards the key priorities laid out in Whistler 2020 by:

- Innovating and advancing adaptive winter and summer sports
- Changing lives through access to sport and recreation for all
- Building on over fourteen years of history as a Whistler-based society
- Operating a Centre for learning and sports excellence
- Expanding for individuals and athletes at every level with sport programs for life
- Attracting a passionate group of volunteers and donors

Whistler Adaptive contributes to the overall economic well being of the Whistler economy by attracting visitors from across the globe while also providing an invaluable service to our local athletes. Our world class adaptive sports programming attracts individuals and groups on a year-round basis to experience all that Whistler has to offer.

While keeping overhead costs as low as possible, Whistler Adaptive could not operate without the many dedicated volunteers who work enthusiastically behind the scenes and directly with participants. Ongoing volunteer recruitment and retention is key to offering a range of programs year round. Further to the financial support required, volunteers for administration, event management, coaching, program delivery and fundraising ensure Whistler Adaptive delivers the best possible experiences for participants.

To optimize the economic outlay by our organization and create economies of scale, we continue to work in partnership or collaborate with organizations such as Provincial and National Sports Organizations, local government, the Department of Defense, for profit businesses such as Whistler Blackcomb, other not-for-profits, local sports clubs, the Special Olympics, other registered charities, specialist groups, and National Paralympic Committees.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. N/A</p> <p>2.</p> <p>3.</p> <p>4.</p> <p>Key Descriptions of Success:</p> <p>1.</p> <p>2.</p> <p>3.</p> <p>4.</p>	<p>Explain proposed mitigation:</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>We decrease Whistler's dependence on fossil fuel by providing self propelled recreational opportunities for our participants.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>We reuse equipment, such as single skis and bindings, and put them into our fleet of equipment and keep them out of the landfills.</p>

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: <input type="checkbox"/> Harms* <input checked="" type="checkbox"/> Helps</p> <p>Explain how:</p> <p>The introduction and creation of connections to our environment for participants with disabilities through outdoor recreation will continue to help foster greater environmental stewardship.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports</p> <p>Explain how:</p> <p>We work daily to provide the opportunity to people with a wide range of disabilities to participate in adapted sports, therapeutic programming and recreation.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Ongoing: Annual evaluations of programs and services, including identifying gaps in programming; continued retention of staff and volunteers to reduce turn over; continued fund development and increase the size of our endowment fund to maintain a steady year over year funding source; work with the many sport organizations to continue to attract visitors and para-sport tourism; provide the best possible services to our local athletes and participants so they can enjoy everything that Whistler has to offer in sport, therapeutic programming and recreation

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The return on investment for the funds provided by the Resort Municipality of Whistler is high. Whistler Adaptive has worked on developing relationships with new client services groups, such as Soldier On, National and Provincial Sport Organizations, and charitable groups that will provide funding for their clients to visit Whistler and use Whistler Adaptive as a service provider. These relationships and service contracts move us towards the realm of social enterprise and allow for our organization to become increasingly sustainable. We hope to continue to attract as many individuals and athletes with a disability to live, train and play in Whistler.

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**TOGETHER WE CAN CONTINUE WHISTLER'S SUCCESS AND MOVE
TOWARD A FUTURE THAT IS SUSTAINABLE.**

Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Chelsey Walker

Submitted by: _____

Whistler Adaptive Sports Program Society

Organization: _____

604-905-4493

Phone: _____

cwalker@whistleradaptive.com

Email: _____

February 14, 2014

Date: _____



February 14, 2014

Legislative Services
Resort Municipality of Whistler
4325 Blackcomb Way
Whistler, BC
V0N 1B4

RE: 2014 Community Enrichment Program Grant Request

The Whistler Adaptive Sports Program Society (WASP) requests the support of the Resort Municipality of Whistler (RMOW) for the Community Enrichment Program Grant in the amount of \$21,000. As an organization wishing to continue to expand its capacity to provide sports and recreational opportunities to individuals with disabilities, the Whistler Adaptive Sports Program sees the tremendous value in the continued support of the RMOW.

The RMOW funding will help the Whistler Adaptive Sports Program to:

- ✓ provide additional staffing, coaching, instruction and training courses in our Sport Academy programs for volunteers, individuals with a disability and athletes with a disability;
- ✓ provide bursary assistance to Whistler residents with a disability who show a financial need and therefore breakdown barriers to their participation in sport, recreation and therapeutic programming;
- ✓ provide access to sport and recreation for the greatest number of individuals with a disability, especially the residents of our community, so they can in turn receive instruction, coaching, advance into competitive opportunities, or to become active recreationally within the community of Whistler.
- ✓ increase the amount of services in both grass roots sports, therapeutic programming and recreational activities provided for individuals and athletes with a disability in Whistler and explore new adaptive sports programming;
- ✓ partner with other organizations on a local, provincial and national levels on projects and initiatives through the Teck Whistler Centre for Adaptive Sport and solidify our place as a national/world leader in adaptive sport;
- ✓ and foster athletes with a disability from the grass roots to the top of the podium;

Please find enclosed our Community Enrichment Program Grant Application, as well as our Financial Statements for Fiscal Year 2013 and Operating Budget for 2014.

On behalf of the Whistler Adaptive Sports Program, I would like to thank the RMOW for its previous support and its consideration of our CEP Grant Application. Any questions can be directed to Chelsey Walker, Executive Director, Whistler Adaptive Sports Program at 604-905-4493 or cwalker@whistleradaptive.com.

Sincerely,

A handwritten signature in blue ink, appearing to be "Chelsey Walker", enclosed in a blue oval.

Chelsey Walker
Executive Director
Whistler Adaptive Sports Program



RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Centre for Sustainability
Society Registration Number: 3047240
Main Activity: Sustainable Community Planning
Mailing Address: 4325 Blackcomb Way, Whistler, BC, V0N 1B4
Contact Name & Daytime Phone Number: Shannon Gordon (604) 935-8210 / CheeYing Ho (604) 935-8209
Email Address: sgordon@whistlercentre.ca / cho@whistlercentre.ca

1. Purpose of Grant:

To fund a strategic planning program for Whistler non-profits, including: a workshop delivered to the Whistler Non-profit Network members to introduce them to strategic planning and provide them with some tools/techniques for designing and delivering their own process; and the delivery of strategic planning services by the Centre to three Whistler non-profits. These services will include two workshops and the preparation and follow-up necessary to create a 'strategic plan on a page' document containing the organization's new/revised vision, goals, strategic directions and deliverables for 2-3 years.

2. Current Year Activities and Community Benefit:

Current year activities include: a 2014 speaker series with the first event featuring Michael Shuman on February 26; Whistler2020 monitoring and reporting; delivery of climate action workshops with Whistler businesses; and the iShift Business program, supporting a composting initiative in the Alpenglow building and a resort-wide reusable bag strategy.

3. Proposed Fund-raising Activities:

In-kind donations in the form of our Executive Director and staff time. Applying for a \$1500 grant from the Community Foundation of Whistler.

4. Number of Members/Participants in Organization (if applicable): 4

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$362,366.00	\$0.00	
General operations	\$136,035.00	\$0.00	
One-time project / program	\$8,000.00	\$8,000.00	
Physical asset	\$0.00	\$0.00	
Rent (RMOW facilities)	\$0.00	n/a	
Rent (other facilities)	\$0.00	\$0.00	
Totals	\$506,401.00	\$8,000.00	1.60 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Community Foundation of			yes	\$1,500.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: 02/14/2014

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014

Name: Shannon Gordon

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

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INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
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i. Toward:	Explain movement toward:
<p>Key Priorities:</p> <p>1. Enriching Community Life</p> <p>2. Partnering for Success</p>	<p>The strategic planning program for Whistler non-profits will emphasize the importance of shared vision, goals and direction - within individual organizations, between organizations and throughout the community. The workshops will provide learning opportunities that create the capacity for non-profits to plan the delivery of programs and services that ultimately contribute to the health, social and other needs of community members, and ultimately to the success and sustainability of the community as a whole.</p>
<p>Key Descriptions of Success:</p> <p>1. Residents, taxpayers, business and local gov</p> <p>2. Learning opportunities foster colloboration, tr</p> <p>3. Whistler organizations and stakeholders work</p>	

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. None</p> <p>2.</p> <p>3.</p> <p>4.</p> <p>Key Descriptions of Success:</p> <p>1. None</p> <p>2.</p> <p>3.</p> <p>4.</p>	<p>Explain proposed mitigation:</p> <p>We are very familiar with Whistler2020 since we were involved in its development, so are confident that the design and delivery of the strategic planning program for Whistler non-profits will not move Whistler away from any of the Priorities or Descriptions of Success. Further, by facilitating the strategic planning sessions of three Whistler non-profits, we can help to guide the development of strategic directions and deliverables that do not conflict with Whistler2020, but rather align with and support it.</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>By facilitating NP strategic planning sessions, the we can guide deliverables that decrease the use of these materials.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>By facilitating NP strategic planning sessions, the we can guide deliverables that decrease the use of these materials.</p>

iii. Does the initiative physically *harm OR help* life-supporting natural systems? How?

Check one: ☐ Harms* ☒ Helps

Explain how:

By facilitating NP strategic planning sessions, the we can guide deliverables that help life-supporting natural systems.

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Check one: ☐ Interferes with* ☒ Supports

Explain how:

The program will enable Whistler non-profits to improve their ability to help community members meet their basic needs.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The non-profit strategic planning program is very flexible - as a training/service program with no capital costs or infrastructure, the program can be adapted/enhances for delivery again in the future.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

Strategic planning training and assistance will help local non-profits to improve the efficiency and effectiveness of their use of limited community resources, including staff time, funding, etc. It may also help them improve their fundraising initiatives by being more strategic and collaborative with their requests.

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MANAGING TRADEOFFS/NEGATIVE IMPACTS

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Submitted by: Cheeying Ho / Shannon Gordon

Organization: Whistler Centre for Sustainability

Phone: 604-935-8209 / 604-935-8210

Email: cho@whistlercentre.ca / sgordon@whistlercentre.ca

Date: 02/14/2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization:	WHISTLER CHILDREN'S CHORUS
Society Registration Number:	S-0039802
Main Activity:	Music education through choral singing & performance
Mailing Address:	8506 Buckhorn Drive, Whistler, BC V8N 1B8
Contact Name & Daytime Phone Number:	Alison Hunter 604.932.2979
Email Address:	haunthunter@telus.net / whistlerchorus.org

1. Purpose of Grant:

Continue to provide musical experiences & education through music workshops and to assist in purchasing choral music, instruments & uniforms

2. Current Year Activities and Community Benefit:

- Choir annually participates in the municipal Canada Day parade, World Peace Day & Remembrance Day ceremonies
- presents concerts to benefit the Whistler Food Bank
- hosted the 30th annual Christmas Eve Carol Service
- Spring 2014 - will be presenting concerts in Pemberton & Whistler in partnership with the Pemberton Children's Choir

3. Proposed Fund-raising Activities:

- performances for corporate events
- annual membership dues

4. Number of Members/Participants in Organization (if applicable): 64

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$0		
General operations	\$2980	\$600	
One-time project / program	\$3470		
Physical asset	\$1500	\$1200	
Rent (RMOW facilities)		n/a	
Rent (other facilities)	\$350		
Totals	\$0.00 \$8300	\$0.00 \$1800	22 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Whistler Arts Council	<input checked="" type="checkbox"/>			\$250.	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

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Date: Feb 9, 2014 Name: Alison Hunter Signature: [Signature]

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: [Whistler 2020.ca](http://Whistler2020.ca) or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Explain movement toward:

Key Priorities:

1. encourages community involvement/engagement
2. creates a sense of community

By taking part in annual community events ie; World Peace Day, Remembrance Day, Canada Day & Christmas Eve Carol Service, choir members (& families) are actively involved in community life.

Performing at the Bizarre Bazaar & presenting concerts to benefit the Food Bank further encourages participation in community life.

Working in partnership with the Pemberton Children's Choir gives our singers the opportunity to represent Whistler as well as to foster a relationship with others in the greater community of Sea to Sky.

The choir enriches community life by engaging our children & youth in a positive, enriching & creative program that encourages personal & artistic growth as well as providing opportunities for leadership.

Key Descriptions of Success:

1. presentation of concerts & performances
2. new members each year while graduating members return
3. choir members acknowledge that the success of the choir is a result of everyone working together, supporting each other & sharing their talents willingly & freely with their peers and with the community.

i. Away:

Explain proposed mitigation:

Key Priorities:

1.

ϕ

2.

Key Descriptions of Success:

1.

2.

3.

4.

2. **SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

i. Does the initiative *increase OR decrease* Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment?
How?

Check one: ☐ Increase* ☐ Decrease

Explain how:

N/A

ii. Does the initiative *increase OR decrease* Whistler's dependence on chemicals and other manufactured substances that build up in the environment?
How?

Check one: ☐ Increase* ☐ Decrease

Explain how:

N/A

iii. Does the initiative physically harm OR help life-supporting natural systems? How?

Check one: ☐ Harms* ☐ Helps

Explain how:

N/A

iv. Does the initiative interfere with OR support others' abilities to meet their basic needs? How?

Check one: ☐ Interferes with* ☒ Supports

Explain how:

Every voice is an important & valued part of the whole - supportive teamwork is expected & accepted by all singers who commit to the choir & each other seriously & willingly

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

please see attached page

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

please see attached page

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Submitted by: Alison Hunter

Organization: Whistler Children's Chorus

Phone: 604.932.2979

Email: haphunter@telus.net

Date: February 9, 2014

Whistler Children's Chorus
8506 Buckhorn Drive
Whistler, BC V0N 1B8
604.932.2979 / 604.932.2461

February 9th, 2014

Mayor and Council
Resort Municipality of Whistler
4325 Blackcomb way
Whistler, BC V0N 1B4



Dear Mayor and Council,

Please find attached an application from the Whistler Children's Chorus for the upcoming Community Enrichment Grant.

Established in 1992, the Whistler Children's Chorus continues to provide positive musical and social opportunities for the children and youth in our community. Over the past year, the choir has continued to host the Christmas Eve Carol Service, participated in the municipal Remembrance Day observances, held their annual Christmas Concert to benefit the Whistler Food Bank and volunteered for the Whistler Music Festival. In July 2013, choir members participated in partnership with the Whistler Community Band in the municipal Canada Day parade and in September 2013, after only 2 rehearsals, the choir once again participated in the International Day of Peace celebrations held in Whistler's Olympic Plaza. We have teamed up with the Pemberton Children's Choir to present concerts in Pemberton and Whistler in April 2014. In order to accomplish this, the choir traveled to Pemberton in October 2013 for a full day of joint rehearsals and activities. The Pemberton Children's Choir will be joining us in Whistler at the end of February 2014 for an evening workshop and 'pizza party'. In November, the choir also performed at the Arts Council's Bizarre Bazaar. Choir members will again be volunteer hosts for the Whistler Music Festival April 24th – 27th, 2014.

Of special note, in December 2013, the choir hosted the 30th annual Christmas Eve Carol Service with record attendance. For the first time ever, the collection at the end of the service actually covered the costs of presenting the Carol Service.

The Whistler Children's Chorus provides opportunities for school-age children and youth to engage in choral music in our community, thus helping to meet social, health and learning needs. This year, the high school aged members of the choir have joined with the Whistler Singers in regular rehearsals. This provides opportunities for our singers to understand that singing in a choir is a lifelong opportunity for all. In addition, this allows older members of our community to provide mentorship for our youth. By operating on a modest budget and enjoying the volunteer efforts of our organizers, registration fees

are minimized, ensuring that these musical opportunities remain affordable for all. No child or youth is ever denied membership due to financial concerns. Revenues are generated through registration fees and honoraria awarded for performances at corporate events.

The majority of expenses incurred by the Chorus are for facility rentals; both practice and performance space, the purchase of music and uniforms, and choral workshops. Our application is to assist us in adding to our choral music library, uniforms and percussion instruments as well as providing educational and performance opportunities for our choir members.

We know that, with the support and encouragement of the RMOW, the Whistler Children's Chorus will be able to continue to offer quality music educational opportunities to a wide range of our community's children and youth. As our founding choir members have become adults, we see that many of them continue to be involved in music and choir. Choirs create a sense of community for many as well as providing opportunities to create and enjoy music. We wish to continue providing those opportunities to the young people of Whistler. The Whistler Children's Chorus looks forward to providing our community with music for many more years to come.

Thank-you for your consideration,

Sincerely,

A handwritten signature in black ink that reads "Alison Hunter". The script is cursive and fluid, with the first name "Alison" and last name "Hunter" clearly legible.

Alison Hunter

Music Director
Whistler Children's Chorus

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Gymnastics Club
Society Registration Number: S-35901
Main Activity: To provide recreational and competitive gymnastics
Mailing Address: P.O. Box 1183 Whistler BC, VON 1B2
Contact Name & Daytime Phone Number: Sheila Mozes 604-902-FLIP(3547)
Email Address: info@whistlerymnastics.com

1. Purpose of Grant:

#1 To provide a subsidy for local participants in our Active Start Exploration Gym Program (see attachment #1).
 #2 To continue development of the Air Kids-Aerial Trampoline partnership program with Canadian Freestyle Ski Association (see attachment #2).
 #3 As per CEP Policy item A7 Item 3 to assist with travel costs for 16 athletes who have qualified for Provincial Championships-Artistic in Kamloops; Trampoline in Abbotsford and Trampoline Westerns in Saskatoon(see attachment #3)

2. Current Year Activities and Community Benefit:

Whistler Gymnastics Club delivers safe, long term athlete development programs in gymnastics, trampoline and cross-training to local Sea-to-Sky, provincial and international athletes. Our programs include all stages of development from Active Start(preschool) through Fundamentals/Train-to-Train into Train-to-Compete and Gym For Life.(see attached chart). We provide many ways for the community to use our services and facilities:- registered membership; pass programs; drop-ins; partnerships and rentals. We were named GBC PLAY club of the year 2013 for our contribution to sport.

3. Proposed Fund-raising Activities:

Whistler Gymnastics Club is engaged in a fund-raising program. Monies are being raised through a wide range of activities including:- bulb sales, gym suit sales, poinsettia sales, volunteer levy, Husky Card points, and an annual raffle. Hosted events are also a major part of our fund-raising. This year we will host the Zone 5 Artistic Meet in February and GBC Fall Congress in August. Fund-raising targets can be seen in the attached financials.

4. Number of Members/Participants in Organization (if applicable): 577

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

		Annual Budget	Grant Requested		
	Salaries	\$267,900.00			
	General operations	\$46,610.00			
#2	One-time project / program	\$7,000.00	\$2,150.00		
	Physical asset				
	Rent (RMOW facilities)		n/a		
	Rent (other facilities)	\$54,000.00			
#3	Comp Athlete Meet	\$16,600.00	\$1,600.00		
#1	EX Gym	\$15,000.00	\$1,200.00		
	Totals	\$407,110.00	\$4,950.00	1.20	%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Gaming Youth Sport	yes			\$33,600.00	
Federal Payroll(summer)			x	\$5,000.00	
Kidsport Whistler			x	\$500.00	
LSPD			x	\$2,000.00	
Girls Only 55+			x	\$1,200.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: 02/10/2014

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/10/2014 Name: Sheila Mozes Signature: Sheila Mozes

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 15, 2013.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Enriching Community Life

2. Partnering for Success

Enhancing Resort Experience

Ensuring Economic Viability

Key Descriptions of Success:

1. Encourages Healthy living and learning

3. Visitors & visiting athletes have access

Serves local & regional stakeholders

Provides diverse and affordable recreation

Sustainable

Explain movement toward

Whistler Gymnastics is a dynamic organization. Our priorities and success indicators are directed toward enriching community life and partnering for success. WG is more than a sport organization, as it provides opportunity for a wide range of core athletics to train safely and in a positive social environment. Programs develop physical literacy particularly at the recreational and school base level. To this end our club was awarded the Gymnastics PLAY club of the year 2013 by Gymnastics BC. We work to provide a high level of instruction and quality facilities to support a lifetime of active involvement in sport.

We bring together both residents and visitors. Gymnastics is a foundation sport and our Active Start and Gymnastic For All programs introduce children to the skills necessary for success in other sports. Our activities range from the very popular Active Start Exploration Parent and Tot with schedule flexibility and subsidized attendance passes right up to HP cross-training for over 25 various sport groups. Pacific Sport brings in their xxxx teams. Whistler Mountain Ski Club trains dryland on winter-weekends. We have a close relationship with Canadian Freestyle Ski Association and were pleased to partner with them to initiate the first Air Kids program in Whistler. The combination of arts and sport are provided through our gym use by the Vancouver Circus School. Our summer camps provide diversity to local, second home owner families and resort guests.

Many athletes travel from Pemberton to take part in the competitive stream of our programs as supplement to their recreational classes.

The enrichment funding request will assist the Club to continue to reach local children with affordable quality programming and continue the opportunity for development of a multi-sport training model between our winter aerials and our trampolinists.

We need to maintain viability for our continued sustainability.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. _____</p> <p>2. _____</p> <p>_____</p> <p>_____</p> <p>Key Descriptions of Success:</p> <p>1. _____</p> <p>2. _____</p> <p>3. _____</p> <p>4. _____</p>	<p>Explain proposed mitigation:</p>
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2. **SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>We provide community based local recreation saving the auto trips away for training. Parent's car pool. Whistler transit used by adults.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>N/A</p>

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: <input type="checkbox"/> Harms* <input checked="" type="checkbox"/> Helps</p> <p>Explain how:</p> <p>Our facility is part of the Cheakamus model for sustainable living. High facility standards as a green initiative:-Whistler HP centre has been designed to save 43% of energy cost of similar sized building.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports</p> <p>Explain how:</p> <p>Funding will enable club to offer affordable recreational program for local families and continue sport model combining gymnastics and aerial sports.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Whistler Gymnastics has successfully moved into a financially-stable full-time operation over our last 4 years. Our new and broad-based programming and diversified revenue streams have helped us to meet our operating and capital budget needs. We have kept our membership cost the same for the last 2 years. We want to remain affordable to the community. In order to bring affordable programs to more more participants we are hoping for a subsidy for parent and tot drop-ins and for funds to assist in extending the Air Kids and aerial winter and trampoline sports.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The grant request will allow us to assist and involve young families with 10% local discount on Parent and Tot passes. Our Air Kids is a unique and well-received multi-sport model program. These programs help utilize the facility to fuller capacity and provide financial return to keep Whistler Gymnastics self-sustainable financially. They will create economic spin-off effects by increasing our expertise and opportunity to attract local, provincial and national freestyle athletes to our facility to complement other existing services in Whistler such as the water ramps, and Canadian Sport Institute Pacific and accommodation at the Whistler Sport Legacy Lodge.

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Submitted by: Sheila Mozes

Organization: Whistler Gymnastics Club

Phone: 604-902-3547

Email: info@whistlergymnastics.com

Date: 02/10/2014



RMOW COMMUNITY ENRICHMENT PROGRAM APPLICATION

WHISTLER GYMNASTICS

PURPOSE OF GRANT PROJECT #1

To provide a subsidy for Whistler preschoolers in Active Start Exploration Gym at Oros Whistler Gymnastics Centre.

Request \$1200

- 10% subsidy for Whistler parent & tots using 5 and 10 time passes for Active Start Exploration Gym for the remainder of 2014.

Details and Rationale

Our Active Start Exploration Gym is a drop-in program for parents and tots aged 14 months to 6 years. It was started when we opened the Oros facility in 2010. It operates three mornings a week and is highly popular. We are currently averaging 14 youngsters from a casual membership of about 70. Since the onset, we have provided a 10% discount for Whistler parents when buying 5 time or 10 time passes in order to make it more affordable to young families. This subsidy was supported in 2010 and 2011 by our partnership with Moving Mountains. In 2012, Moving Mountains reduced and finally stopped subsidy support and we struggled to find funds from our own operating budget to keep the subsidy open consistently. In 2013 we directed the funds (\$1000) earned by our club's Iron Man event volunteers towards this subsidy and we intend to do that again in the coming year. Based on previous years, it costs us about \$2200 annually to provide this subsidy. We need assistance to fill the gap of \$1200 and keep this subsidy available in 2014.

It is heartwarming to see moms, dads and even grandparents guiding their children under the supervision of certified coaches through the world of play and exploration.



We have one of the best equipped preschool gymnastic facilities in Canada.



Whistler parents appreciate the flexible drop-in schedule allowing them to start their children into gymnastics as a foundation of sport. They realize the benefits that early developmental gymnastic activity provides for physical literacy, enhancing the development of brain function, coordination, interactive social skills, gross motor skills, and creativity. Exploration Gym provides a movement and motor base for other sports and gets them on the right track to keep active for life.

Most importantly it is just FUN!





RMOW COMMUNITY ENRICHMENT PROGRAM APPLICATION

WHISTLER GYMNASTICS

PURPOSE OF GRANT PROJECT #2

To continue financial support for year 2 development of the Air Kidz 2 Snow Sport/ Acrobatics Cross Training – partnership Whistler Gymnastics Club and Canadian Freestyle Ski Association

Request \$2150

- \$900 NCCP Level 2 Trampoline Certification for 5 coaches
- \$1000 towards Athlete registration subsidy for spring and fall sessions (approximately 20% discount dependent on number of athletes registering)
- \$250 Local promotions - radio and news

Details and Rationale

The CEP grant will continue support for year 2 development of the Air Kids Snow Sport / Acrobatics Cross Training program for Whistler local athletes. It will provide athlete subsidy for 2 off season 8 week programs April/May 2014 and Sept/Oct 2014 in acrobatics cross training program for athletes 7 years old and up. This continues to be a partnership in delivery of trampoline cross training program between Whistler Gymnastics Trampoline and Canadian Freestyle Ski Association.

The goal is to upgrade the trampoline certification of our 3 Air Kids coaches and 2 Whistler trampoline coaches by providing an NCCP Trampoline Level 2 certification course in Whistler. In addition we would like to subsidize the registration fees of the athletes at a rate of 25% based on 20 athletes for the 2 sessions. The rate would be adjusted depending on the number of athletes to become involved. We wish to subsidize the registration fees, because this form of cross training comes as an additional sport cost because the athletes are already involved in snow sport or trampoline training.

Last year, the CEP funding of \$2500 helped to launch the brand new and highly successful Air Kidz program – a joint project with Canadian Freestyle Ski Association. We trained 3 new coaches from cross-sport and upgraded several others by providing both GCG gymnastics trampoline and CFSA air 1 & 2 certification courses during the summer. An introductory workshop and an 8 week fall class were offered to Sea-to-Sky corridor athletes with a subsidy to those registering. The program was extremely well received with 18 young athletes attending the Kick Off workshop and 24 involved in the full program. Total program costs of \$6500 were shared by CFSA, Whistler Gymnastics, RMOW CEP, and athlete registration. Due to the success and popular demand the program will continue in the next off-snow season in late spring of 2014. This program is being regarded as a highly successful model across Canada in both the trampoline/gymnastics and ski world.

We are continuing in our program objectives to train a generation of coaches who can offer high quality acrobatic skills for cross training local Freestyle Mountain Sports Athletes (Ski and Snowboard). Also the objective is to improve the awareness and proficiency for increased performance in Freestyle Snow Sports and decrease injury.

The outcome is to teach fun and relevant snow sports skills to the aerial snow sport athletes with defined skill outcomes appropriate for Learn to Train (L2T) for 8- 13 year old athletes.



RMOW COMMUNITY ENRICHMENT PROGRAM APPLICATION

WHISTLER GYMNASTICS

PURPOSE OF GRANT PROJECT #3

To assist with travel costs for athletes qualifying for provincial and Canadian championships as per RMOW CEP Policy A7.

Request \$1600 (club will supply remaining subsidy)

- \$100 for 10-12 athletes who have qualified for provincial championships:- Artistic in Kamloops and Trampoline in Abbotsford
- \$200 for 4 athletes who have qualified for Western Canadian championships in Trampoline in Saskatoon.

Details and Rationale

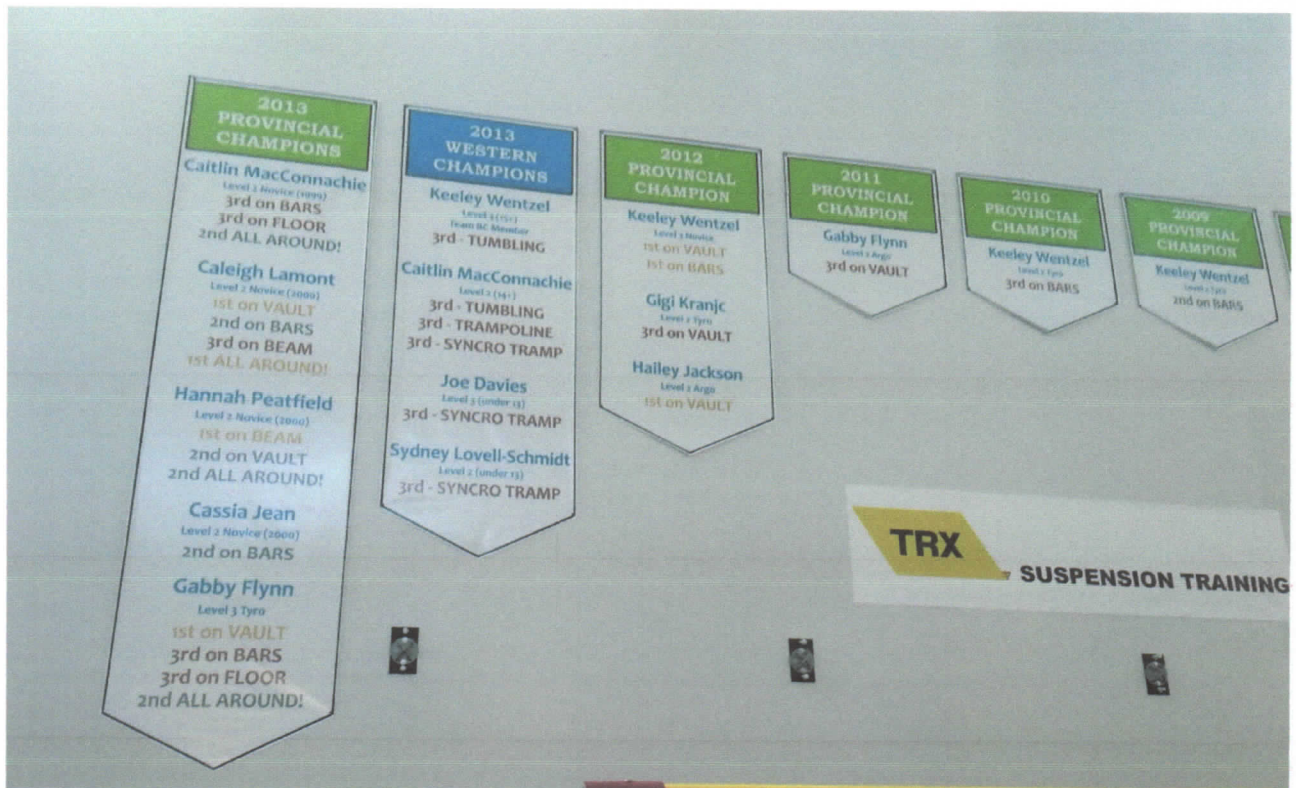
It is wonderful but expensive to win! We are extremely proud that more and more of our competitive athletes are developing high performance skills and qualifying for provincial and Canadian Championships.

It takes a lot of hard work by athletes, coaches and parents to attain these competitive achievements.

The financial burden on the parents of these athletes includes \$2700 to \$3500 in annual fees, plus uniforms, plus travel and accommodation for the athlete and parent to 3-4 qualifying meets. Then if they qualify for provincials, on they go with more entry fees, added coaching fees, and travel and accommodation costs for themselves, their coaches and some parents.

At this time there is no provincial or national sport financial support in gymnastics so the responsibility falls entirely on the family. In many cases, they have several children who are in multiple Whistler sports or recreational activities.

In the past 2 years, the families who have received travel assistance from the RMOW CEP grant have been very thankful and see it not only as needed financial support but also as an honour, showing appreciation for all the hard work of their athlete. These young athletes give a fine representation of Whistler across the country. We would appreciate any continuing support the RMOW can provide for their endeavors.



Not only are they qualifying but more and more Whistler athletes are winning.

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM
APPLICATION FORM

Name of Organization: Whistler Naturalists Society

Society Registration Number: S4010

Main Activity: Natural history education & research

Mailing Address: Box 845 Whistler BC V0N 1B0

Contact Name & Daytime Phone Number: Kristina Swerhun 604-935-7665

Email Address: kswerhun@hotmail.com



1. Purpose of Grant:

Our mission is to increase local knowledge of and appreciation for the natural world in the Whistler area. We're proud that what we do also supports many RMOW goals since we:

- provide opportunities for learning and education
- support Whistler2020
- support recommendations outlined in the recent Cultural Plan and also 'A Tapestry of Place'

In 2014 we are asking the RMOW to support the following ongoing programs:

- **BioBlitz**, our annual event that promotes biodiversity education and conservation
- **Annual bird studies**, including the Christmas Bird Count and Breeding Bird Survey
- **Updating the Whistler Bird List** (last done in 2009, 3rd edition)
- **Natural history speakers**

2. Current Year Activities and Community Benefit:

Residents and visitors are attracted to Whistler for its natural assets and thoughtful connection to nature. Providing opportunities to learn about Whistler's unique natural history (an experience that can happen nowhere else in the world), gets people that much more passionate about this place and inspires stewardship – people working to reduce human impact on the natural world - which benefits the entire community. By supporting this funding request, Council is building Whistler's cultural capacity that contributes to an improved quality of life.

➤ **BioBlitz – \$6,350 requested**

This money will be used to support our 8th annual BioBlitz, which showcases Whistler's amazing biodiversity through hands on learning and the collection of hard science. This free 24-hour public event brings top-level scientists together with residents and visitors to collect real biodiversity monitoring data and teach about our natural world and stewardship in a festival atmosphere. Each year a variety of interactive displays are set up at Alpha Lake Park during the event as we showcase some of the coolest species found and where the community has the unique opportunity to interact with our experts. We also have scheduled events like 'Scavenger Hunt', 'Night Critters' and 'Swamp Monsters' that are designed for all ages. BioBlitz attracts 60+ scientists each year from BC and beyond who contribute over 1,000 hours of volunteer time. In its first seven years, the Whistler BioBlitz has added over 1,000 species to the overall list and inspired many other BC communities to hold their own BioBlitzes.

➤ **Annual Bird Studies - \$1,000 requested**

This money will be used to support our Christmas Bird Count and Breeding Bird Survey by paying for volunteer accommodation and meals. There is now more than 30 years of data from Naturalists bird surveys, and the two main counts are at Christmas and in June for the Breeding Bird Survey. These fully volunteer surveys have produced the best, long-term information on wildlife in Whistler. The data is of such good quality it has been added to the Whistler GIS system to aid environmental planning. This year we are delighted to be celebrating our **25th annual Christmas Bird Count!**

➤ **Whistler Bird List - \$650 requested**

We have run out of copies of our popular 'Whistler Birds' list, last printed in 2009. We plan to take this opportunity to make updates to the list and print more hard copies. This money would fund a portion of the design and printing of 1,500 copies of the list.

➤ **Natural History Speakers - \$500 requested**

This money will be used to host natural history talks that will be open to the community by paying for expenses such as venue rental, promotion and speaker honoraria/travel expenses.

3. **Proposed Fund-raising Activities:**

Applying for grants, membership drives, raffles, selling tickets to events

4. **Number of Members/ Participants in Organization (if applicable): 80**

5. **Amount Requested:** \$8,500

	Annual Budget	Grant Requested	
Salaries			
General Operations	26,250	8,500	
One-time project/program			
Physical asset			
Rent (RMOW facilities)	700	n/a	
Rent (other facilities)			
In Kind	97,250		
Totals	123,500	8,500	7%

6. **Have you applied for any other loans or grants? If so:**

Name of grantor	Yes	No	Pending	Amount \$	If rejected, state reason
Community Foundation of Whistler			X	12,000	
Whistler Blackcomb EFund			X	2,600	
Tourism Whistler			X	500	
Whistler Museum			X	250	

7. **A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached at end of document.**

8. **Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ n/a _____ Date: _____**

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: February 14, 2014

Name: Kristina Swerhun

Signature



By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, **please complete the attached form.**

All proposed initiatives must:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives might:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

INSTRUCTIONS: Please complete this form and submit it to the Administrative Assistant of Legislative Services by 4:30 pm **Friday, February 14, 2014.**

1. SUCCESS: How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)

- i. Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
- ii. It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated. **n/a**

i. Toward:

Key Priorities:

1. Biodiversity monitoring
2. Increase local knowledge of and appreciation for the natural world in the Whistler area
3. Report up to date research on Whistler's natural areas

Key Descriptions of Success:

1. Indigenous biodiversity is maintained (natural areas strategy); Healthy streams, rivers, lakes and wetlands support thriving populations of fish, wildlife and aquatic invertebrate (water strategy)
2. Community members and visitors act as stewards of the natural environment (natural areas strategy); Opportunities exist within developed and recreational areas for people to learn about the natural environment (learning strategy); Residents and visitors are educated about, and encouraged to protect and conserve natural water resources (water strategy)
3. Continual learning about natural areas and species informs appropriate restoration and protection efforts (natural areas strategy)

Explain movement toward:

Providing opportunities to learn about Whistler's unique natural history (an experience that can happen nowhere else in the world), gets people that much more passionate about this place and inspires stewardship – people working to reduce human impact on the natural world - which benefits the entire community. By supporting this funding request, Council is building Whistler's cultural capacity that contributes to an improved quality of life.

2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative increase OR decrease Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p> <p>Education on the causes and effects of climate change will encourage lifestyles that move away from fossil fuel dependence.</p>	<p>Circle one: Increase* / Decrease</p>
<p>ii. Does the initiative increase OR decrease Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p> <p>Education on the causes and effects of chemicals and manufactured substances in the environment will encourage lifestyles that move towards natural products and away from manufactured substances.</p>	<p>Circle one: Increase* / Decrease</p>

iii. Does the initiative physically harm OR help life-supporting natural systems? How? Research on our natural environment is the first step in making decisions that help life-supporting natural systems and fosters stewardship.	Circle one: Harms* / Helps
iv. Does the initiative interfere with OR support others' abilities to meet their basic needs? How? Education on our natural environment is the only way to ensure that all species are given a chance to meet their basic needs. Ecosystem functions that support human life are the byproduct of a healthy environment.	Circle one: Interferes with* / Supports

3. FLEXIBLE PLATFORM: Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Yes, education on our natural world is essential in achieving sustainability. Ecosystem functions that support human life are the byproduct of a healthy environment that can only be maintained through ongoing research, education and stewardship.

4. FINANCIAL RETURN: Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

- a) **The initiatives of the Whistler Naturalists have attracted more scientists each year to spend time in Whistler. Not only are scientists and their families spending money in Whistler, such an educational and hands on natural history event is the only one of its kind in Whistler and enhances the visitor experience, being more likely to return.**
- b) **(b, c & d) The 2014 expected volunteer contribution is very moderately estimated at \$97,185 and is a huge return on the investment requested. When taking into account volunteer hours, the percentage the RMOW is asked to invest is only 7% of the Whistler Naturalists 2014 program totals.**

WHISTLER HOLDS A SPECIAL PLACE IN THE HEARTS OF THE PEOPLE WHO LIVE, WORK
AND PLAY HERE.

TOGETHER WE CAN CONTINUE WHISTLER'S SUCCESS AND MOVE TOWARD A FUTURE
THAT IS SUSTAINABLE.

Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Kristina Swerhun
Organization: Whistler Naturalists Society
Phone: 604-935-7665
Email: kswerhun@hotmail.com
Date: February 14, 2013



BioBlitz Scientists 2013

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization:	Whistler Nordics Ski Club
Society Registration Number:	S-46776
Main Activity:	Delivering Nordic ski events, camps, and programs for community members and visitors to Whistler
Mailing Address:	#106-4319 Main Street, Whistler, BC, V0N 1B4
Contact Name & Daytime Phone Number:	Suki Cheyne, 604-906-0232
Email Address:	admin@whistlernordics.com

1. Purpose of Grant:

Coach training and reimbursement

The club's youth athlete development program is for athletes five to nineteen years of age and is aligned with Sport Canada/Cross Country Canada's Long Term Athlete Development (LTAD) Program. This year we have 11 volunteer coaches who, under the direction of a Head Coach, coach 78 youth. Of those 78 youth, 4 are on the BC Talent Squad, 2 on the BC Development Squad and 1 on the BC Team who also won a Bronze medal in the Nationals in 2013. Our Head Coach attributes this high percentage of athletes racing at Provincial level to their improved fitness and technique due to increased programming and training. Children new to the sport join the Skill Development Program at five, they progress through defined levels and those interested in racing can move into a more competitive stream at age 11 or remain in a recreational capacity. Once youth advance to High School age they have the option to join the Sea-to-Sky Development Team to train year-round and compete at a provincial and national level or join the recreational High School Program.

Cross Country Canada implemented Minimum Mandatory Coaching Qualifications in 2012 that require our coaches be certified at a level that matches the ability level of the children they are coaching. Once the children move into the 9-16 age category CCC requires coaches of the very proficient racers to be working towards their third level of coaching (Learn To Train), a process that requires taking 4 different coaching courses. At the Development Team level coaches are required to have their Learn To Compete certification which requires they take 4 modules, an online course and 9 days of workshops! Cross country skiing is a late specialization sport meaning that youth can enter it at a later stage and still achieve sporting excellence and we are experiencing growth in this demographic. The past 2 years has seen the club attract beginner skiers older than the conventional age of 5 to the Skill Development Program, the coaches need to cater to a more diverse range of abilities and thus there is increased demand for qualified coaches across the spectrum – a real challenge for the club.

Recruiting, training, retaining coaches and administering the youth programs remains the biggest expense of the club. In an effort to make cost savings this past season the club cut the SDP Coordinator role and shifted the workload to the Head Coach and on-snow coaches. It quickly became apparent that it is not possible to coordinate the program and participants, and coach at the same time therefore the club intends to reinstate this part-time seasonal position next season.

We intend to use CEP funding for the recruitment, training and support of our youth coaches so that our club can continue to offer an affordable nationally sanctioned program with certified coaches to support both the technically advanced youth that compete at a Provincial and National level as well as the beginners and recreational athletes that will develop a sport for life, keeping them healthy and active in a community sport. Specifically funds will be used towards coach training, wages and honorariums, administration/registrar costs, and coordination of the youth programs.

Community Awareness

We would also like to request funding to enhance awareness of our club and its community initiatives. This season's late snow had an impact on intake in the youth and adult programs as well as club membership in general, the majority of our programs were scheduled to commence before the snow arrived and with no on-snow sessions available many people opted for alternative methods of keeping active this year. The reduced participation has a negative effect on our bottom line. The club's Board has worked with WB and the RMOW to establish a no-snow contingency plan for future years.

We have seen less skiers out on the local Lost Lake Trails which opened two months later than Whistler Olympic Park. The Whistler Nordics have partnered with the Municipality to host a group ski on community nights for those people new to the sport or area but even this free resource is not drawing the participation levels that it could. We need to promote Cross Country Skiing and its benefits to the community and visitors in order to support the local facilities, businesses, and growth of the sport. The club would like to use CEP funding to run seasonal ads in the local Press and spend time developing a marketing and social media campaign to help raise awareness of the sport, facilities, and club programs.

Event Hosting

The Winter 2010 Olympics left the community with outstanding world class facilities, the club plays an integral part in hosting events at Whistler Olympic Park which draw visitors that would not normally visit Whistler from around Canada and much further afield. The Whistler Nordics have joined forces with 4 other clubs in the Sea-to-Sky Corridor to establish Callaghan Valley Cross Country Ski (CVXC), a volunteer organization dedicated to hosting high level competitions. This organizing committee successfully hosted the Cross Country Nationals in March 2013 and will be bidding for high level events in the future. Sigge's Payak that draws 600+ participants on Feb 22 & 23 is a great example of an event that the club helps to organize and implement through trained volunteers. The club would like to use CEP funding to recruit and train volunteer officials to gain the certification required to run Nordic events.

Fundraising

Our club and Board recognise the importance of identifying new initiatives that can generate income for the club through fundraising activities in the community. Previous years' work to cut costs and improve the sustainability of the club were well timed as funding levels have dropped and the club is much less reliant on grants than it once was, however it is not yet entirely self-sufficient. The Board created a Fundraising Committee this season to help raise funds. Continued funding from the CEP would help support our club administrator and treasurer to work with the community, businesses and organizations to find new sources of revenue to support our youth programs.

2. Current Year Activities and Community Benefit:

Current Year Activities:

Youth on-snow athlete/skill development program at both Lost Lake and Whistler Olympic Park
Masters on-snow programs at both Lost Lake and Whistler Olympic Park
Host of the Regional Coast Cup #2 event at Whistler Olympic Park attracts between 130-220 regional athletes each year
Organizing Committee Member for Sigge's P'ayakentsut World Loppet that attracts 600+ participants
Provider of trained volunteers for the BC Winter Games and Regional Coast Cup #1 & #3 Events at Whistler Olympic Park
Social events with the purpose of fundraising
Nordic Ski Swap
Youth and adult dry-land training
Dry-land and on-snow regional camps
Representing Whistler at regional, provincial and national competitions

Community Benefit:

Overall, the Whistler Nordics endeavour to benefit the community by bringing Nordic Skiing to as many community members and visitors to Whistler as possible. We believe that Nordic skiing offers a healthy, local and affordable outdoor activity which people of all ages and abilities can participate in.

As well as the obvious health benefits of Cross Country skiing, community members benefit from the participation: meeting members of their local community and establishing relationships that last throughout the year, undertaking a healthy activity while discovering local trails and meeting visitors to Whistler with similar interests. The club's programs reach community members from age 5 and up, providing opportunities to ski, train, and socialize with community members in a positive, family friendly environment.

All of our coaches are local community members who have gained the necessary skills and experience to coach Nordic skiing. Our club is responsible for training new coaches every year, adding to the pool of skilled individuals in Whistler. Youth and adults benefit from a high quality athlete development program that runs 4 days/week, so that participants can train from one to four times/week with a coach depending on their age and commitment.

The club continues to work with local businesses and facilities, bringing events and business to local retailers, sporting facilities and accommodation providers which in turn benefit the community both directly and indirectly. The club's skilled volunteer force increases community participation at local events to ensure these facilities remain a success and that our community continues to benefit from them.

3. Proposed Fund-raising Activities:

The club hosts the Nordic Ski SWAP for the Nordic Ski Community and takes a portion of all sales to fund club programs; sponsorship through local businesses provides in kind donations to support events and camps; club social events such as the season opener at the Whistler Athlete Centre with Callaghan Valley Training Centre Athletes and the Viking Banquet, Silent Auction and Raffle at Whistler Olympic Park between two back to back Regional events raise much needed funds. Program fees, membership fees, logo wear sales, donations, and grant applications also make up the club's fundraising activities.

4. Number of Members/Participants in Organization (if applicable): 154 active members

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries/honorariums	\$55,500	8,000	
General operations	\$17,825	4,000	
One-time project / program	\$15,850		
Physical asset	\$3,600		
Rent (RMOW facilities)	\$1,350		
Rent (other facilities)	\$1,200		
Totals	\$95,325	\$12,000	12.6%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
No					

7. A copy of the organization's most recent *financial statements* ☒ **YES** and *operating/project budget* ☒ **YES** are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$_____ No _____ Date: _____
-

Please read the following statements and sign the application only if in agreement with these statements.

- *If this application is accepted, it is agreed the funds will be used for the above described purpose.*
- *All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.*
- *A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.*
- *The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.*

Date: Feb 14, 2014

Name: Suki Cheyne

Signature: _____ 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

<p>i. Toward:</p> <p>Key Priorities:</p> <p>1. Enriching Community Life</p> <hr/> <p>2. Enhancing the Resort Experience</p> <hr/> <p>3. Ensuring Economic Viability</p> <hr/> <p>4. Partnering for Success</p> <hr/> <p>Key Descriptions of Success:</p> <p>1. See adjacent and below</p>	<p>Explain movement toward:</p> <p>1. Enriching Community Life</p> <p><u>Recreation & Leisure:</u> 1. Residents and visitors of all ages and abilities enjoy activities year-round that encourage healthy living, learning and a sense of community</p> <p>Cross-country skiing is an ideal lifestyle endeavour for people of all athletic abilities. To this end, the <i>Whistler Nordics</i> have established Regional Camps and Events, youth Skill Development Program, Track Attack Race Team, Sea-To-Sky Development Team and Masters Clinics in order to provide fun, inclusive events that encourage participation by as many people as possible. Our mandate continues to be that everyone is welcome to participate, whether they do so on a casual basis during the winter, simply to enjoy the outdoors, or train year-round and aspire to become an Olympian.</p> <p>The club not only offers on-snow programs but also offers summer and fall programs, camps, and dry-land training giving Nordic skiers the opportunity to exercise/train year round. Increased year round programming and variety in the winter is the current focus for the <i>Nordics</i>.</p>
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2. Recreation and leisure are part of the Whistler lifestyle and all community members are able and encouraged to participate.

Our Masters program offerings occur at a variety of times and days and at both locations so full time workers have the opportunity to participate. Our youth programs run on 4 different days of the week, providing flexibility for families. All major events are scheduled for weekends which not only makes our activities accessible to the local community but also visitors who may come to the area who may like to Nordic ski in addition to the other activities Whistler has to offer. This past season the club initiated a bursary and scholarship program (with funds from Ironman for our volunteer participation) to support and assist families' young skiers who might not normally have a chance to participate in the sport.

6. Quality recreation and leisure activities are delivered with exceptional service.

The club works in conjunction with Cross Country BC each year to train Nordic volunteers to increase community participation and ensure that members receive top quality coaching from certified coaches. As well, the new Cross Country BC minimum mandatory coaching standards for all coaches, ensure we provide excellent programming. The Nordics host CCBC coaching and officiating workshops every year to train coaches and race officials within the Sea-to-Sky Corridor to the required standards.

Health & Social:

2. Community members and visitors learn about and enjoy experiences with other cultures and generations through activities and events.

The *Whistler Nordics* run a range of programs aimed at all age groups and abilities from 5 years upwards. Our membership spans age 4 to 70 years of age, and our club events are family friendly, allowing for a mix of generations to ski, socialize and race together. Races can be enjoyed by visitors as well as local community members and the clubs works with Nordic clubs and ski shops throughout the province to attract racers from further afield which gives a more diverse range of participants and experience.

6. Community members eat healthy food, exercise and engage in leisure and other stress relieving activities that assist in preventing illness and they avoid the abusive use of substances that evidence indicates have negative effects on physical and mental health.

Nordic skiing is an ideal activity for all ages and abilities to help maintain physical and mental health. It is one of the best cardiovascular activities, is a low impact sport, and provides great stress relief as one recreates outdoors in a natural environment.

10. Community members accept responsibility for their own health, and that of other members of the community, by participating in the activities identified in this description of success.

A core component of our club are the volunteer coaches who take responsibility for and coach both their own children and others in a tightly knit skiing community, all of whom benefit from the physical and mental activity of cross country skiing.

Learning:

1. Diverse, affordable and accessible lifelong learning opportunities exist to meet the community's needs.

From our youth Skill Development Programs to Masters Clinics, our club offers a variety of affordable programming to all ages and abilities, which offer the opportunity to improve one's skiing in a group environment on the local trails.

2. A learning culture is nurtured and promoted locally and regionally through diverse formal and informal opportunities and leverages Whistler's international stature.

Each year the Nordics host Cross Country BC coaching and officiating courses, open to individuals from all over BC to improve their skills and establish relationships with other clubs. In addition, the club hosts or collaborates to host regional (including 2013 National, 2014 Provincial) events each season that attracts racers and volunteers from further afield to meet and exchange their knowledge.

Resident Affordability:

3. Diverse and affordable opportunities for recreation, leisure, arts and culture exist.

Our club hosts programs and events at both Whistler Olympic Park and Lost Lake, providing location options to our members and visitors.

4. A buy-local culture helps to circulate wealth within Whistler and the region.

The generosity of local businesses in their sponsorship of events and races and donations in kind fosters a special relationship and sense of loyalty by residents to buy-local.

2. Enhancing the Resort Experience

Visitor Experience:

1. Visitors feel genuinely welcome

The *Whistler Nordics* actively promote their programs and activities to the community members and visitors through the local press. Visitors are encouraged to participate in the Monday and Thursday Community Nights that are hosted by club volunteers as well as any one-off events that the club hosts such as the Coast Cup #2 and Sigge's Payak. These initiatives increase local and visitor participation for those who can't commit to a full season membership or program. These races/programs not only offer visitors to Whistler a chance to interact with community members, but the opportunity to share the local community members' passion for the sport and Whistler's unique ski facilities.

3. Community members' passion for Whistler inspires visitors, and interaction among the two groups creates memorable experiences

As mentioned above, through our major races, we offer the opportunity for visitors of any age and ability to join in our events. It encourages competition, establishes friendships, provides a memorable family activity, gives visitors to the area an opportunity to experience the Nordic Ski scene for a minimal fee, and introduces visitors to community members.

7. A diverse range of year-round activities is developed and offered

Club memberships are for a full year and youth members can participate in summer programs, both adult and youth participate in dry-land training so Nordic skiers can train and socialize year round. The club hosts summer and fall camps and training programs which attract skiers from outside of Whistler too. This promotes sport tourism as visitors benefit from the legacy facilities in the Athletes Village.

8. Visitors choose Whistler to actively participate in recreation, learning, and cultural opportunities

The club's programs and events prompt regular enquiries from residents as well as visitors before they arrive in Whistler because they are interested in taking part in our events and programs. Our annual races have registrations from local participants as well as Washington State, Vancouver, Vancouver Island, the Sea-to-Sky Corridor, and the rest of Canada.

9. The resort community's authentic sense of place and engaging, innovative and renewed offerings attract visitors time and time again

Sigge's Payak, an annual World Loppet has established a dedicated following of participants from outside the Sea-to-Sky Corridor and with the move to a 2 day should see more visitors stay in Whistler over the weekend.

Recreation and Leisure:

3. Visitors are aware of and have access to a variety of recreation and leisure offerings at a range of price points

Through the media, visitors are made aware of our club's major events, ski swap and programs, which offer a wide range of price options for recreational and competitive skiers.

4. The resort community is globally recognized as a leader in innovative recreation products and services

The events hosted by the *Whistler Nordics* attract destination Nordic skiers to experience the excellent cross country skiing facilities we have in Whistler. These destination Nordic skiers will contribute significantly to the accommodation, restaurant, ski retail / rental and instructional sectors. The distinctive, and very popular, *Whistler Nordics* jackets continue to promote the club and our community outside of club activities.

Transportation

2. Transportation alternatives and options are developed, promoted and supported so that inter-community mobility minimizes the negative impacts of traditional modes of travel.

Cross Country Skiing to the Village or Lost Lake via the Valley Trail (snow fall allowing) is a great example of an alternative mode of transportation. As well, we encourage and witness carpooling taking place to our youth sessions, masters programs, and out of town races.

3. The convenience and seamlessness of the alternative transportation system to, from and within Whistler ensures usage rates continue to rise.

By promoting more programs at Lost Lake, we can support skiers to minimize their transportation footprint while increasing revenues at Lost Lake.

3. Ensuring Economic Viability

Visitor Experience:

6. Visitors perceive Whistler products, services and activities to be excellent value.

The *Whistler Nordics* have implemented membership price fixes when the economy dictated and have recently resumed a conservative annual fee increase to encourage the inclusion of the local community (especially youth) and visitors in programs because we realize the importance of having these groups interact and share a common interest in Nordic skiing. As well, our major events are advertised at very reasonable prices, which is obtainable due to grant funding and well trained volunteers.

9. Recreation and leisure is a core contributor to the Whistler economy.

The *Whistler Nordics* hosts events such as the Lost Lake Classic and Coast Cup, it has also partnered with the clubs in the corridor to form the Callaghan Valley Cross Country Ski Club to host high level events, last year the club provided key staff for the organisation to host the Haywood Ski Nationals in March and this year many trained volunteers from the club are assisting in the organization of the BC Winter Games and Sigge's Payak at Whistler Olympic Park. Each event will benefit local accommodation providers by bringing destination visitors to town. With

continued funding, the club will build upon the successful early and late season training camps which brings destination visitors to Whistler during the shoulder seasons and does not compete with downhill destination skier visits.

Visitor Experience:

10. The cost of amenities is covered within the resort community's financial means and is equitably shared among stakeholders.

Our club contributes to the financial sustainability of local facilities such as the Passive Haus and Lost Lake trails as we host events and programs there, which part of the income from goes back into the facilities. In particular, all program and event participants are required to have purchased valid trail passes which provides a financial return to the stakeholders.

Recreation & Leisure:

7. Local and regional stakeholders use a collaborative and comprehensive approach to developing amenities and offerings, and to resolving user conflicts.

The *Nordics* work in conjunction with the RMOW and WOP to ensure that facilities are used in accordance with the user guidelines and permits for events and programs are acquired. Each year we require the Nordic ski community to ski responsibly on user pay trails and educate skiers to avoid user conflicts.

Economic:

4. Whistler proactively seizes economic opportunities that are compatible with tourism, and effectively adapts to changing external conditions.

The *Whistler Nordics* support the high degree of investment into the Lost Lake and Whistler Olympic Park trail systems and intend to continue promotion of our events and programs at both venues through our association with Cross Country Canada and Cross Country BC. Callaghan Valley Cross Country Ski Club will continue to work to bring in more high level events in the future. Greater number of skiers and spectators fills hotel beds, restaurant seats and local purchases as well as an increased number of trail users. This should translate into a higher return for the municipality and business community, as well as an increased profile of Nordic skiing.

6. Whistler holds competitive advantage in the destination resort marketplace as a result of its vibrancy and unique character, products and services.

Through high profile sanctioned events, trained officials and volunteers, and well publicized races, our club exposes destination visitors to our local and unique cross country culture.

4. Partnering for Success

Partnership:

1. Residents, taxpayers, business and local government hold a shared vision for the resort community and work in partnership to achieve that vision.

Through promotion of Community Night (an RMOW and Whistler Nordics initiative) and major race sponsors in the media, the public can see how private and public enterprises in town are working together on healthy initiatives.

3. Partners work together to achieve mutual benefit.

We look forward to continue working with the RMOW to educate the public around trail access issues, something our Community Night hosts introduce to new skiers.

Economic:

12. The Whistler community shares resources and works together to compete in the destination resort market.

Continued business sponsorship and support of our events has created strong ties, a sense of appreciation within the community and enhances the commitment of residents to support local business.

i. Away:	Explain proposed mitigation:
Key Priorities:	We strive to educate our members on transportation options to programs and races. Our coaches and parents communicate with each other to maximize carpooling to local sessions as well as further afield races. Many of our sessions are held at
1. Protecting the Environment	Lost Lake which is within walking/skiing distance or a bus ride for many members. Ski Callaghan has introduced a shuttle service for the 2013/14 season to reduce the number of cars going to WOP and make the facility more accessible to visitors with a car, Sigge's Payak is also offering a bus service for athletes from Vancouver to reduce car traffic.
Key Descriptions of Success:	
1. <u>Transportation:</u>	
<i>Whistler policy, planning and development prioritizes preferred methods of transportation in the following order: 1. pedestrian, bicycle and other-non-motorized means, 2. transit and movement of goods, 3. private automobile (HOV, and leading low-impact technologies), 4. private automobile (SOV, traditional technology)</i>	

2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?	<p>Circle one: Increase* / Decrease NA - Remains constant</p> <p>Explain how:</p> <p>Nordic Skiing, when compared with other winter activities, has little impact on Whistler's dependence on fossil fuels because directly, it requires only the human body to make it possible.</p> <p>There are two non-sustainable aspects to Nordic skiing:</p> <p>1. The machine Groomer required to groom the trails on daily basis: However, all <i>Whistler Nordics'</i> initiatives take place on trails that are previously groomed and therefore its programs do not increase the use of fossil fuels.</p> <p>2. Transportation to and from Nordic centres: The addition of Whistler Olympic Park to Whistler's Nordic ski scene increased the consumption of fossil fuels by skiers transporting to and from the venue. To combat this <i>Whistler Nordics</i> encourages members to carpool.</p> <p>Note however that the location of Whistler Olympic Park has actually had a beneficial effect as parents no longer 'drop and run' when delivering their children to Whistler Olympic Park based programs as they did at Lost Lake. This habit requires 2 return trips, instead they are purchasing family/ day passes and using the Whistler Olympic Park trails and facilities while their children ski, thus eliminating the second return trip and bringing new revenues to the facilities.</p>
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<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Circle one: Decrease</p> <p>Explain how:</p> <p>Nordic ski trails do not require the use of fertilizers or other chemicals to maintain them and therefore will not increase Whistler's dependence on chemicals.</p> <p>The <i>Whistler Nordics</i> encourage recycling of team uniforms, clothing and equipment and hold an annual gear SWAP which encourages the recycling of equipment amongst all Nordic skiers. Proceeds from the SWAP are put back into our Skill Development and other Programs for youth.</p>
<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Circle one: Harms* / Helps NA</p> <p>Explain how: Our initiatives don't interfere directly with any natural systems.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Circle one: Supports</p> <p>Explain how:</p> <p>The <i>Whistler Nordics</i> offer a variety of affordable programs and events available in Whistler so everyone is able to take part, increasing their access to social and recreational enjoyment. In addition to encouraging members and the community to support all local Nordic events (from club races through to World Cup and Olympic competitions), training volunteers, officials and organizers, the club supports young athletes aspiring towards the Olympics by providing coaching. The club plans to continue with initiatives to provide individuals with jobs and volunteer positions, providing a sense of belonging in the community.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

By enabling the procurement of new coaches to the new standards, our club will be properly certified to continue offering the great programs that we currently do. As well, increasing public awareness short term, can have a long term effect as our club's profile is raised enough to bring in a flux of new members that are keen to contribute to the club. Last, funding to grow fundraising initiatives will go a long way as generating momentum is more difficult than maintaining a successful enterprise. It is through these new programs, partnerships and ideas that *Whistler Nordics* strives to become more self-sufficient in terms of personnel required to maintain the club's direction and serve the needs of the members and community.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

CEP funding will enable the club to implement initiatives that will raise our profile and increase club membership and offer more programs with certified coaches, providing a financial return which is then used by the club to sustain other programs and initiatives. Kick start funds to help with fundraising, marketing and training will help us in the long run as we develop annual revenue generating events.

While the club continues to source funding from other areas and grants, including its own programs and membership to remain sustainable (the club is raising fees each year and expanding revenue producing programs and events), we do not want to make the membership and programs priced beyond the reach of the community. In order to continue to grow the club and improve the calibre and frequency of the programs, which in turn generates more self-sustaining revenue, we are applying for funding for the 2014/15 season. Our funding sources are changing and we are experimenting with new fundraising initiatives such as events, camps, and socials in an effort to be less reliant on grants which are not guaranteed year-on-year.

- a) Our initiatives will help to increase our presence in the community and abroad, which will bring more people to our events that, as a spin-off, will also be spending money in the resort.
- b) Through better community awareness, our club will be better able to attract people to our programs and events, which are held at our world class local venues, such as Whistler Olympic Park and the Passive Haus. Through enhanced awareness and club sponsored training courses, *Whistler Nordics'* partnership with local clubs, organizations and businesses will reduce the number of future resources required and maximize the use of existing community infrastructure in the form of volunteers, information networks and meeting space. These cost-saving measures also help the club towards reaching its goal of self-sufficiency.
- c) The *Whistler Nordics* will continue to host environmentally friendly races and other programs / events at Lost Lake and Whistler Olympic Park. All Club initiatives will increase the profile of Whistler's Nordic skiing infrastructure and will bring economic benefits to the area.
- d) Our initiatives involve easy, attainable steps that will provide a large benefit to our club's self-sufficiency. Training and rewarding coaches, increasing our presence in the media and researching new fundraising ideas are all initiatives that we can easily begin to set in motion due to the funding from the CEP grant.

Other financial returns that will be realized are that continued enrollment and graduation of competent program participants results in a greater number of Nordic skiers, which leads to more RMOW trail passes sold and more cross country rentals and sales for local businesses supplying equipment. The Nationals and Payak, BC Winter Games and Coast Cups are good examples of events that the Whistler Nordics are heavily involved in a voluntary capacity which bring in significant sport tourism revenues to the area.

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Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Suki Cheyne

Organization: Whistler Nordics Ski Club

Phone: 604-906-0232

Email: admin@whistlernordics.com

Date: Feb. 14, 2014



www.whistlernordics.com

14.02.14

Shannon Story
Manager of Legislative Services (CEP)
Resort Municipality of Whistler
4325 Blackcomb Way
Whistler, BC V0N 1B4

Re: Community Enrichment Program Application

Dear Ms. Story,

The Whistler Nordics Ski Club, continues to mature, evolve and adapt to the needs of the community. The club continues to provide programs for all levels of XC skiers and continues to see growth and success in our race program and with our XC events.

The heart of the club is our Youth Skill Development Program. The SDP program is the base for our athlete development stream. Programming continues to be promoted at Lost Lake and at Whistler Olympic Park, with activities and events to encourage participation for beginners and experienced skiers at both venues. We continue to support and host many large XC Events including; Lost Lake Classic, Coast Cup(s), Payak Loppet, BC Winter Games, and Canadian XC Nationals. These events continue to raise the profile of Whistler as a destination XC location, as well as bring revenue to Whistler.

We continue to work on reducing costs and fundraising internally to strive for a more sustainable existence. We have raised fees, host fundraisers in conjunction with our events and partner with local retailers, suppliers and sport groups within the community.

The Whistler Nordics has matured and has recently offered bursaries to youth racers within the community to support their participation in the program and offer scholarships to graduating students who have given back to the program through volunteering efforts and continue to xc ski while in post graduate programs.

The assistance we receive now will play a significant role in ours. Our goals are; to continue to support our strong race development team, build the SDP program participation and support the growth of XC activities and events throughout the community in an effort to benefit the sport of cross country skiing and enhance the Whistler experience.

Yours truly,



Brent Murdoch,
President Whistler Nordics



NUMBER: S-46776

SOCIETY ACT

CERTIFICATE OF INCORPORATION

I Hereby Certify that

WHISTLER NORDICS SKI CLUB

has this day been incorporated under the *Society Act*

Issued under my hand at Victoria, British Columbia

on October 21, 2003

A large, red, circular seal with a serrated edge, located on the left side of the page.A handwritten signature in black ink, reading "J. Powell".

JOHN S. POWELL
Registrar of Companies
PROVINCE OF BRITISH COLUMBIA
CANADA

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization:	Whistler Off Road Cycling Association
Society Registration Number:	S 36790
Main Activity:	Mountain Bike Club
Mailing Address:	Box 308 Whistler BC, V0N 1B0
Contact Name & Daytime Phone Number:	Hilary Davison 604 9062009 fundraising@worca.ca

1. Purpose of Grant:
 - a) Enhance youth skills camps and development programs;
 - b) Continue environmental protection and community resort enhancement through trail maintenance activities.
 - c) Construct the first alpine mountain bike loop which can be enjoyed by every outdoor enthusiast.

2. Current Year Activities and Community Benefit:

Trail maintenance (paid and volunteer), youth skills camps, high school program, Thursday night Toonie rides, Wednesday night downhill rides and Monday night guided rides, enduro races, ladies race. These activities protect our environment; improve the resort experience for our members and for visitors; youth participation in outdoor recreation, sport and the community; and contribute to Whistler's overall social sustainability.

3. Proposed Fund-raising Activities:

Spring Bike swap, memberships, weekly Toonie rides, Creekbread fundraiser, 'trail pass', raffle, bike shirts sales.

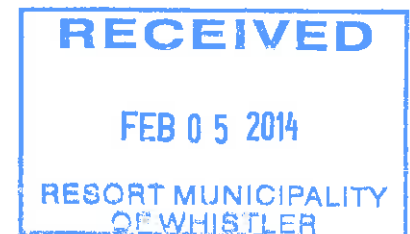
4. Number of Members in Organization:

In 2013 WORCA had 1,802

5. Amount Requested: (Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)

	Annual Budget	Grant Requested
Salaries	102,000	10,000
General operations	70,600	5000
One-time project / program	78,300	25,000
Physical assets		
Rent (RMOW facilities)	2300	n/a
Rent (other facilities)		
Totals	253,200	40,000

6%



6. Have you applied for any other loans or grants?

None yet for 2014.

7. A copy of the organization's most recent financial statements and operating/project budget are attached

8. Does the organization have any outstanding debts with the municipality?

NO

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose. All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: Feb 6 2014 Name: HILARY-J. DAVISON

Signature: 

By signing this application, I agree to the terms and conditions as stated above and confirm the statements made in this application are true and complete.

INSTRUCTIONS: Please complete this form and submit it to the Manager of Legislative Services by February 15, 2012.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
 - (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff will be minimized or mitigated.

PRIORITY:	MOVEMENT TOWARD:
Enriching Community Life	<p>WORCA helps maintain a vibrant resort community by encouraging residents to participate in physical activity, learn new biking trails, develop riding skills and meet new people in the community.</p> <p>Educate residents on trail stewardship and good environmental practices.</p> <p>Toonie rides and youth camps provide affordable activities for physical and social engagement for all ages.</p> <p>Monday night rides are open and bring together community members in a non competitive environment with volunteer guides. These guides have continual training in order to educate riders.</p> <p>WORCA’s annual “Ladies Race” raises funds for Howe Sound Women’s Centre.</p> <p>There are plans for the mountain biking organizations in the Sea to Sky corridor to stage a series of Enduro style races. WORCA often works with neighboring clubs offering community events.</p> <p>Celebrating our 25th anniversary, WORCA will hold a day full of events that the whole family can participate in.</p> <p>Supporting the local high school bike team builds community spirit.</p>

<p>Enhancing the Resort Experience</p>	<p>WORCA will manage the construction of a 10km trail that will be a portion of the Sproatt Area Trail Network. This trail will be categorized as the first multi-use, non-motorized, public access trail circuit to Alpine Crown Land in the Sea to Sky corridor. This will provide direct access to the Alpine terrain out of Whistler Valley for hiking and biking in the summer and snowshoeing and ski touring in the winter.</p> <p>WORCA provides opportunities for visitors to participate in and interact in local events.</p> <p>WORCA provides a variety of mountain biking opportunities for all skill and age levels to participate in (ie. Races, rides, clinics, bike swap)</p> <p>WORCA promotes mountain biking as an alternative to other activities in the resort, especially as an environmentally friendly activity</p> <p>The WORCA sebsite provides updated information and links for current and planned activities throughout the season. Our 2014 improved website will have a trail blog, a list of out top 10 trails and much more information to help local members and visitors.</p> <p>WORCA updates a map with trail suggestions for visitors to try.</p> <p>It should be noted that although we are a cycling association that has maintained all the trails in our area for many years, we serve more than just the mountain biking community. WORCA is the leading association in Whistler for trail maintenance due to the popularity of our sport and the social and environmental impact it creates. We share the enthusiasm for proper trail use with hikers, runners and snowshoers who share these same trails.</p>
<p>Protecting the Environment</p>	<p>Trail maintenance program helps to maintain and repair trails throughout the area</p> <p>Education and alerts on environmental practices and trouble areas (ie. weather damage, area conflicts, changes in trail status and accessibility)</p> <p>Promotion of mountain biking as an alternative to car travel</p>
<p>Ensuring Economic Viability</p>	<p>Advocate initiatives to protect and maintain land bank areas through cooperation and pro-active solutions for long term benefits (ie. Emerald Forest)</p> <p>Partnering with local businesses to provide exposure and potential new customers; also helps to offset costs of hosting events</p> <p>Volunteer days promoted to encourage participation and keep costs down</p>

Partnering for Success	<p>Partnering with other clubs and businesses throughout the Sea to Sky corridor to promote Whistler and mountain biking which draws riders from various locales and greatly increases recreation spending in the Whistler region. Coordination with local small businesses to host Toonie races and Monday night rides which gives them a level of exposure to the local market not seen with standard print ads.</p> <p>In-school learn to ride programs add to education, safety and lifestyle for our youth.</p> <p>The Alpine Club of Canada (ACC) and WORCA approached the Municipality regarding public access to Alpine terrain and other concerns. The need to expand and manage the recreational use area has been agreed as a common priority and the various user groups have started to work together to plan for our futures. Our vision is not just to create a great bike trail, but also a more direct route for hikers who wish to ascend faster than the low gradient route. This trail provides more lookouts for those not climbing to the top and open access to bluffs for rock climbers and will better follow the terrain for winter ski touring.</p>
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PRIORITY MOVEMENT AWAY

WHISTLER HOLDS A SPECIAL PLACE IN THE HEARTS OF THE PEOPLE WHO
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N/A	We are not aware of any way in which WORCA's programs and activities could move Whistler away from it's vision of success and sustainability
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials), as defined by The Natural Step sustainability principles?

i. Does the initiative increase OR decrease Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?	Decrease WORCA promotes biking as an alternative to motorized sports as well as an alternative means of transportation.
ii. Does the initiative increase OR decrease Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?	Decrease WORCA's trail maintenance program strives to protect the environment by using naturally occurring supplies/products. WORCA's bike swap encourages recycling of parts and bikes.
iii. Does the initiative physically harm OR help life-supporting natural systems? How?	Helps WORCA helps by educating riders on the importance of sustainable environmental practices when it comes to trail use and maintenance.
iv. Does the initiative interfere with OR support others' abilities to meet their basic needs? How?	Supports Mountain biking can be a low cost past time and is a sustainable form of recreation. The bike swap helps make all bikes more affordable.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

WORCA educates young people about the sport of mountain biking and provides the environment to continue riding into adulthood. Our youth dirt camps have been tremendously successful. WORCA also wants to partner with local government to continue growing the sport in the region and to continue implementing the most up to date environmental practices concerning trail standards. Discussions with stakeholders to build new trails (not shown in our budget) could potentially start in the summer on 2013.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

WORCA has helped the Whistler Valley grow as one of the premier mountain bike destinations in the world. This brings in revenue for resort operators and adds to the tax revenue for the municipality and the province. Our youth programs also employ many local coaches for the duration of the summer period. Overall, WORCA enriches not just the financial health of the community but the physical health as well.

Managing Tradeoffs/Negative Impacts

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Hilary Davison - Director at Large

Organization: Whistler Off Road Cycling Association

Phone: 604 906 2009

Email: fundraising@worca.com

Date: Feb 6 2014

RECEIVED

FEB 14 2014

RESORT MUNICIPALITY OF WHISTLER

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Roller Girls Society (WRGS)
Society Registration Number: S-0058970
Main Activity: Roller Derby Skating, Skills and Competitions (Bouts and Scrimmages)
Mailing Address: 1050 Legacy Way, Whistler, BC, V0N 1B1 <i>ap#103</i>
Contact Name & Daytime Phone Number: Nicole Lauzon, 604-902-7912
Email Address: whistlerrollergirls@gmail.com

1. Purpose of Grant:

To facilitate the ability to grow the WRGS League in Whistler and to allow the WRGS's current team the Black Diamond Betties and future teams (Men's and youth teams) the ability to practice in Whistler. To achieve this the CEP grant would be used to:

1. Pay back \$7000 loan used to purchase Sport Court (roller derby floor)
2. Purchase and store underlay used to protect surfaces the sport court is laid on such as school gymnasium, ice surfaces and tennis courts (\$4500 towards purchasing the underlay plus storing the underlay and all related materials).
3. Subsidy for transportation of floor from storage facility to practice venues and competition venues, including the purchase of a palette jack (\$500 towards transport within Whistler, \$500 towards the purchase of a used palette jack).

2. Current Year Activities and Community Benefit:

1. Learn to Skate & Learn to Play Roller Derby Programs – programs run entirely by our committed volunteer staff, are open to anyone 16 and over wanting to learn how to skate safely and learn how to play our sport. These programs focus on a variety of safe skating skills, strength and cardio training, teamwork exercises and sports strategy.
2. Whistler Ski and Snowboard Festival Bout – high profile, high revenue event for WSSF that attracts out of town visitors and brings the Whistler community together to cheer on home town athletes in a highly charged arena style event
3. Host and compete in a second Bout at Meadow Park again attracting a large contingent of out of town visitors to Whistler who will come for the Bout and potentially patronize other Whistler businesses including hotels and restaurants
4. Host a Roller Derby camp that will draw in Roller Derby athletes from around BC, Alberta, Yukon, Alaska and Washington and their families to Whistler. The weekend long camp will focus on skills development and training for existing Roller Derby athletes as well as introduction clinics for anyone else curious about Roller Derby

3. Proposed Fund-raising Activities:

1. WSSF and Meadow Park Bouts will be our main sources of revenue through ticket, alcohol and merchandise sales.
2. Fundraising events including:
 - Creek Bread Pizza nights with partial proceeds being donated to the Whistler Women's Shelter and the Whistler Food Bank, The Pemberton Firemen
 - Annual Flower & Plant Sale Fundraiser
 - 2-3 Raffles per year
3. We are also seeking sponsorships from local Whistler businesses as well as gear sponsorships from the skate industry
4. We have formed some partnerships (Watermark re: the Whistler Ski and Snowboard Festival event) and are actively seeking other partnerships in order to bring more events such as Bouts and Scrimmages to Whistler

4. Number of Members/Participants in Organization (if applicable): 25

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$0.00	\$0.00	
General operations	\$21,000.00	\$0.00	
One-time project / program	\$2,000.00	\$2,000.00	
Physical asset	\$12,000.00	\$10,500.00	
Rent (RMOW facilities)	\$800.00	n/a	
Rent (other facilities)	\$7,000.00	\$0	
Totals	\$42,800.00	\$12,500.00	29%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ 0 _____ Date: _____

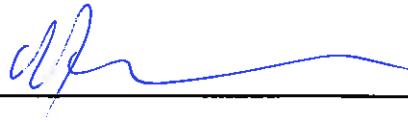
Please read the following statements and sign the application only if in agreement with these statements.

If this application is accepted, it is agreed the funds will be used for the above described purpose.

All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.

A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.

The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: Feb 14/14 Name: Nicole Leighton Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/trade-off could be minimized or mitigated.

i. Toward:

Key Priorities:

- Enriching Community Life
- Enhancing the Resort Experience
- Protecting the Environment
- Ensuring Economic Viability
- Partnering for Success

Key Descriptions of Success:

- Offering a new sport and form of entertainment to the community
- Offering visitors and community members an exciting sport at a reasonable price point
- Provide a weather-independent attraction to the resort
- Reduce travel as league for training and competition purposes.
- Provide long term potential for training camps, conventions and tournaments
- Partnering with local businesses for hosting events in Whistler

Explain movement toward:

- Enriching community life:**
 - Offer an exciting and athletic form of entertainment new to the community that will bring both locals and visitors out to patronize Whistler businesses as well as participate in roller derby events.
 - Opportunities for locals to participate in a team sport, with emphasis on the development of women's athletics in the Sea to Sky corridor.
 - Strong sense of community within the sport and a great desire to give back to the community
 - Increased ability for others to use the Sport Court for other activities in the community
- Enhancing the resort experience:**
 - Tickets are usually very affordable and will offer yet another option for visitors to enhance their resort experience.
 - Drawing a new crowd of visitors to Whistler for the sport of roller derby will bring in new repeat visitors to the area and provide a weather-independent activity for the community and visitors to participate in.
 - Offers visitors an opportunity to be exposed to the fastest growing sport in the world
- Protecting the environment:**
 - Less travel as a team/league for training purposes if we have our own facilities and flooring within Whistler
- Ensuring economic viability:**
 - Year round resort destination with bouts occurring primarily in the spring through the fall season offering Whistler an avenue to attract visitors to the resort during the "shoulder seasons"
 - Drawing new tourist dollars from a new source of entertainment that is weather-independent
 - Long term potential for training camps, conventions, and festivals in the area
- Partnering for success:**
 - Partnering with local businesses for hosting events in our community (Sponsors: RONA, Watermark, Nesters, Hempire, Canadian Snowmobile, Scandinave, Rollergirl, Whistler Creekside Dental, The Station, Creekbread, Peak Performance Physiotherapy, Camp of Champions)
 - Partnering with local social services (Whistler Women's Shelter)
 - Extended partnerships with other roller derby associations in other communities will ultimately lead to new partnerships in business

i. Away:

Key Priorities:

1. Training practices held outside of Whistler
2. Multiple vehicles travelling long distances to attend practices and training camps
3. Travel multiple days per week

Key Descriptions of Success:

1. With the Sport Court and underlay we will be able to practice at venues in Whistler and eliminate the need to travel to practice venues outside of town multiple times per week.
2. With the ability to use venues in Whistler we be able to host competitions and camps
3. By hosting events in Whistler the WRGS will actively contribute to Whistler's economy by attracting locals as well as out of town visitors with a new, exciting and entertaining weather-independent sport

Explain proposed mitigation:

With a Sport Court, not only will our league of 25 members travel significantly less, but also other local Whistler teams and organizations will benefit from the use of the floor.

After speaking with schools, a primary concern for their gym floors is longevity. They have based their budgets on a gym floor lasting 15 number of years, but with a Sport Court the longevity could be significantly extended.

This will also help to increase revenue in our community, renting venues in Whistler rather than in Squamish or Pemberton. Having a Sport Court along with the protective underlay, storage space and the ability to easily transport the court will increase the ability of the WRGS to host bouts, tournaments, camps, conventions and conferences which will bring in paying tourists, thus contributing to Whistler's economic viability. A Sport Court in Whistler also allows other Whistler sport teams and leagues such as Floor Hockey, Roller Hockey and a variety of wheelchair sports to host events in Whistler.

2. SUSTAINABILITY: How **does** the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: Increase* Decrease <input checked="" type="checkbox"/></p> <p>Explain how:</p> <ul style="list-style-type: none"> • The Sport Court will decrease strain/stress on current flooring in the RMOW which in turn will reduce the dependence on fossil fuels and the use of extracted metals and minerals usually required for the maintenance or replacement of a heavily stressed gymnasium floor • In 2013, WRGS members travelled by car twice per week, totalling over 40,000km outside of Whistler, for training purposes. Less travel to practice facilities and bouts will greatly reduce the dependence on fossil fuels. • Eliminate over 1000 km of cargo shipping in the Sea-to-Sky corridor
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: Increase* Decrease <input checked="" type="checkbox"/></p> <p>Explain how:</p> <ul style="list-style-type: none"> • Using a sport court and underlay which requires little to no maintenance, will reduce the amount of cleaning chemicals used on existing floors in the area. A sport court needs only to be cleaned with water & vinegar. They do not need to be re-surfaced as gymnasium floors do. • Individual pieces of Sport Court may be purchased to replace defective squares, rather than having to replace an entire floor or resurface an entire floor.
<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: Harms* Helps <input checked="" type="checkbox"/></p> <p>Explain how:</p> <ul style="list-style-type: none"> • Our Sport Court floor will help to increase the longevity of floors in the community • Less maintenance on existing flooring • Less chemicals on existing flooring for cleaning and resurfacing purposes • Significantly decreased travel time (over 3,000 man-hours in 2013) for our league as well as other organizations • Reducing the amount of motor vehicle emissions currently being emitted due to travel (over 40,000 km per year).
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: Interferes with * Supports <input checked="" type="checkbox"/></p> <p>Explain how:</p> <ul style="list-style-type: none"> • Sports & athleticism are important parts of our community • Rather than travelling long distances to practice and be involved in sports in other communities, we will be able to provide our community with an alternate activity. This will also help to increase revenue in our community, renting venues in Whistler rather than in Squamish or Pemberton. As well as hosting bouts, tournaments, camps and conferences which will bring in paying tourists, thus contributing to the financial viability of our region.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

- Our proposal for a Sport Court, underlay is a flexible platform towards sustainability
- Our Sport Court initiative is the first stepping stone in achieving our goal of Roller Derby in Whistler.
- We will be able to practice and host other teams if we have a sport court
- We will increase tourism to the Sea to Sky in the form of training camps, bouts, tournaments & conventions
- Roller Derby has the potential to become an Olympic sport in the near future and this sport court could help see athletes from our region take part in other Olympic Games.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an „easy win“ or a „low-hanging fruit“, requiring few resources; or provide other financial returns?

- With a Sport Court at our disposal, we will be able to host bouts, skills camps and tournaments, thus earning returns from event ticket sales.
- Economic spin-off from Bouts, Camps and Tournaments: draws more visitors to stay multiple days in Whistler.
- We will be able to rent the Sport Court to other teams who wish to host tournaments.
- Wear and tear will be decreased in our indoor gym facilities and defer costs of purchasing new floors.
- We will be able to provide new rental revenue to previously under-used local facilities, such as Spring Creek Gym during summer months, the tennis bubble, etc.
- With increased longevity of gymnasium flooring, natural resources will be saved.
- We will be able to host large tournaments, bouts and events, with little to no maintenance, and requiring zero chemicals.
- A sport court will significantly reduce greenhouse gas emissions with less travel amongst teams and organizations in the Sea to Sky, less wear and tear on existing flooring relieving the need to replace flooring or refinish flooring in the area, thus saving natural resources.

WHISTLER HOLDS A SPECIAL PLACE IN THE HEARTS OF THE PEOPLE
WHO LIVE, WORK AND PLAY HERE.

TOGETHER WE CAN CONTINUE WHISTLER'S SUCCESS AND MOVE
TOWARD A FUTURE THAT IS SUSTAINABLE.

Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in *Whistler2020 Moving Toward a Sustainable Future*. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the trade-off must be a stepping-stone for future progress toward sustainability so that the trade-off can eventually be avoided completely.

Submitted by: Nicole Lauzon

Organization: Whistler Roller Girls Society

Phone: 604-902-7912

Email: whistlerrollergirls@gmail.com

Date: February 14, 2014



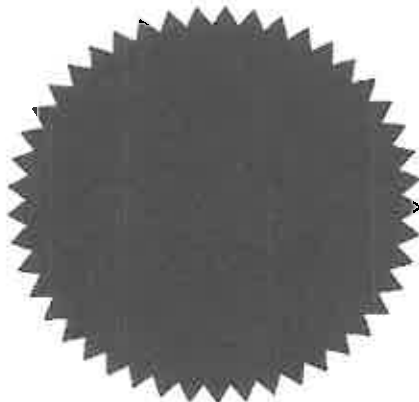
BC Registry
Services

Number: S-0058970

CERTIFICATE OF INCORPORATION

SOCIETY ACT

I Hereby Certify that WHISTLER ROLLER GIRLS SOCIETY was incorporated under the Society Act on October 24, 2011 at 09:58 AM Pacific Time.



*Issued under my hand at Victoria, British Columbia,
on October 24, 2011*

RON TOWNSHEND
Registrar of Companies
PROVINCE OF BRITISH COLUMBIA
CANADA



COUNCIL POLICY

POLICY NUMBER: A-7

DATE OF RESOLUTION: DECEMBER 6, 2004
AMENDED ON: JANUARY 22, 2007

COMMUNITY ENRICHMENT PROGRAM

1. The Community Enrichment Program (CEP) funding, formerly Grants in Aid, will provide funding to non-profit organizations or societies based within the municipality that are considered by Council to be contributing to the general interest and advantage of the municipality.
2. Funding under this Program will not be approved for special events.
3. A contribution will be considered for travel expenses to compete at provincial, national and international competitions for a team or individuals who are regional or provincial champions. The majority of players must be both residents of Whistler and under 21 years of age.

Contribution:
Provincial \$100.00
National \$200.00
International \$300.00
4. CEP applications are to be received no later than February 15 of each year.
5. All applications are to be submitted to:

Manager of Legislative Services
(Community Enrichment Program)
Resort Municipality of Whistler
4325 Blackcomb Way
Whistler, BC V0N 1B4
6. All applicants must submit their application on the attached form with all questions answered, or written reasons for incomplete questions. Please refer to the attachments and complete the Funding Criteria section. This section is to be submitted in support of your application. In addition, applicants may be requested by Council to provide a brief presentation at a scheduled meeting.
7. Requests for funding are reviewed on an individual basis each year and are not to be considered by applicants as an automatic, ongoing source of annual funding. Neither renewals nor increases in funding are automatic.
8. The non-profit organizations must be a registered society and must provide evidence of the same by attaching the information to the funding request form.
9. All applicants must raise a minimum of 50% of their annual budget from other sources.

December 6, 2004

10. All applicants must provide their most recent financial statements and/or valid financial information supporting the request for funding.
11. Applicants must provide an itemized budget of their project, or an operating budget, to disclose how the grant will be spent. Salaries, rent, physical assets etc. must be identified specifically.
12. All approved funding will be issued no later than April 30.
13. The cost of renting municipal facilities is not to be part of a grant request as the rental rates set for non-profit organizations are already subsidized.
14. Non-compliance with any part of the policy may disqualify the application.
15. Under special conditions, Council shall have the discretion to exempt any of the above terms.
16. REPORTING BACK TO THE RMOW

All grant recipients must report back to the RMOW by December 31st of each year that the grant was awarded by the following methods:

Organizations that received \$10,000 or less must:

- Send a one-page outline of how the grant was used to the attention of the RMOW
 - Manager of Legislative Services
- Include a Financial Statement, which reflects the spending of the grant (audited preferred)
- Include copies of receipts (if applicable)

Organizations that received over \$10,000 must:

- Send a one-page outline of how the grant was used to the attention of the Manager of Legislative Services
- Include a Financial Statement, which reflects the spending of the grant (audited preferred)
- Include copies of receipts (if applicable)
- Make a 5-minute presentation at a Regular Council Meeting outlining to Council and senior staff how the grant money was used

17. WHISTLER SECONDARY SCHOOL GRANT

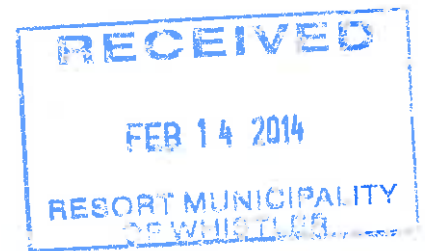
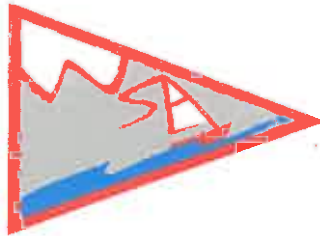
As part of the yearly CEP Grant Budget, Council will award two \$1,000 scholarships to two Members of the Whistler Secondary School graduating class. The Scholarship Committee of the Whistler Secondary School will put forward to Council a list of recommendations and Council will make two selections based on the following criteria:

- Strong Academic Performance: The student must achieve a "B" average or higher
- Demonstrated school and community involvement: Applicants should indicate on their application form any extra-curricular activities and community involvement
- Preference will be given to those identifying financial need: If applicable, students should identify financial need on their application form and include any initiatives taken to help offset post-secondary costs (i.e. summer and/or part-time employment etc.)

Certified Correct:

Shannon Story, Manager of Legislative Services

**RESORT MUNICIPALITY OF WHISTLER
COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM- 2014**



Name of Organization: Whistler Sailing Association (WSA)

Society Registration Number: S – 0054286

Main Activity: **Community Sports** - Sailing. We offer child, youth and adult programs, which include, learn-to-sail racing and social sailing programs.

Mailing Address: 6468 Balsam Way, Whistler, BC, V0N 1B6

Contact Name & Daytime Phone Number: Patrick McCurdy (604-932-7782), Francois Herbert 604-902-4836

Email Address: info@whistlersailing.com

1. Purpose of Grant:

The purpose of this proposed grant is to obtain funding to assist the club in providing "Learn-to-Sail" programs and community sailing events to the residents of Whistler. The funds would assist in offsetting the operational costs incurred with providing these local community programs.

A brief description of the programs that would be assisted is as follows:

- 1. Discover Sailing (Learn-to-Sail):** an introductory school program offered to local schools of Whistler (MPSS, SCCS, WSS, Waldorf, la Passerelle) for kids 8-17. It is an introduction to sailing.
- 2. Wet Feet (Learn-to-Sail):** 5-day summer camp program for children aged 5-8 years old. It is an alternative to day-care and runs from 9:00am-3:30 pm daily.
- 3. Community Sailing Events:** The Wednesday night race series and Sunday family drop in day are weekly events offered to the community from June through September.

2. Current Year Activities and Community Benefit:

Currently the Learn-to-Sail programs are run between July and September. The programs offered include:

- **Wet Feet:** ages 5-8, beginner level sailing
- **Kids Learn-to-Sail:** ages 8-12, CanSail course levels 1-3
- **Youth Learn-to-Sail:** ages 13-18: CanSail course levels 1-3.
- **Adult Learn-to-Sail:** all ages, CanSail course levels 1-3.
- **Learn To Race:** specialized clinics for all ages with Sail Canada certified race training instructors using Optimist and Laser dinghy's

Additionally the WSA hosts a variety of community directed programs:

- **Community Sailing Day:** A weekly, family orientated supervised waterfront activities day. It is held on Sunday afternoons.
- **Wednesday Night Race Series:** A weekly, season long race series and is followed by a coach debriefing.

This is open to anyone wanting to participate.

- **Maintenance Workshops:** Teaches boat repair, maintenance and rigging of boats.
- **Instructor development program:** Provides opportunities and mentoring for youth and volunteers to work towards becoming certified sailing instructors.
- **Volunteer Program:** Opportunities to volunteer at the club and other local events.
- **Co-op program:** Provides sailboat access to qualified skippers for affordable rates and volunteer hours. These volunteer hours help support daily operations of the programs itself, making it self-sustainable.

The community sees the following benefits from the existence of the WSA:

- It allows residents to pursue their interest in sailing activities locally.
- It provides a new learning opportunity for children, adults and families.
- The programs offered teach team-building and sportsmanship life skills.
- It contributes to the development of youth and volunteers into paid instructors through our development training programs. This has already been successful with the first volunteer youth instructor certified this year.
- The club is cultivating competitive local sailors. In 2012 and 2013 WSA hosted a SailBC provincial competitive regatta. This trend is continuing through 2014, bringing internationally ranked sailors to Whistler.
- Sailing is a "green" sport. There is very little impact on the environment and it provides a unique opportunity to see the valley from a different perspective - that provided from the water.
- The clubs members and volunteers contribute to the success of major local events, such as the Whistler Ironman, where the club provided upwards of 20 volunteers to the event.
- The "Old Hostel" site is actively and positively used by community members in a supervised manner, with very little cost to RMOW.
 - WSA members, coaches and volunteers utilise and keep the park and Club Cabin safe and clean for use by all community members.
- WSA provides employment to two full time Coaches, and 4 part time instructors.
- Provides opportunities for community members to volunteer and contribute to their community, well over 1000 volunteer hours were logged in 2013.
- The clubs provides Whistler youth with the opportunity to participate in Sail Racing. Where they develop a high level skill and are given the opportunity to represent Whistler at new sport, in competitions.

3. Proposed Fund-Raising Activities:

The WSA has plans to raise funds for the club through the following avenues during the 2014 season:

- Entrance fees in the weekly Wednesday night sailing race
- A Creekbread Pizza Fundraiser, which is already booked for April 8th, 2014.
- The repair and sale of used sailboats that the club is not utilising.
- Learn-to-Race sail clinics.
- Hosting of a regatta on the BC Sail Circuit, where a dinner is offered to all sailors and their families.
- Ski & Sail weekend event.
- All Learn To Sail camp programs generate funds for our continued operation.
- Volunteer involvement in the Whistler Ironman.
- Marketing of club merchandise such as hats, t-shirts and towels
- Sponsorship from local businesses that want to be associated with the club.

4. Number of Members/ Participants

The club has seen a steady increase in community involvement and subsequent membership of the club. In 2011 the club had 66 active members, 2012 saw this number grow to 166 and in 2013 this had grown to 280 members with many more community members 'dropping-in' on an irregular schedule and participating in the clubs programs.

Some general indicators of the success of the club and participation rates from 2013 include:

- Increased sailor participation with over 712 people sailing with us in 2013. This is greatly above our 2012 rate of 433 and above our 2011 rate of 130.
- The enrollments in the kids camps offered increased by 55%.
- The club saw an increase in membership with the club of 68.6%.
- Revenues in 2013 increased by 63% over 2012 from \$46,000 to \$76,000.
- The WSA hosted a regatta as part of BC Sailing's BC Circuit for the second consecutive year. The number of attendees grew from 40 in 2012 to over 51 sailors in 2013.
- Volunteers contributed 1108 recorded volunteer hours to the club and other local events. This was a significant increase over the 862 recorded volunteer hours in 2012.

Our membership structure includes 4 levels as follows:

Membership Type	Individual	Family	Includes
Basic Member	\$40	\$70	Event participation, insurance, newsletters, specials
Co-op Member	\$165	\$245	Basic + use of any of the 17 co-op boats
Boat Storage	\$210 6 months	\$400 12 months	Basic + a boat storage stall

The WSA has set goals the following goals for achievement in 2014:

- Increase in overall participation in programs offered by 25%.
- Develop a relationship with the WASP and work toward developing a program. WASP has been contacted and expressed their interest in developing a program. This is in the planning and development stages.
- Develop a tennis and sail program with the Racquet Club in Whistler; this is in the planning and development stages.
- Increase membership activities to involve club members. The race series and Sunday drops-ins are going to be staffed by coaches available to provide complimentary instruction and the social aspect of these days (BBQ, sail and chat) is going to be increased.
 - We would like to see an increase in Wednesday night race series of 25% and in the Sunday drop-in of 35%
- **Wet Feet:** our projected student enrolment for 2014 is 31 kids.

- **Camp Breakout:** Participation in 2013 was 66 kids. We expect to see growth to 80 kids in 2014.
- **Discover Sailing:** Projected student enrollment for 2014

School	Number of Participants:
Spring Creek	2 classes of 22 = 66
Myrtle Phillips	2 classes of 22 = 44
Whistler Secondary	3 classes of 16 = 48
Whistler Waldorf	1 class of 16 = 16
Ecole la Passerelle	1 class of 18 = 18
TOTAL	=192

- **Race Team:** Projected enrollment for 2014 is 5 participants. Anticipate 5 Whistler Youths travelling to a provincial circuit event.

NOTE: in 2013 we surpassed both our membership and targeted increase in revenues goals, we look forward to accomplishing this again in 2014.

5. Amount Requested:

(Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)

	Annual Budget	Grant Requested	Explanation of Funds
Salaries	\$62,400	\$8,325**	<p>79% of the grant monies would go to supporting the following programs:</p> <ul style="list-style-type: none"> • Sunday Community Sailing • Wednesday Night Sailing • Discover Sailing • Wetfeet <p>Currently we have 392 volunteer hours budgeted for 2014 for these programs **see attached operational program budget</p>
General Operation	\$13,400	\$0	<p>21 % of the grant monies request for 'Physical Asset' would go to:</p> <ul style="list-style-type: none"> • Life Jackets and Bow Protectors for optimist sailboats for reduction of wear and tear on boats and increased safety for sailors
One-time project/program	N/A	N/A	
Physical Asset	\$12,000	\$2,200	
Rent (RMOW)	\$3,600	\$0	
Rent (Other Facilities)	\$0	\$0	
Totals	\$91,400	\$10, 525	11.5% of the annual budget

February 14, 2014

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved			Amount \$	If rejected, state reason
	Yes	No	Pending		
		x			

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached
8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$0.00 Date: Feb 14th, 2014

Please read the following statements and sign the application only if in agreement with these statements.

- *If this application is accepted, it is agreed the funds will be used for the above described purpose –All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.*
- *A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.*
- *The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.*

14-Feb-2014

Date

Amy Koza Signed on behalf
of Patrick McCurdy

Name

Amy Koza

Signature

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

*Note: Patrick is out of town this week and unable to sign,
Amy Koza sits on the board of directors for the WSA.*

FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: [Whistler 2020.ca](http://Whistler2020.ca) or Whistler.ca.

INSTRUCTIONS: Please complete this form and submit it to the Manager of Legislative Services by Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
 - (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Enriching the community by offering Learn to Sail programs
2. Providing Whistler youth with access to a nationally recognized sailing program - Wetfeet for 5-8 yrs old.
3. Educating on environmental respect and understanding for weather and weather systems
4. Introduction of local youth to sailing in an affordable and safe way through the "Discover Sailing" local school program
5. Providing our community, second home owners and visitors a new opportunity for fellowship through sailing lessons & events
6. Introducing youth and community to the pleasures of non-mechanized water sport.
7. Restoring used boats (because of our budget constraints) promotes sustainability and recycling gives long life to otherwise aging equipment.
8. Promoting local volunteering both within the WSA and to events that support the community (ex. Ironman).

Key Descriptions of Success:

1. Establish a sailing culture in Whistler that will span generations.
2. Encourage our youth to choose sailing as a sport of choice as opposed to water skiing, wake boarding or seadoo-ing, sports requiring motorized equipment and pollution

3. Increasing active members and course attendees. More participants in our weekly Wednesday evening races and Sunday afternoon community sailing days. Provides Whistler residents, and second homeowners a local opportunity to participate, rather than travel to Squamish and Vancouver.
4. Members & guests are "ambassadors" for the joys of sailing (learning, participating, & watching)
5. WSA being selected each year as a host for a sanctioned BC race – peer recognition.
6. Ensure that the communities perception of what we are doing is in line with what we are trying to do

Explain movement toward:

1. Provides the youth of our community the affordable opportunity to learn sailing and the related life skills of teamwork, quick thinking, weather forecasting, and safety.
2. Enjoyment of a non-mechanized water sport.
3. Sailing requires teamwork, strategy and skill. This can be integrated into community and family life through participation.
4. Dinghy sailing is wind-powered excitement.
5. Learning to care for equipment and public facilities.

ii. Away:

Key Priorities:

1. Sailing equipment requires repair, which can involve the need for fiberglass resins, which is not an environmentally friendly product, however its use is unavoidable in sailing.
2. The location of the Sailing Association is remote in Whistler terms, being across Alta Lake. Which results in increased use of motorized vehicles for transit.
3. Recycle used sails and repair existing equipment to extend its useful life.
4. For safety reasons a motorized coach boat is used on Alta lake with outboard engine.

Explain proposed mitigation:

1. Resins and fiberglass are used to make and repair sailboats, minimizing repairs will reduce the need for these "unfriendly" materials.
2. Using school busses and carpooling will minimize emissions for those coming & going to sailing.
3. Clever use and care of equipment, sails, paddles and boats will extend the life of all items, lessening the demands on mother nature.
4. The coach boat and motor (4-stroke outboard) are required for student safety as well as for instruction.

- 2. SUSTAINABILITY:** How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

Sustainability Objectives

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Circle one: Increase*/<u>Decrease</u></p> <p>Explain how:</p> <p>Wind is nature's natural source power. The coach boats are required for student safety, the gas use on these is minimal, all engines are 4-stroke's, and it is regularly maintained to minimize pollution.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Circle one: Increase*/<u>Decrease</u></p> <p>Explain how:</p> <p>Chemicals and other manufactured substances are not used in sailing except for fiberglass used in boat repair, which is minimal, and on an as-needed basis. This necessity also increases longevity of boats offsetting negative effects by decreasing waste from early replacement of equipment.</p>
<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Circle one: Harms*/<u>Helps</u></p> <p>Explain how:</p> <p>Almost zero impact.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Circle one: Interferes with*/<u>Supports</u></p> <p>Explain how:</p> <p>Offering sailing enhances the quality of life and general well-being of Whistlerites, visitors and tourists. Also teaching of a new skill locally to children increases education and outdoor activities.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

- 3. FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The WSA strives to be as sustainable as possible. Luckily this is an easy goal due to the nature of sailing and the location of the sailing association:

- Sailing is powered by wind, which we cannot create or destroy. We cannot deplete this resource.
- Our clubhouse is another example of our sustainability, we are utilizing one of the Cabins adjacent to the old Hostel. This promotes re-use of existing structures, additionally much of the material used to maintain the cabin has been recycled from local businesses and families. Example: paint, carpet, wood.
- In sailing there are few items that are not sustainable, mainly the coach boat and the materials used for boat repair. The WSA uses the most efficient and environmentally friendly engines on the market to date (4-stroke outboards) and will continue to do so. The WSA promotes and teaches proper boat and sail maintenance so as to minimize the need for repairs, when repairs are necessary they are carried out by a head coach in an environmentally conscious way.

- 4. FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative:

Will the Organization:

- Create any economic spin-off effects; YES**, students in "Wetfeet" and 'Discover Sailing' come back to take additional courses and are inspired to avoid motorized sports.
- Help to better use existing community infrastructure (social and physical) and defer expenditures; YES**, as the existing "old hostel" comes to life with minimal expenditure to provide a sailing center
- Save the use of other resources; YES**, wind power rather than fossil fuel powered for sailing
- Be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns? YES**, there are many keen sailors in the community, and many more eager to learn to sail. Providing this opportunity provides enhanced value to living in Whistler.

There has been an investment in equipment which has and is continuing to show long term use. Other expenses includes 'education' of instructional staff & volunteers, providing recipients with a life skill that can be used again and again.

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Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be

e) MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

WSA is not aware of negative impacts

Submitted by: Patrick McCurdy, President.

Organization: Whistler Sailing Association

Phone: 604-932-7782

Email: info@whistlersailing.com

Date: Feb 14 2014

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM



Name of Organization: Whistler Sea Wolves (whistlerseawolves.com)
Society Registration Number: S-51771
Main Activity: Competitive Swim Club
Mailing Address: 63 Tusk Lane, Whistler BC V0N 1B1
Contact Name & Daytime Phone Number: Gwen Milley, President 604-902-1464
Email Address: gmilley@telus.net

1. Purpose of Grant:

The Whistler Sea Wolves launched in October 2009 with 12 swimmers and one coach, and has grown significantly since then. In 2014, we now have 50 swimmers with 3 coaches. With such growth in the club, it is a challenge to provide adequate training gear to provide a top quality program. To meet this challenge, our head coach who has been with the club from the start is very motivated to continue to upgrade her skills through the National Coaching Certification Program. Improved coaching and improved training gear will move the club to the next level.

Item	Quantity	Unit Cost	Total
Finis Mono Fins	4	\$78	\$312
Tech Paddle	5 small/4 large	\$46.20	\$415.80
Training Paddles	9	\$18	\$162
SwimBC Training Camp	1	\$300	\$300
Submersible Technique Mirrors	5	\$120.64	\$603.20
Finis Circuit Trainer	1	\$126	\$126
Drag & Fly	1	\$136	\$136
201 Course Tuition (National Coaching Certification Program) for Head Coach. Level 2 Age Group & Part B.	1	\$1500	\$1500
Travel expenses to compete at 2 provincial championships for 5 qualified swimmers	10	100	\$1000
Provincials meet fees; coaches wages & travel expenses for AA & AAA long course championships			\$4000
			\$8555

2. Current Year Activities and Community Benefit:

The Whistler Sea Wolves' goal is to provide fun and competition through swimming to local Whistler children aged seven to eighteen years old. The WSW is dedicated to attracting local children of all ability levels to develop healthy champions in sport and life by providing a framework of success through progressive learning, personal growth and competition. The club is focused on developing young swimmers for competition as well as cross training for other sports. We are developing a Master swim program for a spring 2014 launch, and work closely with the Whistler Youth Tri Club.

The WSW season runs from October to the end of June with two practices each weeknight Monday through Friday. The team is managed by a eight parent Board of Directors who set goals for the club and provide direction to the full-time coach and part-time assistant coach.

The WSW swim team offers an alternative team environment to the "iconic" Whistler sports of skiing, mountain biking, hockey and soccer. As a primary activity for some of the kids, it offers an opportunity to participate in a team that promotes personal and physical development, goal setting, discipline and fun. Swimming also excels in building cardio vascular strength and

endurance, and is great for all who participate and provides an important complementary training activity for the kids who are involved in other sports.

The program is proving very successful based on our increasing numbers and results. Our swimmers participate in a number of swim meets throughout the season from the Island to Penticton, and have left their mark posting many personal bests with a handful of our swimmers swimming at the AA and AAA levels with Age Group Nationals as a future goal. Five of these swimmers will be attending two provincial championships later this spring.

The club received CEP funds in 2013 with a portion dedicated to purchasing equipment to hold swim meets. We held a small PASS meet in spring 2013 which ran very smoothly and had a good turnout from Lower Mainland clubs. We are planning for a sanctioned meet in spring 2014.

3. Proposed Fund-raising Activities:

On November 24, 2013, the WSW members completed a swim-a-thon where the swimmers gathered pledges and swam as many lengths as they could in two hours. The entire team participated with most parents volunteering, and some of the swimmers completed 200 lengths in that short time. We raised over \$4800 and have committed to making this an annual event with the goal to raise at least the same amount each year.

4. Number of Members/Participants in Organization (if applicable): 50 swimmers, 3 coaches (1 head coach, 2 assistant coaches), 8 parent board

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	30000		
General operations	21500		
One-time project / program	0		
Physical asset	24800	8555	
Rent (RMOW facilities)	15000		
Rent (other facilities)	0		
Totals	91300	8555	9.4%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Community Gaming Grant (August 2013)	x			\$10,000	

7. A copy of the organization's most recent *financial statements* x and *operating/project budget* x are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ N/A Date:

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: FEB 13/14 Name: H Berufford Signature: H. BERESFORD

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
 - (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

<p>i. Toward:</p> <p>Key Priorities:</p> <p>1. Enriching Community Life</p> <hr/> <p>2.</p> <hr/> <hr/> <hr/> <hr/> <p>Key Descriptions of Success:</p> <p>1. Residents and visitors of all ages and abilities enjoy activities year-round that encourage healthy living, learning and a sense of community</p> <p>2. Diverse and affordable opportunities for recreation, leisure, arts and culture exist</p> <hr/> <p>3. Recreational experiences reflect an appropriate balance between adventure, challenge and safety, and exist within the comfortable carrying capacity of the amenity</p> <hr/>	<p>Explain movement toward:</p> <p>The Whistler Sea Wolves offers local kids an alternative to the typical Whistler team sports. Swimming is a fantastic way to encourage healthy living as the kids build their cardio-vascular endurance, and learn how to support their bodies through proper nutrition and exercise. A great sense of community exists among the swimmers and the parents as demonstrated by the strong attendance at the practices, team dinners, awards nights and meets. Everyone seems to be "family" and while the kids are competitive with themselves and each other, they are also very supportive to their team mates. The WSW swimmers can push themselves in a safe, supportive atmosphere.</p> <p>The items requested from the CEP grant provide a long term benefit to the club and allow us to build capacity among the swimmers. The items will be useful for many years allowing the club to have sufficient and effective training equipment to move the kids to the next level, and administrative computer/software support to run our growing club efficiently. The WSW uses membership fees, not grant money, to pay the coaches' wages and other administrative costs.</p> <p>The club intentionally keeps the fees reasonable so that it remains accessible to as many families as possible. The WSW Board demonstrates fiscal responsibility by carefully planning and monitoring the annual budget, spending within our means, and fund raising for items beyond what membership fees will cover.</p> <p>Through this approach, the WSW swim club enriches community life in Whistler and is aligned with Council and community priorities.</p>
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<p>i. Away:</p> <p>Key Priorities:</p> <p>1. N/A</p> <p>2.</p> <p>Key Descriptions of Success:</p> <p>1.</p> <p>2.</p> <p>3.</p> <p>4.</p>	<p>Explain proposed mitigation:</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: Neutral/Decrease</p> <p>Explain how: Team members carpool to meets to reduce single vehicle trips, and a number of the swimmers take the school bus to Meadow Park thus reducing the number of car trips.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: Decrease</p> <p>Explain how: The items requested typically last many years and most can be recycled at the end of their useful life.</p>

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: Helps</p> <p>Explain how: The WSW activities take place at the existing Meadow Park Sports Centre and do not alter any other natural areas. Swimming has a low impact on the environment.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: Supports</p> <p>Explain how: The WSW initiative at minimum will have no bearing on others' ability to meet their basic needs. It does not use scarce resources that others may need more.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The WSW items allow the team to more effectively train and at a higher level of coaching with the completion of the NCCP Level 2 Coaching program. The WSW will host competitive swim meets where they will encourage carpooling and offer to offset the carbon emissions of the participants.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The items do not provide a financial return to the organization but certainly contribute to organizational self-sufficiency. With the growth of the club in the last two years, resources are strained to provide adequate training gear to offer a high quality club experience for the swimmers. Currently, the club charges approximately \$350 for each of the autumn, winter and spring sessions. Fees have been raised slightly each year to cover increasing costs and additional funds have been raised through the swim-a-thon and a provincial gaming grant. To avoid returning to the parents for more money, the CEP grant would allow the club to keep fees accessible for local families yet provide a high quality experience for the kids.

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Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Heather Beresford & Gwen Milley_____

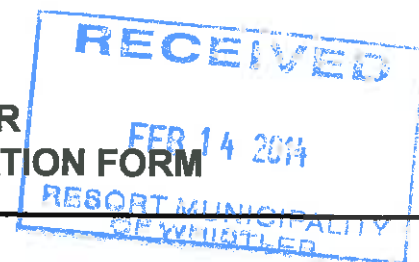
Organization: Whistler Sea Wolves_____

Phone: 604-902-1464_____

Email: gmilley@telus.net_____

Date: February 14, 2014_____

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM



Name of Organization:	Whistler Skating Club (WSC)
Society Registration Number:	S-28906
Main Activity:	Children and Youth Skating Programs
Mailing Address:	Box 373, Whistler, BC V0N 1B0
Contact Name & Daytime Phone Number:	Robert Risso (604) 902-0317
Email Address:	info@whistlerskatingclub.ca

1. Purpose of Grant:

To support all levels of programming offered by the WSC as they strive to offer a wide range of skating programs serving local children and youth at ability levels from Beginners to Competitive skaters and to help the programs remain affordable to all families in the community.

The WSC operates under the National mandate of Skate Canada and unlike other volunteer Sporting groups must employ professional certified coaches to deliver its programs and ensure the coach /athlete ratios are maintained at all times. All Skaters, Coaches and the Volunteer parent executive must be registered and insured annually with Skate Canada.

PROFESSIONAL COACH DEVELOPMENT \$5,500.00

The challenge faced by the WSC is trying to attract and retain Professional coaching staff to work part-time in the resort with its higher cost of living. In the past we have had a complete turnover of coaching staff each year, as fulltime opportunities were offered to them in larger clubs. We have been fortunate to have retained our current coaches for over 2 years. Our plan to "Grow our Own Coaches" has proven successful. To continue with this success we are requesting funding to assist and encourage our existing coaches to continue with their NCCP certification training. Training is typically only offered in Vancouver, and the funding will help to offset the course and travel fees associated. The coaches will still be required to pay for up to half of the course fees and personal expenses incurred. {\$1,500.00}

We would also like to send one coach to the 2014 Skate Canada National Coaches Conference, in Quebec City, May 28-31st. This is an important opportunity to liase with other skating professionals, attend numerous seminars, and learn about all the new programs for skaters to stay involved and active. We will purchase carbon offsets to mitigate the impact of the air travel. {\$4,000.00}

SKATER DEVELOPMENT \$4,500.00

Ice dance is an integral element of a skater's development. Central to this, is having a qualified partner available for practice and testing. The WSC is fortunate to have access to a very qualified ice dance partner living in Squamish. We are requesting funding to offset the time and travel costs to have the partner with us regularly throughout the year. We will purchase carbon offsets to mitigate the climate impacts of the partner's travels. {\$2,500.00}

Competing is another important element in skating, as in all sports. The opportunity to compare and compete with other skaters is essential in the development of a competitive skater. And a highlight of many a skater's year and career. These are the events where memories are created that inspire skaters to continue. Competitions are generally held in the greater Vancouver region and a Skate Canada certified coach is required to attend with each skater. We are requesting funding to assist covering the time and travel expenses of the coach at the 2-4 competitions per year. Carbon offsets will be purchased to mitigate the climate impacts of the coaches' travel. {\$1,000.00}

The WSC would also like to be able to put on seminars that would focus on specific areas of skating. For instance, Synchronized skating is an exciting development that has shown to be successful at keeping youth and young adults involved in the sport. We would like to be able to invite Synchro specialists to Whistler to put on a seminar. These seminars could actually be a draw for skaters from Squamish and Vancouver to come, possibly contributing to the economic vitality of the resort in shoulder seasons. We are requesting funding to offset the travel and accommodation costs of the seminar leader(s) for two seminars in the next year. Carbon offsets would be purchased to mitigate the impact of the coaches' travel. {1000.00}

EQUIPMENT \$575.00

By Skate Canada rules, CSA approved Hockey helmets are required safety equipment for all beginner skaters. We are requesting funding to improve our inventory of helmets available to skaters who have forgotten or can't afford one. {\$225.00}

CanSkate is Skate Canada's flagship "learn to skate" program. The WSC offers programs from September to May, for skaters from 3 – 18 yrs. CanSkate utilizes many small items and rewards to assist in teaching through play and we are requesting funding to replenish our inventory of supplies and teaching tools. {\$200.00}

Skaters use a harness and pulley system to assist them to safely learn new multi rotation jumps on ice. Our current rope is fraying and unsafe. We are asking for funding to replace the existing rope installed at MPSC. {\$150.00}

2. Current Year Activities and Community Benefit:

The Whistler Skating Club is an enthusiastic contributor to the fabric of our community life and actively works hard to support the ongoing vitality of our community for residents, second home owners and visitors.

This year, in addition to the very successful Santa Skate evening which was enjoyed by many families in the Community, WSC skaters are always willing and eager for the opportunity to join in community events such as the Canada Day Parade, and Pitch-in Day. In past years we have been involved with the Olympic Plaza programming, but those opportunities were not available this season.

WSC works with other nonprofit clubs such as the Whistler Hockey Club, Whistler Gymnastics, Whistler Ski Club and business such as the Vibe dance troupe to try and coordinate scheduling and program offerings. The Club also provides the oldest long-standing annual scholarship from a community group at Whistler Secondary School.

The WSC also offers Ice time with visiting skaters from other clubs and this year has hosted skaters from the Lower Mainland, Eastern Canada, Europe, Australia and Hawaii who wanted to continue training whilst holidaying in the resort.

3. Proposed Fund-raising Activities:

Fundraising activities this year have involved all skaters and their parents. The Club has very consciously chosen fundraising activities that are low cost and inclusive to all members of the club and the community. The WSC has been generously supported by the RMOW and local business in the past, however this year we are trying to come up with ideas which although very labor intensive are moving away from asking for the donation of prizes and services from local businesses.

The Santa Skate evening included a skating Exhibition by club members, free family skate with Santa and for a small fee, dinner. This event which was open to all and advertised throughout the community was a great success enjoyed by over 250+ members of the community. The dinner was very inexpensive and proceeds were shared with the Ice Rink concessionaire who assisted parents at the event. A similar event is planned for our year end celebration in early May.

4. Number of Members/ Participants In Organization (if applicable) -

107 registered members of Skate Canada and more in the upcoming Spring session

5. Amount Requested: (Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)

	Annual 2013/14 Budget	Grant Requested	
Salaries	39,200.00		
General operations	15,693.00	\$6,000.00	
One-time project / program	4,000.00	\$4,000.00	
Physical asset	1,525.00	\$ 575.00	
Rent (RMOW facilities)	23,500.00	n/a	
Rent (other facilities)			
Totals	\$83,918.00	\$10,575.00	13%

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Yes	Approved No	Pending	Amount \$	If rejected, state reason
Province of BC Gaming Grant	YES			\$22,300	

7. A copy of the organization's most recent financial statements ☒ and operating/project budget ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.--All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: Feb 14/14 Name: Robert Russo Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major

stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: [Whistler 2020.ca](http://Whistler2020.ca) or Whistler.ca.

INSTRUCTIONS: Please complete this form and submit it to Administrative Assistant, Legislative Services Department by 4:30 p.m. Friday, February 15, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

• **Enriching Community Life**

In the year 2020, the community is attractive and liveable with a strong social fabric, as the majority of the local workforce and many long-time members of the community make Whistler their home. Residents are able to access and enjoy Whistler's wide range of activities and amenities, the very reason they were drawn here.

• **Ensuring Economic Viability**

In 2020, tourism remains the primary economic driver of Whistler's ongoing success. Our tourism focus provides us with strong incentives to protect the environment and community health and vibrancy that both residents and visitors enjoy.

• **Enhancing the Resort Experience**

In the year 2020, the resort experience continues to exceed expectations. From the moment visitors communicate with the resort about their trip until their return home, they are impressed by the seamless services provided by Whistler. New visitors, drawn by the resort community's unique and authentic sense of place, and diverse and continually renewed offerings, return for many more visits.

Key Descriptions of Success:

Explain movement toward:

Support from the RMOW for the WSC will help the club continue to support the descriptions of success by:

- Continuing professional training for coaches to ensure WSC programs are current and are delivered according to Skate Canada standards and providing the best opportunity for community skaters to develop their skating skills
- Keeping the program fees affordable for all members of the Whistler community whilst fulfilling the Skate Canada requirements and meeting the needs of skaters at all levels from beginners to competitive and young hockey players looking to gain skating skills.
- Senior and Competitive Skaters volunteer weekly to assist coaches during the Can Skate sessions building leadership skills and mentoring younger club members.
- WSC actively supports other non profit sporting clubs as we coordinate scheduling and try to offer skills programming to support the junior Hockey program.
- Welcome visiting skaters to join our programs and participate in community events at the Olympic Plaza ice sheet, further enhancing the use of MPSC and WOP for residents and visitors
- By offering specialized seminars we will draw skaters from outside of Whistler to join us, and create some economic spin offs in the shoulder season.

1 Resident Affordability

- Ensure residents are able to afford the time, products and services that enable them to enjoy the lifestyle Whistler has to offer.
- Diverse and affordable opportunities for recreation, leisure, arts and culture exist.

2 Recreation and Leisure

- Recreation and leisure are part of the Whistler lifestyle and all community members and visitors are able and encouraged to participate
- support the Active 4 Life Plan and help to reverse the trend of declining resident recreation participation, by engaging children and youth in a variety of program options leading to an active lifestyle
- Quality recreation and leisure activities are delivered with exceptional service.

3 Visitor Experience

- Visitors feel genuinely welcome
- Community members' passion for Whistler inspires visitors, and interaction among the two groups creates memorable experiences
- A diverse range of year-round activities is developed and offered

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. Protecting the Environment</p> <p>In 2020, Whistler residents continue to understand the importance of the natural environment to the success of the resort and to the health of current and future generations. Visitors adopt the stewardship ethic held by residents as they see it integrated into everything around them.</p> <p>2.</p> <p>Key Descriptions of Success:</p> <p>1. Residents, businesses and visitors are increasingly aware of the importance and benefits of preferred transportation choice</p>	<p>Explain proposed mitigation:</p> <p>The WSC strives to mitigate its impact on the environment by encouraging car pooling, (both locally and for out of town travel), minimizing ice floods and purchasing carbon offsets for required travels.</p> <p>Funding will assist the club in protecting the environment by enabling the partner to travel to Whistler for practice and testing instead of multiple skaters travelling to the partner in Squamish or beyond.</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Circle one: Increase* / Decrease</p> <p>Explain how: Reduces the need for skaters to travel outside the Whistler community to learn the quintessentially Canadian sport of Skating. The program schedule is designed to ensure ice cleans are minimized and each session enrollment is reviewed to maximize capacity and decrease energy use.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Circle one: Increase* / Decrease</p> <p>Explain how: These initiatives neither increase nor decrease dependence on chemicals and other manufactured substances that build up in the environment</p>
<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting</p>	<p>Circle one: Harms* / Helps</p>

natural systems? How?

Explain how: These initiatives neither harm nor help life-supporting natural systems. Excess travel is mitigated by the purchase of carbon offsets.

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Circle one: Interferes with* / **Supports**

Explain how: Funding support from the RMOW would enable the WSC to continue to;

- support resident affordability by continuing to offer affordable and accessible programming;
- support the Active 4 Life Plan and help to reverse the trend of declining resident recreation participation, by engaging children and youth in a variety of program options leading to an active lifestyle
- support Children and Youth as they become more dedicated and take badge tests and learn to compete
- Providing accredited and knowledgeable coaches allows skaters to stay in Whistler to participate in their chosen sport instead of travelling to Vancouver.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

FLEXIBLE PLATFORM: Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The WSC was started over 20 years ago by a group of local parents looking for a fun and safe way for their children to learn the fundamentals of Skating while helping them to develop a lifelong love of Skating regardless of the discipline. The club continues to be 100% volunteer run by parents today with the same mandate.

Throughout its history the WSC has needed to remain flexible and continually evolve its operations and programming to meet with changing community demographics and needs. In 2009 the club was awarded the Skate Canada Presidents Award for its CanSkate program which is a great achievement for a small club.

The executive and coaches are confident the grant items we have requested will strategically help the organization remain strong and viable, continuing to be a good partner with the RMOW and an active participant in the fabric of the Whistler community.

FINANCIAL RETURN: Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The initiatives outlined above will provide a long term strategic and financial benefit to the WSC and directly contribute to the long term financial sustainability of the club. They are not primarily directed to the purchasing of physical items but towards developing the long term capacity of the WSC to dynamically meet the changing needs of our Communities youth and children's programming.

Helping to develop the coaching staff and financial support towards training and certification programs will have a significant impact on the quality of coaching being provided for all levels of Skaters in the community.

Offering varied new programming will assist in helping skaters remain active and involved in the Whistler community.

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**TOGETHER WE CAN CONTINUE WHISTLER'S SUCCESS AND MOVE TOWARD
A FUTURE THAT IS SUSTAINABLE.**

Whistler was created by partnerships and a shared vision. Continuing Whistler's success and moving toward a sustainable future relies on partnerships and a shared vision as ever before.

As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Robert Russo

Organization: Whistler Skating Club

Phone: 604 902 0317

Email: info@whistlerskatingclub.ca

Date: Feb 14/14

RECEIVED

JAN 31 2014

RESORT MUNICIPALITY
WHISTLER

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Valley Quilters' Guild
Society Registration Number: S57306
Main Activity: To promote, teach and share traditions & skills of quilting. To provide comfort quilts to those in need.
Mailing Address: 8405 Bear Paw Tr., Whistler, B.C. V0N 1B9
Contact Name & Daytime Phone Number: 604-932-2250
Email Address: Nina Allinson

1. Purpose of Grant:

Marianne Haak is a highly regarded quilter whose blog, The Quilting Edge, has a large following in the modern quilt community. Her improvisational approach to quilting along with her research of simplifying quilt-as-you-go techniques has resulted in her garnering great respect amongst her peers for her stunning quilt pieces. She is a published quilter. Our members are very interested in learning more about modern quilting techniques. Marianne will be sharing her expertise, understanding and knowledge of quilting while introducing participants to new techniques and processes.

2. Current Year Activities and Community Benefit:

Designing, sewing and distributing Community Quilts for those in need and providing ice bag covers for the Whistler Health Care Centre.

3. Proposed Fund-raising Activities:

Membership dues and other workshop fees.

4. Number of Members/Participants in Organization (if applicable): 45

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$0.00	\$0.00	
General operations			
One-time project / program			
Physical asset			
Rent (RMOW facilities)		n/a	
Rent (other facilities)	\$450.00	\$200.00	
Instructor Fees	\$1,000.00	\$600.00	
Travel Expenses	\$350.00	\$100.00	
Totals	\$1,800.00	\$900.00	50.00 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
WAC	Yes			\$350.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☐ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: January 31, 2014 Name: Nina Allinson

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Enriching community life

Enhancing Resort Experience

2.

Key Descriptions of Success:

1. Our community is passionate about arts and culture and heritage.

2. Range of authentic and creative arts are meaningful and accessible to residents and visitors, and are continuing the tradition of quilting.

3. Arts, culture and heritage attract visitors and contribute to the experience and local economy.

Explain movement toward:

Workshops are an opportunity for our members to learn and improve skills in a tradition that has been handed down for many years.

Our community services include the making and donating of Community Quilts to residents who are sick, in crisis, lonely or encountering an emergency. The donation of a community quilt gives the recipient a message that the residents of Whistler care about them! WVQG also sews 100's of ice bag covers for the Whistler Health Care Centre.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. N/A</p> <p>2.</p> <p>3.</p> <p>4.</p> <p>Key Descriptions of Success:</p> <p>1. N/A</p> <p>2.</p> <p>3.</p> <p>4.</p>	<p>Explain proposed mitigation:</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how: Our guild meetings and workshops provide sewing skills and techniques in how to recycle fabric and old clothing into warm quilts, utilizing scraps that would otherwise end up in landfill.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how: See above</p>

iii. Does the initiative physically *harm OR help* life-supporting natural systems? How?

Check one: ☐ Harms* ☒ Helps

Explain how:
See above

iv. Does the initiative *interfere with OR support* others' abilities to meet their basic needs? How?

Check one: ☐ Interferes with* ☒ Supports

Explain how:
The Community Quilts we design, make and donate to the community are given to residents in need. The quilts come with a subliminal message that Whistler cares.

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Continue organizing and supporting workshops for learning and skill improvement; to promote and continue the long tradition of quilting in Canada.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

Founded in 1993, the Whistler Valley Quilters' Guild is a group of approximately 45 women who meet in Whistler twice a month to share their love of fibre arts and quilting and to continue the tradition of quilt making in Canada. This grant will assist in providing additional skills to our members and ensure that we have adequate funds to expand our Community Quilt program.

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MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Nina Allinson

Organization: Whistler Valley Quilters' Guild

Phone: 604-932-2250

Email: nina@inglenet.com

Date: January 31, 2014

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FEB 14 2014

**RESORT MUNICIPALITY OF WHISTLER
COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM**

RESORT MUNICIPALITY
OF WHISTLER

Name of Organization: Whistler Waldorf School Society
Society Registration Number: S-41839
Main Activity: Education: Pre-school to High School
Mailing Address: PO Box 1501 Whistler, BC V0N 1B0
Contact Name & Daytime Phone Number: Peggy Vogler, 604-932-1885
Email Address: peggy@whistlerwaldorf.com

1. Purpose of Grant:

The Whistler Waldorf School Society is applying for funding to support the Social Inclusion Approach program, a school wide anti-bullying program that we have implemented in our school this year. The costs associated in the first year of implementation have been substantial; over \$10,000, with an additional \$8,000 per year over the next 2 years to completely implement the program and train all the faculty and support staff. While we feel it is an extremely worthwhile investment, it has put considerable stress on our already very tight operating budget.

2. Current Year Activities and Community Benefit:

The Social Inclusion Approach is a unique approach to combat childhood bullying which transforms bullying and conflict into an opportunity for learning and growth. The program, developed by Kim John Payne, has been implemented in 300 independent and public schools throughout the US and Canada. Studies show that schools who conscientiously implement anti-bullying programs see direct benefits to the children and their families, resulting in healthier communities. We also hosted a public presentation and all SD48 teachers were invited to attend free of charge.

3. Proposed Fund-raising Activities:

We received a \$2,500 grant from the Community Foundation of Whistler - Jill Ackhurst Social Action Fund. CFOW has indicated that they would consider funding at that same level for the 2nd and 3rd years of the implementation process. We received sponsorship from the Fairmont for Mr. Payne's accommodation, and took donations at the door at MY Millennium Place for the lecture that we hosted for the general public during his stay.

4. Number of Members/Participants in Organization (if applicable): 400

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$1,097,067.00		
General operations	\$129,524.00		
One-time project / program	\$10,141.50	\$6,500.00	
Physical asset	\$192,712.00		
Rent (RMOW facilities)	\$90,200.00	n/a	
Rent (other facilities)	\$8,000.00		
Totals	\$1,527,644.50	\$6,500.00	0.40 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
CFOW - JASAF	yes			\$2,500.00	
Kelty Dennehy Foundation		no		\$2,500.00	felt it was outside their mandate

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/14/2014

Name: Peggy Vogler

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success?

i) Key Priorities: Toward:

1. Enriching Community Life:

From Whistler2020: “Families are choosing Whistler so that their children may participate in the healthy school climate. The resort community’s education system is designed to support students who are striving to achieve excellence in all aspects of education, including fine arts, athletics, academics, trades and technology and, along with personal growth, self esteem and individuality.”

From Whistler2020: “Our programs promote healthy lives and communities – complete physical, mental and social well being.”

- *Bullying is an issue that effects everyone in our community, and as a school are working very proactively to ensure that our children learn healthy and respectful ways to combat bullying in their lives, wherever they encounter it, whether at school or in other areas of their social lives.*
- *Through the provision of this grant, the Whistler Waldorf School will continue to promote the Social Inclusion Approach to further enhance the social health of students and families from pre-school through to for middle-school and high school.*
- *Having a provincially certified, independent school in Whistler greatly enriches community life by providing quality programming and a choice in educational options for the residents of Whistler, allowing more families access to the education they desire within our community. Having different models of education in the resort community broadens learning opportunities for the community and opens doors for families from other communities to consider Whistler as a place to relocate.*

2. Ensuring Economic Viability:

From Whistler2020: “Local businesses flourish and generate sustainable livelihoods for residents and dollars are spent and circulated within Whistle and the region as much as possible.”

- *WWS employs 25 faculty and staff, creating and maintaining reasonable, professional jobs that diversify our resort community’s tourism economy through the support and ongoing development of a lifelong learning culture in Whistler.*
- *One of the main reasons families or employees leave a community, employment or a school are to do with unhealthy social relationships. By addressing destructive social behaviors, such as bullying we maintain our student population and thus our employee base.*

3. Protecting the Environment:

AWAY: Key Priorities

Looking at the Whistler2020 vision document, WWS cannot identify any Whistler2020 Priorities that would need mitigation through the successful funding of this project.

AWAY: Descriptions of Success

Looking at the Whistler2020 vision document, WWS cannot identify any Whistler2020 Descriptions of Success that would need mitigation through the successful funding of this project.

SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

- i. Does the initiative *increase OR decrease* Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?

No increase or decrease

Does the initiative *increase OR decrease* Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?

No increase or decrease

Does the initiative physically *harm OR help* life-supporting natural systems? How?

Neither harms nor helps

Does the initiative *interfere with OR support* others' abilities to meet their basic needs"? How?

Neither harms nor helps

FLEXIBLE PLATFORM: Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

The WWS has been building on a flexible platform for the past 14 years as we matured from a small, home-based program to the actively growing school at full capacity we see today. Having provincially regulated independent education in Whistler provides flexibility to Whistler's integrated learning and economic development platform. These resources are a stepping stone to our proven continuous improvement in High School and Middle School learning.

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: The Vicious Circle (The Whistler Writers Group)
Society Registration Number: S-49419
Main Activity: The group has promoted the literary arts by providing a forum for local writers to develop their craft locally.
Mailing Address: 9327 Emerald Drive, Whistler, BC V0N 1B9
Contact Name & Daytime Phone Number: Stella Harvey (604) 932-4518
Email Address: Stella25@telus.net

1. Purpose of Grant:

The grant will be used to fund half the fee for our 2014 Writer-in-Residence, Giller nominated author, Genni Gunn, ensuring the community support needed to enable us to access matching federal funding through the Canada Council. Ms. Gunn's fee is \$6,000 (Writers Union Standard fee). We have applied to the Canada Council for \$3,000. And we'd like the Community Enrichment Program to cover the remaining \$3,000. The Whistler Writers Group will take care of all other costs associated with the program, including the author's travel, administration and promotion of the program.

2. Current Year Activities and Community Benefit:

A two-month Writer in Residence program featuring Genni Gunn will run throughout the months of September and October. Genni will work with fiction, creative non-fiction, and poetry writers beginning September 4, 2014. The majority of the writers working in Whistler write in these genres so there is a good fit between the instruction, and support Genni can provide to the writers participating in our program. The Writer in Residence will provide one-to-one feedback to program participants as well as seminars on different aspects of craft. This type of instruction is not available in Whistler except through this program.

3. Proposed Fund-raising Activities:

Federal grant through the Canada Council for the Arts (\$3,000), writer in residence program administration fee (1,500) and fund raising gala (\$1200).

4. Number of Members/Participants in Organization (if applicable): 150

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries			
General operations			
One-time project / program	\$8,700.00	\$3,000.00	
Physical asset			
Rent (RMOW facilities)		n/a	
Rent (other facilities)			
Totals	\$8,700.00	\$3,000.00	35.00 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
Canada Council for the Arts			XXX	\$3,000.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ _____ Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: Feb 3/14 Name: Stella Harvey Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

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Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Priority I: Enriching Community Life

2. Priority II: Enhancing Resort Experience

Priority III: Protecting the Environment

Priority IV: Ensuring Economic Viability

Priority V: Partnering for Success

Key Descriptions of Success:

1. Make Make this experience equally available +

2. Build the traction we have already developed +

3. Provide training and development locally

Improve community's access to literary arts

Encourage First Nations participation

Explain movement toward:

This local initiative follows on seven years of successful Writers In Residence Programs delivered by the Whistler Writers Group. It provides cultural enrichment and learning opportunities for resident writers in our community where this is not currently offered here except through this program.

The Writer in Residence program increases access for residents to local, regional and national Canadian writers.

The proposed initiative works towards diversifying the resort economy and if successful and sustainable long term will bring ongoing revenue to the community.

This initiative recognizes that Whistler can be used as a retreat and place of further development and education for our own literary artists.

The proposed initiative is a partnership between local groups and the Federal government to provide ongoing development and training to local groups of writers in our community.

<p>i. Away:</p> <p>Key Priorities:</p> <p>1. N/A</p> <p>2.</p> <p>3.</p> <p>4.</p> <p>Key Descriptions of Success:</p> <p>1.</p> <p>2.</p> <p>3.</p> <p>4.</p>	<p>Explain proposed mitigation:</p>
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

<p>i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>Having training available in our community for our community of writers helps reduce the travel to larger centers for training.</p>
<p>ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<p>Check one: <input type="checkbox"/> Increase* <input type="checkbox"/> Decrease</p> <p>Explain how:</p> <p>No effect either way.</p>

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: <input type="checkbox"/> Harms* <input type="checkbox"/> Helps</p> <p>Explain how:</p> <p>No effect either way.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports</p> <p>Explain how:</p> <p>By providing training locally we are supporting writers and those interested in the literary arts to pursue their development locally.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

1. We continue to respond to feedback from participants and incorporate this feedback into our programming thereby making it sustainable, flexible and relevant.
2. Quality programming is maintained while keeping costs affordable and the program accessible.
3. This program grows the capacity of local writers which in turn enables them a greater ability to self-support.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The Writer in Residence Program provides a financial return to our organization and contributes to our self-sufficiency. We also have in the past received Canada Council funding but as their process has changed we have had to seek matching funding. Securing matching funding means we can provide this program in a cost effective way in this community so that our participants don't need to seek out developmental opportunities elsewhere but in their own community. This is a win win situation. In addition, through extensive partnership with local businesses, the program generates income for a number of local partners from the bookstore, to restaurants to venue space.

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As partners, we share Whistler's values, vision, priorities, directions and sustainability objectives, as set out in Whistler2020: Moving Toward a Sustainable Future. We know that the journey will not be easy. However, it challenges us to work collaboratively and be innovative and creative. It presents the opportunity to create the future we choose and envision.

MANAGING TRADEOFFS/NEGATIVE IMPACTS

As we strive toward social and environmental sustainability and a healthy economy in the long-term, we know that there will be some short-term tradeoffs along the way. Tradeoffs happen when a step toward one aspect of success and sustainability means there is no progress toward, or even a short-term step away from another element of success and sustainability. Where possible, tradeoffs should be minimized or offset, for example, if the initiative requires travel, purchasing carbon offsets (e.g. paying an organization to plant trees) can mitigate the related greenhouse gas emissions. The initiative causing the tradeoff must be a stepping-stone for future progress toward sustainability so that the tradeoff can eventually be avoided completely.

Submitted by: Stella Harvey

Organization: Whistler Writers Group

Phone: 604-932-4518

Email: Stella25@telus.net

Date: February 3, 2014

RECEIVED

FEB 03 2014

RESORT MUNICIPALITY
OF WHISTLER

(The Vicious Circle)
Whistler Writers Group

Whistler Writer In Residence Program
September – November 2014
Fresh air means fresh ideas.
Write deliberately.

Stella Harvey, The Vicious Circle
9327 Emerald Dr, Whistler BC
Tel: 604-932-4518
Cell: 604-902-4518
stella25@telus.net

Legislative Services (Community Enrichment Program)
Resort Municipality of Whistler
4325 Blackcomb Way
Whistler BC V0N 1B4

February 3, 2014

Director, Legislative Planning;

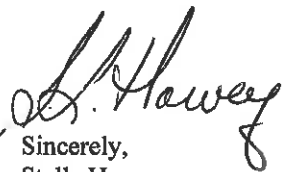
Thank you for your past support of our efforts in the literary arts.

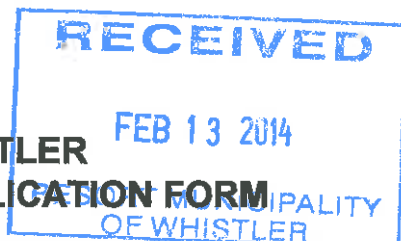
In response to the overwhelmingly positive feedback of participants in our Writer in Residence Program (2007 – 2013), we will continue with this program in 2014, bringing in a professional writer with excellent teaching skills to work with writers in the corridor during the residency. The residency will run for two months to allow the instructor the opportunity to work on their own work while assisting program participants. Local participants will get one on one support from the Writer in Residence to develop their manuscript as well as group lectures and sessions throughout the two month residency. This allows our locals to develop their skills in our community without the need to travel elsewhere for this type of programming. Our 2014 Writer in Residence is writer, Genni Gunn.

This year, the Community Enrichment Program grant of \$3,000 will go towards supporting the fee of the Writer in Residence (\$6,000 in total). The Canada Council for the Arts will pay the other half of this fee and the Writers Group will bear the other costs associated with the program. In total the budget for this program is: \$8,700 and the Community Enrichment Program makes up 35% of the overall budget.

Attached is our application along with the detailed budget for this program and our organization's most recent financial statement.

We look forward to working with you on this exciting initiative.


Sincerely,
Stella Harvey
Director, Whistler Writers Group



RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization: Whistler Youth Soccer Club (WYSC)
Society Registration Number: S-45988
Main Activity: Youth Soccer Program for Whistler
Mailing Address: PO Box 1203, Whistler, BC V0N 1B0
Contact Name & Daytime Phone Number: Lynda Hamish (604) 698-8075
Email Address: lhamish@aol.com

1. Purpose of Grant:

To assist the WYSC in offering all-year-round soccer training by subsidizing its costs for non-RMOW indoor practice facilities during the winter months (\$3000); to provide assistance with fees associated with sending our local teams to regional tournaments (\$2500); to purchase equipment for the new gravel field at Bayly Park (\$2000); to off-set the costs of re-certificating our 75+ volunteer coaching staff (\$1000); and finally to allow us to expand the role of our new Head Coaching position to assist with coach certification and training (\$1000).

2. Current Year Activities and Community Benefit:

WYSC organizes year-round soccer league play, training, tournaments, and camps for Whistler and the surrounding communities youth (ages 4-17). It strives to develop a passion for the sport of soccer (and life) by delivering high quality, affordable programs that engage its members in physical exercise, enhancing self-esteem, fostering respect for others, and enriching the family community lifestyle. Our year-over-year membership has continued to expand, with over 35% of students attending grades K-12 in Whistler participating in our organization.

3. Proposed Fund-raising Activities:

Annual Registration Fees, Camp/Special Program Fees, Community Clean-Up participation, Iron-Man Volunteer Awards, Fall Gala (for members and their families, with Auctions, Merchandise Sales, and Activities), as well as specific Grant Applications (Whistler Blackcomb Foundation, BC Gaming Grant, Recreation Foundation of BC, and the TECK Community Soccer Initiative).

4. Number of Members/Participants in Organization (if applicable): 420 youth members / 75 volunteer coaches

5. Amount Requested *Note: Applicants must raise a minimum of 50% of their annual budget from other sources.)*

	Annual Budget	Grant Requested	
Salaries	\$54,350.00	\$1,000.00	
General operations	\$59,550.00	\$0.00	
One-time project / program	\$0.00	\$0.00	
Physical asset	\$19,500.00	\$2,000.00	
Rent (RMOW facilities)	\$4,200.00	n/a	
Rent (other facilities)	\$18,750.00	\$3,000.00	
Coach Re-Certification	\$1,550.00	\$1,000.00	
Regional Tournaments	\$11,300.00	\$2,500.00	
Totals	\$169,200.00	\$9,500.00	5.61 %

6. Have you applied for any other loans or grants? If so:

Name of Grantor	Approved?			Amount \$	If rejected, state reason
	Yes	No	Pending		
WBF (Bayly Park Shed)	X			\$10,500.00	
Rec Foundation BC		X		\$5,110.00	limited amounts of funds to disburse
BC Gaming Grant	X			\$11,500.00	

7. A copy of the organization's most recent *financial statements* ☒ and *operating/project budget* ☒ are attached

8. Does the organization have any outstanding debts with the municipality? If so, please state the amount and date of the debt outstanding: \$ 0.00 Date: _____

Please read the following statements and sign the application only if in agreement with these statements.

- If this application is accepted, it is agreed the funds will be used for the above described purpose.
- All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.
- A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.
- The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.

Date: 02/11/2014

Name: Lynda Harnish

Signature: 

By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.

WHISTLER 2020 FUNDING CRITERIA

Introduction

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency

Reference and Support Materials

For more information regarding the details of the Whistler 2020 vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form with your application and submit it to the Administrative Assistant of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. **SUCCESS:** How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and-Descriptions of Success? (see reference and support materials)
- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
 - (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

i. Toward:

Key Priorities:

1. Enriching Community Life
2. Partnering for Success
3. Ensuring Economic Viability

Key Descriptions of Success:

1. Health and Social
2. Recreation and Leisure
3. Resident Affordability

Explain movement toward:

The WYSC vision of success is providing all Whistler youth with the opportunity to participate in a year-round sport that encourages and promotes a healthy lifestyle through exercise, while socially learning team play and respect.

In order to achieve this, we must provide our athletes with a high level of coaching support, by focusing on professionally developing our staff of over 75 local volunteer coaches. This year we hired our first Executive Head Coach to oversee this process, and continued to utilize our 2 outstanding Technical Directors who are on the field with our coaches during practices and at tournaments.

We also must ensure that our program delivers exceptional service to its members, in the form of proper equipment, adequate training time on a year-round basis, and organized game play—all at an affordable price.

In addition, we feel a need to give back to the community by partnering with other Whistler community members, such as the primary schools, by providing no-cost soccer instruction as an alternative to standard gym classes (taught by our highly skilled Head Coach and Technical Directors). This type of partnering also exposes children who may have never had a chance to try soccer to participate at their own developmental pace without pressure or cost. We also continue to annually award two \$500 scholarships, to one male and one female graduate of the WYSC and WSS, in honor of our co-founders, Bob Calladine and Andree Janyk.

Finally, our Executive Board of seven, plus our Administrator and Head Coach are constantly evaluating the club's performance from a financial perspective. Monthly meetings of this group also allow active discussion of new and innovative programming, while keeping focused on making sure that each of its members enjoys the sport of soccer by being sufficiently physically engaged, and learning invaluable life-long skills.

i. Away: Key Priorities: 1. N/A <hr/> 2. <hr/> <hr/> <hr/> Key Descriptions of Success: 1. N/A <hr/> 2. <hr/> 3. <hr/> 4. <hr/>	Explain proposed mitigation: N/A
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2. SUSTAINABILITY: How does the initiative move Whistler toward our four Sustainability Objectives (see reference and support materials) as defined by The Natural Step sustainability principles?

i. Does the initiative <i>increase OR decrease</i> Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?	Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease Explain how: We are now utilizing the Whistler Tennis Club during the winter months without the use of heat; thus saving fuel and emissions.
ii. Does the initiative <i>increase OR decrease</i> Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?	Check one: <input type="checkbox"/> Increase* <input checked="" type="checkbox"/> Decrease Explain how: The soccer fields/pitches used for outdoor play are maintained naturally by the RMOW without the use of chemicals.

<p>iii. Does the initiative physically <i>harm OR help</i> life-supporting natural systems? How?</p>	<p>Check one: <input type="checkbox"/> Harms* <input checked="" type="checkbox"/> Helps</p> <p>Explain how:</p> <p>With the coordination of the RMOW, we are now utilizing a new gravel soccer pitch that was built on the old municipal dump (Bayly Park) that will utilize outdoor space that had limited potential.</p>
<p>iv. Does the initiative <i>interfere with OR support</i> others' abilities to meet their basic needs? How?</p>	<p>Check one: <input type="checkbox"/> Interferes with* <input checked="" type="checkbox"/> Supports</p> <p>Explain how:</p> <p>Soccer encourages Whistler youth to maintain a healthy and fit lifestyle by staying active and playing outdoors. Team spirit and fostering respect while participating enhances a sense of community.</p>

*Where impacts are negative, please describe potential solutions, i.e. ways that the negative impacts/tradeoffs can be minimized/mitigated over time.

3. **FLEXIBLE PLATFORM:** Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

As our program expands, we are able to offer more introductory programs to the younger participants, as well as more diverse alternatives for the older participants. Both help build our participant base on a year-over-year basis. Also, being able to utilize a variety of indoor facilities (i.e. local school gyms, the Whistler Tennis Club courts) during the winter months allows our athletes and coaches to achieve higher levels of skill sets, which can be measured by our growing number of Travel/Rep teams, and the success of house teams in regional tournament play. In addition, we utilize many present and past players in our program in various roles within the club, as both coaches and referees.

4. **FINANCIAL RETURN:** Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social and physical) and defer expenditures; c) save the use of other resources; d) be an 'easy win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

WYSC is striving to become as fully self sustainable as it can be over the next several years. Migrating from a small "club" to a substantial, highly respected sports organization within the Sea to Sky/Greater Vancouver corridor has required us to build up equipment, systems, administration, as well as place greater emphasis on training of both our athletes and coaches. This in turn forces us to find current funding to support this expansion, which we project will eventually decrease. Our next goal/priority is to host on our home fields, more locally sponsored tournaments and camps which will not only provide more revenue to our club, but also generate more visitors to Whistler.

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Submitted by: Lynda Harnish (Board Member)

Organization: Whistler Youth Soccer Club (WYSC)

Phone: 604-698-8075

Email: lharnish@aol.com

Date: 2/11/2014

TOP: U14 BOYS HOUSE TEAM AT UMBRO CUP TOURNAMENT



BOTTOM: U8 GIRLS TEAM PHOTO—FALL 2013



TOP: PETER SHRIMPTON, COACH & PAST PRESIDENT OF WYSC RECEIVES AWARD OF MERIT FOR 10+ YEARS OF SERVICE FROM BC SOCCER



MIDDLE: ITALIAN COACHES VISIT AND HOLD TRAINING SESSIONS WITH OUR COACHES AND TECHNICAL DIRECTORS DURING THE SUMMER



BOTTOM: U14 BOYS REP TEAM PHOTO, FALL 2013, WITH NEW WYSC BANNERS

RESORT MUNICIPALITY OF WHISTLER COMMUNITY ENRICHMENT PROGRAM APPLICATION FORM

Name of Organization:	Zero Ceiling Society of Canada
Society Registration Number:	897518916 RR0001
Main Activity:	Zero Ceiling offers innovative adventure-based learning and employment training programs that support at-risk youth and young adults to develop life skills and achieve personal growth.
Mailing Address:	PO Box 61, Whistler, BC, V0N 1B0
Contact Name:	Kasi Lubin
Daytime Phone Number:	604.902.0996
Email Address:	kasi@zeroceiling.org

1. PURPOSE OF GRANT:

To impact youth homelessness in British Columbia, provide amazing and unique learning opportunities, and above all get a young person excited about changing their life in a positive and healthy way. With support from the Resort Municipality of Whistler (RMOW), we will be able to build our capacity to reach more at-risk youth and invest valuable resources in their futures.

Zero Ceiling is requesting the RMOW's consideration of a grant of \$10,000.00 to increase our capacity from serving four youth to six youth for our 2014/15-winter *Work 2 Live* program. This is the first stage of our expansion. We also plan to start a summer *Work 2 Live* program in 2015.

CEP funds will be allocated to ensure all youth have adequate support for the duration of their time in the 2014/15 *Work 2 Live* program. Specifically it will help offset costs for: training and certifications to further develop their life and employment skills, program coordination, outreach and organizational support.

2. CURRENT YEAR ACTIVITIES AND COMMUNITY BENEFIT:

Work 2 Live:

Zero Ceiling's transformative signature program, *Work 2 Live*, gives at-risk and homeless youth from the Sea to Sky corridor and Vancouver both the opportunity and the foundational tools to live successful and independent lives. The *Work 2 Live* program helps youth ages 19 to 24 learn valuable life and work skills, secure employment and housing, and experience a new life in our inspiring mountain community. *Work 2 Live* youth are mentored throughout the program by employment supervisors, coaches, instructors, outreach workers, volunteers and Zero Ceiling staff.

Key aspects of the *Work 2 Live* Program include:

- Life Skills Workshops
- Life Coaching Program
- One-to-One Mentor Program
- Outreach Services
- Community Volunteer Program
- Counseling Opportunities
- Yoga Program
- Snowboard, Ski and/or Bike Development
- Adventure-based Rewards Program (Used as an Incentive for completing monthly obligations)

Community Benefit – Work 2 Live Program:

Whistler has long recognized that it takes a community to raise a child and has extended that belief over the years by generously supporting Zero Ceiling's programs. Both businesses and individuals have rallied behind our *Work 2 Live* program enabling the participants to intertwine into the fabric of our inspiring mountain community and become contributing members of our society.

Integrating Zero Ceiling's *Work 2 Live* youth into the Whistler community is a way to foster learning, acceptance and understanding of different people with different life and cultural experiences. It makes for a diverse, interesting and enriched community. Zero Ceiling also assists the local community by providing trained and hard working individuals to support their businesses.

Day Visits:

Zero Ceiling's day visit programs give young people in qualified youth groups an empowering, inspiring and often transformative break from their day-to-day challenges. The day visit programs also function as a feeder and screening mechanism for our *Work 2 Live* program.

- Daily Shred & Summer Adventure Sessions: For one day, participants experience guided, instructed snowboarding, skiing, biking, rafting, zip-lining, climbing high ropes courses, and/or hiking in Whistler. Youth leave excited about totally new experiences in the outdoors, far from their everyday environments.
- Progression Sessions: Participants experience Whistler through three one-day trips and are introduced to mountain life through a series of themed, instructed sessions using snowboarding, skiing, or mountain biking to frame the experience.

Zero Ceiling is able to offer these day visit programs free of charge thanks to in-kind donations of lift tickets, equipment rentals and instruction. Participants of our day visit programs are encouraged to apply for the *Work 2 Live* Program when they are old enough, and are ready to make transformational changes in their lives.

Community Benefit – Day Visit Programs:

The Resort Experience for the youth who participate in our Daily Shred, Summer Adventure and Progression Sessions is one of pure awe and joy. They are "wowed" by the beauty and aliveness of our Resort and take that precious feeling back to their challenging worlds and share their stories and feelings with their friends. Our community benefits from this by having happy customers go home and tell everyone they know how much they love Whistler.

The element of businesses giving back to others less fortunate also comes back to the businesses as a benefit to them. Even if it is just a "feel good" benefit for the directors and business owners who make the decisions to support our programs, and the staff that come in contact with our youth...from the boot fitters to the snowboard/mountain bike instructors to our board of directors and all of our community supporters and volunteers. Everyone is touched by our programs and by the fact that they can give back and contribute to the positive experiences the youth have while they are learning, living and working in our community.

3. PROPOSED FUNDRAISING ACTIVITIES FOR 2014

- Zero Ceiling's 3rd Annual ScandinaVe Spa Fundraiser: "Hullabaloo" is slated to take place on Thursday, April 3, 2014. The purpose of this event is to raise money so we can continue to provide unique and life changing programs for at risk and homeless youth. It is also to increase awareness of our cause and our organization and to attract potential fans, funders and partners. Goal: \$25,000.00.
- Showcase Showdown Fundraiser for Zero Ceiling: Date: March 15, 2014. We will have a tent at the base of Whistler and will be selling raffle tickets to win a snowboard. Goal: \$1000.00
- State of the Art Auction Wall at the TELUS World Ski & Snowboard Festival: Zero Ceiling will once again have a fundraising "Auction Wall" as part of the World Ski & Snowboard Festival's State of the Art Exhibit. The exhibit will take place at the Whistler Conference Centre from April 11 to 20, 2014 and Zero Ceiling will be the recipient of the funds generated from the sales of the Auction Wall's donated art. Goal: \$2500.00.
- Turtleneck 2014: Date: October 2014. A Zero Ceiling fundraising initiative taking place in Vancouver at the Pacific Cinematheque. Details still being determined but the theme is based around old Warren Miller films. Goal: \$10,000.00.
- Imagine Canada Canadian Directory to Foundations & Corporations: We currently use this directory (renew subscription each year) to access grant information about foundations and corporations that support our mandate in order to apply for funding.
- Grant Applications either in process or to be completed before our fiscal year end in May 2014: Social Ventures Partners Vancouver, Diamond Foundation, Community Foundation of Whistler, American Friends of Whistler, RBC Foundation, F.K. Morrow Foundation, RCMP Foundation. Goal: \$30,000.00+.
- ZC Change 4 Change Campaign: Launched in December 2010, ZC branded coin boxes are currently placed in local retail shops to raise awareness and funding. Annual goal: \$500.00.
- The BITE before Christmas: This initiative combines fundraising with community-building, offering residents of Whistler (whether young or old, new residents or long-term locals) who are solo for the holidays a festive, filling holiday dinner gathering. (At the conceptual stage at the moment). Goal: \$5,000.00.

4. NUMBER OF MEMBERS/PARTICIPANTS IN ORGANIZATION:

- Zero Ceiling's staff consists of an Executive Director and a Program Coordinator.
- Zero Ceiling has 9 Board of Directors that are considered "members" of the society.
- Zero Ceiling's Day Visit Programs in Whistler host up to 165 youth during the winter season and up to 200 youth during the summer season. The youth participating in these programs are from ages 13 to 24.
- Zero Ceiling has 4 youth, between the ages of 19 to 24, participating 2013/14 *Work 2 Live* program.

5. AMOUNT REQUESTED:

	ANNUAL BUDGET	GRANT REQUESTED
Salaries	\$ 55,900.00	\$ 3450.00
General Operations	\$ 14,177.00	\$ 0.00
One-time project/program	\$ 35, 335.00	\$ 5,530.00
Physical Asset	n/a	n/a
Rent (RMOW Facilities)	n/a	n/a
Rent (Other Facilities)	\$ 1,020.00	\$ 1,020.00
TOTAL:	\$ 106,432.00	\$ 10,000.00

10.6 %

* Percentage of Total Budget

6. HAVE YOU APPLIED FOR ANY OTHER LOAN OR GRANTS? IF SO:

Name of Grantor	Approved?			Amount?	If rejected, state why
	Yes	No	Pending		
American Friends of Whistler			X	\$10,000	
Diamond Foundation			Due April 10	\$20,000	

- **NOTE:** We have applied to the American Friends of Whistler for different expenses to be funded for the 2014/15 *Work 2 Live* program and plan to apply to the Diamond Foundation for other requests as well.

7. INCLUDED IN THIS APPLICATION IS A COPY OF THE ORGANIZATION'S MOST RECENT:

- Financial Statements up to January 31, 2014 (Balance Sheet & Income Statement)
- *Work 2 Live* Program/Operating Budget
- Proof of Charitable Status

8. DOES THE ORGANIZATION HAVE ANY OUTSTANDING DEBTS WITH THE MUNICIPALITY?

- No

PLEASE READ THE FOLLOWING STATEMENTS AND SIGN THE APPLICATION ONLY IF IN AGREEMENT WITH THESE STATEMENTS

- *If this application is accepted, it is agreed the funds will be used for the above described purpose. All organizations receiving a Grant must report back on an annual basis as outlined in the Community Enrichment Program Council Policy A-7.*
- *A grant is provided on an individual basis each year and is not to be considered an ongoing source of funding. Grants are not automatically renewed or increased each year.*
- *The RMOW will not take an active involvement in the operation of the community organization and will not accept responsibility for any liabilities resulting from the actions of the organization.*

DATE: February 14, 2014

NAME: KASI LUBIN

SIGNATURE:



- *By signing this application, I agree to the terms and conditions and confirm the statements made in this application are true and complete.*

WHISTLER 2020 FUNDING CRITERIA

Introduction:

The RMOW Community Enrichment Program, formerly Grant in Aid, has been aligned with Whistler 2020 to help move the resort community toward our vision of success and sustainability.

Whistler 2020 is the vision and strategic plan for Whistler's continued success to the year 2020 – and an ambitious first step on our longer journey to a sustainable future. To effectively achieve our vision, it must be actively supported by the individuals who live, work and play here, along with major stakeholder groups and partners. By aligning the RMOW funding program with Whistler 2020, we will help our non-profit partners contribute toward achieving the resort community's vision of success and long-term sustainability.

Funding Criteria:

Applicants must demonstrate how their initiative meets these criteria. To do this, please complete the attached form.

All proposed initiatives *must*:

1. Move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities, and Directions
2. Move Whistler toward sustainability, as defined by Whistler's Sustainability Objectives
3. Be a flexible platform for ongoing progress toward sustainability

Additionally, proposed initiatives *might*:

4. Provide a financial return to the organization and contribute to organizational self-sufficiency
5. Reference and Support Materials

For more information regarding the details of the Whistler 2020 Vision, Strategy area descriptions of success, or the application of Whistler's Sustainability objective, visit: Whistler 2020.ca or Whistler.ca.

INSTRUCTIONS: Please complete this form and submit it to the Manager of Legislative Services by 4:30 p.m. Friday, February 14, 2014.

1. SUCCESS:

How does the initiative help move Whistler toward success, as defined by the Whistler 2020 Vision, Priorities and Descriptions of Success? (See reference and support materials).

- (i) Identify which Priorities and Descriptions of Success are addressed, and explain how the initiative moves Whistler toward them.
- (ii) It is possible that the initiative moves Whistler away from some Priorities and/or Descriptions of Success. If this is the case, please identify which ones and explain how this impact/tradeoff could be minimized or mitigated.

TOWARD SUCCESS:

KEY PRIORITIES	EXPLAIN MOVEMENT TOWARDS SUCCESS
<p><i>Enriching Community Life</i> <i>Diverse and affordable opportunities for employee housing, recreation, leisure, arts and culture exist.</i></p> <p><i>Working and living conditions support a healthy and balanced life.</i></p> <p><i>Whistler promotes healthy lives and communities – complete physical, mental and social well being.</i></p>	<ul style="list-style-type: none">• The <i>Work 2 Live</i> program provides free or low cost healthy activities, and also educates and encourages access to existing activities and resources in the community. Participants obtain a season's pass as part of their employment and can access the mountain and activities year round.• The program facilitates and subsidizes secure and affordable housing within a social community at staff housing. We also support and encourage the youth to cook together and access 'alcohol and drug free social activities with their friends.• The <i>Work 2 Live</i> program encourages youth to lead a healthy and physically active lifestyle – their employment allows them access to the mountain environment daily. They are linked to mentors, a life and fitness coach, yoga instruction, a dedicated program coordinator, and an outreach worker who all work together to guide the youth in sensible healthy recreation and life choices.• By enriching the lives of local at risk youth through affordable and accessible community life skills and recreation programs, we inherently enrich our community.• Zero Ceiling's youth are a vibrant, unique and diverse part of our resident base. Integrating our youth into the Whistler community is a way to foster learning, acceptance and understanding of different people with different life and cultural experiences. It makes for a diverse, interesting and enriched society.
<p><i>Partnering for Success</i> <i>Whistler partners, organizations, and community members work together towards shared goals and mutual benefit.</i></p>	<ul style="list-style-type: none">• Businesses, community members, volunteers and local organizations are committed to helping us fulfill our mission and have the means and desire to assist us in further expanding and supporting our organization. The result of this collaboration is a stronger community and a more sustainable society.

KEY PRIORITIES	EXPLAIN MOVEMENT TOWARDS SUCCESS
<p>Partnering for Success (continued...)</p> <p><i>Whistler's support of grassroots community groups helps foster a spirit of reciprocity within and outside of the resort.</i></p> <p><i>Community members are engaged and have the capacity to support the vision.</i></p> <p><i>Working together with neighbouring First Nations communities continues to build local solutions that strengthen the respective communities.</i></p> <p><i>There is a commitment to continuous improvement.</i></p>	<ul style="list-style-type: none"> • Working together with other community groups helps us share resources, strengthen ties, & support each other's mandates. • We are committed to working in collaboration with our partners to continually assess and improve our programs to ensure value, effectiveness and benefit to our community and the youth & organizations we serve and partner with. • Creating new and enriching programs that benefit our youth and community alike is essential for us to grow and remain relevant to the youth and organizations we serve. Partnering with other local businesses (and local schools) will ensure that we are able to successfully grow our programs and further integrate our youth into the fabric of our community. • Our Board of Directors & volunteers are long-term locals that understand the needs of our community, our organization and the youth we serve. Their assistance in further connecting us to our community, offering their time, expertise and assistance with event & fundraising goals is fundamental to our success. • Approximately 40% of the youth we serve are First Nations. Our goal is to offer local First Nations youth an opportunity to get out of their small town environments, learn new skills in a positive and healthy environment and take those skills back to their own communities so they can all benefit. • Whistler's support of non-profit groups has helped foster the spirit of collaboration, giving and selflessness. This generosity and support enables and motivates us to continually improve and expand upon the types of programs that we do so we are able to positively influence as many lives as possible.
<p>Ensuring Economic Viability</p> <p><i>Locally run businesses and organizations are key to Whistler's innovation, character and success. They are supported through a variety of initiatives and share resources to reduce operating costs and improve offerings.</i></p>	<ul style="list-style-type: none"> • Zero Ceiling is a very innovative and unique organization that changes lives in a very meaningful and significant way. Some of our investors have said our programs could not exist in any other town in the same way due to the support and partnerships we have in place and the extent to which the community supports each other and works together. • Zero Ceiling's youth contribute to the viability, success and character of this community. For many <i>Work 2 Live</i> youth, Whistler becomes the home and community they never had. The uniqueness of our community influences their desire to make positive decisions about their futures. • By building on our partnerships, following our business, fundraising, sponsorship and communication plans, we endeavor to create solutions that will allow us to continue to operate our programs and become a sustainable organization that is not dependent on any one source of funding to exist. • Zero Ceiling has a goal to create a viable social business venture that we can operate to earn revenue to support our staff, youth and administrative costs long term.

KEY DESCRIPTIONS OF SUCCESS	EXPLAIN MOVEMENT TOWARDS SUCCESS
<p>Economic <i>A skilled workforce supports the local economy, and the local economy supports the skilled workforce.</i></p>	<ul style="list-style-type: none"> • Zero Ceiling offers job skills training and provides a skilled workforce to support the local economy. We also provide work to those people who need it the most. • We support the professional interests of our youth by providing certification opportunities and additional job skills training that exists within the corridor. • We facilitate ways for our youth to pursue personal interests and goals by connecting them to local interest groups; informing them of learning opportunities and paying for workshops that will help them develop new skills, which will assist them in achieving their goals. • We support our youth in finding year round employment in Whistler in order to help maintain a vital work force. • We encourage volunteerism to help support other community groups.
<p>Arts, Culture and Heritage <i>Local and regional heritage, culture and community spirit are shared locally and beyond Whistler.</i></p>	<ul style="list-style-type: none"> • Approximately 40% of the youth that Zero Ceiling serves are First Nations. When First Nations youth participate in our programs they share their culture and history with us. They enrich our community with their diversity, traditions and beliefs.
<p>Health & Social <i>Community members eat healthy food, exercise and engage in leisure and other stress relieving activities that assist in preventing illness and they avoid the abusive use of substances that evidence indicates have negative effects on physical and mental health.</i></p>	<ul style="list-style-type: none"> • Zero Ceiling's success has been built upon by its ability to inspire youth to seek healthier, happier and more productive lives through active living. We believe that youth can learn much more than athletic skill from sports and that sports provide an opportunity for self-expression and self-discovery that can last a lifetime. • Participants of the <i>Work 2 Live</i> program embody their decision to adopt a lifestyle of adventure-based learning and leisure opportunities available in the resort. Often their journey to this point has involved conscious choices to move away from peers, activities and a lifestyle that is detrimental to their emotional and physical health. Their strength of character in overcoming these obstacles, often alone, is a testament to their determination to live a life involving making the right choices. • Alcohol free evening programs and workshops on avoiding substance abuse are provided for our youth.
<p>Health & Social <i>Community members and visitors maintain and improve their physical, mental, spiritual and social health through prevention and treatment services.</i></p>	<ul style="list-style-type: none"> • We offer ride development, yoga, life coaching and fitness training to improve and maintain the health of our youth. • Zero Ceiling staff, mentors, coaches, volunteers, work supervisors, staff housing advisors, Whistler Community Services Outreach Workers, as well as a private counselor all support our youth on a regular basis to help maintain their physical, mental, spiritual and social health.

KEY DESCRIPTIONS OF SUCCESS	EXPLAIN MOVEMENT TOWARDS SUCCESS
<p>Learning Diverse and affordable lifelong learning opportunities exist to meet the community needs.</p>	<ul style="list-style-type: none"> • Zero Ceiling offers learning opportunities to our youth which include: <ul style="list-style-type: none"> ➤ Job skills training ➤ Resume writing and interview skills ➤ Social skills workshops ➤ Financial planning ➤ Cooking & nutritional classes ➤ Customer service training ➤ Certification opportunities ➤ Outdoor adventure and education opportunities ➤ Volunteer opportunities ➤ Life & fitness coaching ➤ Mentoring ➤ Yoga ➤ Ride development on the mountain • Our focus on education and certification programs is very important as we look to expand our <i>Work 2 Live</i> program to include a graduate and apprentice Program.
<p>Recreation & Leisure Recreation and leisure are part of the Whistler lifestyle and all community members are able and encouraged to participate.</p>	<ul style="list-style-type: none"> • Our programs are all about providing recreational activities to youth that would not normally be able to afford to do these activities. We operate winter and summer sports programs to provide variety and to introduce the thrill of participating in different types of adventure sports activities. We have had youth say that the days they spend on the mountain are the “best days of their life!”
<p>Natural Areas Community members and visitors act as stewards of the natural environment.</p>	<ul style="list-style-type: none"> • Most of our youth are not used to being in a community that promotes clean and healthy living with an emphasis on sustainability and environmental stewardship. The impact this has on our youth is significant and has generated a deeper understanding and respect for not only their own health but also for the surrounding natural areas. This impact and newfound respect is in turn communicated to our visitors and other members of the community.

- **NOTE: IT IS MY OPINION THAT WE DO NOT HAVE ANY INITIATIVES THAT MOVE US AWAY FROM THE KEY PRIORITIES AND KEY DESCRIPTIONS OF SUCCESS AS THEY RELATE TO WHISTLER 2020**

2. SUSTAINABILITY:

How does the initiative help move Whistler toward our four Sustainability Objectives, as defined by The Natural Step sustainability principles? (See reference and support materials)

<p>1. Does the initiative increase OR decrease Whistler's dependence on fossil fuels and on extracted metals and minerals that will accumulate in the environment? How?</p>	<ul style="list-style-type: none"> • The <i>Work 2 Live</i> program decreases fossil fuel dependence because the program is based in Whistler and doesn't require a lot of driving or transportation. • The one initiative that increases dependency on fossil fuels is related to the travel costs to drive to Vancouver to meet with agencies and potential partners/sponsors. Taking public transport or carpooling to attend meetings in the city could help decrease this affect.
<p>2. Does the initiative increase OR decrease Whistler's dependence on chemicals and other manufactured substances that build up in the environment? How?</p>	<ul style="list-style-type: none"> • Based on our proposal it is my opinion that we will not increase or decrease dependency on chemicals and other manufactured substances that build up in the environment.
<p>3. Does the initiative physically harm OR help life-supporting natural systems? How?</p>	<ul style="list-style-type: none"> • Based on our proposal it is my opinion that we will not physically harm nor help life supporting natural systems at this time.
<p>4. Does the initiative interfere with OR support others' abilities to meet their basic needs? How?</p>	<ul style="list-style-type: none"> • Zero Ceiling supports others' abilities to meet the basic need of subsistence by providing housing support, employment opportunities, food and other life essentials. • The need for understanding, protection, affection, leisure, participation and freedom are also satisfied by support through the <i>Work 2 Live program</i> including: outreach, counseling, community and social groups, friendships, relationships, safety, education, work, responsibilities, sports, piece of mind and having basic human rights. • The participants in our <i>Work 2 Live</i> program come from a background where these basic needs are not being met and the youth face barriers in attempts to meet these needs. Providing these basic needs as part of our program allows them the opportunity to focus on getting their lives together and gives them the ability to start to achieve their own goals of becoming increasingly self-sufficient, meeting their basic needs independently and leading healthy lives.

3. FLEXIBLE PLATFORM: Is the initiative a flexible platform for future progress toward sustainability? How? Sustainability is generally not achieved by a single initiative, so initiatives must be flexible platforms or stepping-stones for future improvements. Identify the next steps that can be taken (from the initiative) toward meeting our sustainability objectives in the future.

Yes, the *Work 2 Live* program is a flexible platform for future progress towards sustainability. Zero Ceiling is a grassroots organization that has achieved dramatic success with our participants since our inception in 1997. What started out as a few homeless youth coming up to Whistler to learn how to snowboard has evolved into a life-changing employment-training program that offers a positive and healthy alternative to living life on the streets.

In our 17-year history, we have hosted more than 4,000 youth, aged 13 to 24, through our day visit programs, and over 60 youth, aged 19 to 24, through our *Work 2 Live* program.

Today we are at a crossroads, working to increase the extent, thoroughness and capacity of our services in keeping with rising needs -- but limited by our existing resources.

In our quest for solutions to our sustainability plan, we have engaged Social Venture Partners (SVP) Vancouver in the possibility of a multiple year partnership agreement with Zero Ceiling. Social Venture Partners is an international network of engaged philanthropists who invest time, money and professional expertise in local non-profits. Their mission is to build the capacity of their investees and strengthen their impact to create sustainable outcomes and positive social change. With SVP's support, we will be able to build the capacity required to reach more at-risk youth. We have asked for an investment of \$115,000.00 over 3 years. The majority of funds will be invested in increased staffing and strategic capacity-building initiatives (all aimed at the overall goal of increasing our community impact).

Social Ventures Partners is just one example of the avenues we are pursuing to create progress towards the sustainability of our future *Work 2 Live* programs. Zero Ceiling is constantly evolving and looking for ways to scale our impact by strengthening our programs, partnerships, fundraising efforts and operating efficiencies. We currently have very dedicated staff and an engaged group of business and community leaders that make up our board of directors. Our board is committed, more than ever, to ensure that Zero Ceiling and its programs have a viable and sustainable future.

Fundraising efforts are ongoing in efforts to meet our sustainability objectives in the future.

4. FINANCIAL RETURN:

Does the initiative provide a financial return to the organization and contribute to organizational self-sufficiency? Will the initiative: a) create any economic spin-off effects; b) help to better use existing community infrastructure (social & physical) and defer expenditures; c) save the use of other resources; d) be an easy 'win' or a 'low-hanging fruit', requiring few resources; or provide other financial returns?

The *Work 2 Live* program provides a financial return to our organization because we receive grants, donations and sponsorships to support this program. These financial investments, in turn, help contribute to organizational self-sufficiencies.

Our *Work 2 Live* youth live and work in Whistler so contribute to the financial viability of our local businesses, which in turn creates economic spin-offs. We currently use existing community infrastructure to facilitate our program. The in-kind support we receive helps us to defer expenditures and share resources with other existing organizations. I believe the *Work 2 Live* program is an easy 'win', so to speak, because we invest existing resources into human beings that require assistance to get back on their feet to become contributing members of society. The financial return on getting these youth off of income assistance is enormous. The youth who graduate from our *Work 2 Live* program have learned how to live healthy, independent lives and become contributing members to our society.

On behalf of Zero Ceiling, I thank you very much for your consideration of our application.

Submitted by:	Kasi Lubin, Executive Director
Organization:	Zero Ceiling Society of Canada
Phone:	604.902.0996
Email:	kasi@zeroceiling.org
Date:	February 14, 2014