



REGULAR MEETING OF MUNICIPAL COUNCIL
AGENDA

Tuesday, December 3, 2024, 5:30 p.m.

Franz Wilhelmsen Theatre at Maury Young Arts Centre
4335 Blackcomb Way, Whistler, BC V8E 0X5

1. CALL TO ORDER

2. LAND ACKNOWLEDGEMENT

The Resort Municipality of Whistler is grateful to be on the shared, unceded territory of the Lil'wat People, known in their language as Lil'wat7úl, and the Squamish People, known in their language as Skwxwú7mesh. We respect and commit to a deep consideration of their history, culture, stewardship and voice.

3. ADOPTION OF AGENDA

That Council adopt the Regular Council Meeting agenda of December 3, 2024.

4. ADOPTION OF MINUTES

That Council adopt the Regular Council Meeting minutes of November 19, 2024.

5. PUBLIC COMMENT AND QUESTION PERIOD

6. MAYOR'S REPORT

7. CONSIDERATION OF COMMITTEE OF THE WHOLE RECOMMENDATIONS

7.1 Committee of the Whole - November 19, 2024

That Council adopt the Committee of the Whole (COTW) recommendation that the proposed Projects Budget as generally described in the COTW Report No. W24-009, including Appendix A, be brought forward for consideration as part of the annual budget guideline report at a future Regular Council Meeting.

8. ADMINISTRATIVE REPORTS

8.1 2025 Budget Guidelines Report No. 24-106 File No. 1630-20-2025

A presentation by municipal staff.

That Council direct the Chief Financial Officer to prepare the "Five-Year Financial Plan 2025-2029 Bylaw" based on these proposed guidelines to:

1. implement a 9.1 per cent increase to property value taxes in 2025;
2. implement an 8.0 per cent increase to sewer parcel taxes and user fees in 2025;
3. implement a 5.0 per cent increase to solid waste parcel taxes and fees in 2025;
4. implement a 4.0 per cent increase to water parcel taxes and user fees in 2025; and
5. include the project amounts as described in Appendix A and attached to Administrative Report No. 24-106.

8.2 Emerald Dreams Conservation Co. Ltd. - Annual Filing Report No. 24-107 File No.0500-20-0003

No presentation.

That Council of the Resort Municipality of Whistler (RMOW) in open meeting assembled, hereby resolves that the RMOW, as sole shareholder of Emerald Dreams Conservation Co. Ltd. (Company), pass the consent resolutions of the sole shareholder of the Company, attached as Appendix A to Administrative Report No. 24-107, and that the consent resolutions be executed and delivered on behalf of the RMOW.

9. BYLAWS FOR ADOPTION

9.1 Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024

That Council adopt “Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024”.

10. CORRESPONDENCE

10.1 Free Parking for Vehicles with Veteran Licence Plates File No. 3009

Correspondence from K. Penhaligan requesting free parking for vehicles with veteran licence plates.

10.2 Adding Emergency Room Closures to the BC Alert-Ready Program File No. 3009

Correspondence from the Mayor of the Village of Nakusp, T. Zeleznik, to the BC Minister of Health requesting that emergency room closures be added to the BC Alert-Ready Program.

10.3 New Campground in Whistler File No. 3009

Correspondence from P. Harrington regarding a new campground proposal for Whistler.

10.4 Light-up and Proclamation Requests

a. International Holocaust Remembrance Day Proclamation and Light Up Request File No. 3009.1

Correspondence from S. Mackenzie, on behalf of the Jewish Federation of Vancouver, requesting the Fitzsimmons Covered Bridge be lit yellow on January 27, 2025, in support of International Holocaust Remembrance Day and that January 27, 2025, be proclaimed International Holocaust Remembrance Day in Whistler.

11. TERMINATION

That Council terminate the Regular Council Meeting of December 3, 2024.



**REGULAR MEETING OF MUNICIPAL COUNCIL
RESORT MUNICIPALITY OF WHISTLER
MINUTES**

Tuesday, November 19, 2024, 5:30 p.m.
Franz Wilhelmsen Theatre at Maury Young Arts Centre
4335 Blackcomb Way, Whistler, BC V8E 0X5

PRESENT: Mayor J. Crompton
Councillor A. De Jong
Councillor J. Ford
Councillor R. Forsyth
Councillor C. Jewett
Councillor J. Morden
Councillor J. Murl

STAFF PRESENT: Chief Administrative Officer, V. Cullen
General Manager of Corporate Services and Public Safety, T. Battiston
General Manager of Infrastructure Services, J. Hallisey
General Manager of Climate Action, Planning and Development
Services, D. Mikkelsen
General Manager of Community Engagement and Cultural Services,
K. Elliott
Fire Chief, T. Doherty
Manager of Legislative Services/ Corporate Officer, P. Lysaght
Manager of Building Department, M. Hollis
Manager of Utilities, C. Wike
Acting Captain and Vice President of International Association of Fire
Fighters Local 3944, C. Tilley
Environmental Coordinator, T. Symko
Senior Communications Officer, T. Dukeson
Waste Coordinations Operator, T. Nassar
Council Coordinator, P. Mendieta

OTHERS: Consultant and Owner of Snowline Ecological Research, B. Brett

1. CALL TO ORDER

Mayor J. Crompton called the Meeting to Order.

2. LAND ACKNOWLEDGEMENT

Mayor J. Crompton recognized the Resort Municipality of Whistler is grateful to be on the shared, unceded territory of the Lílwat People, known in their language as Liíwat7úl, and

the Squamish People, known in their language as Sk̓wx̓wú7mesh. We respect and commit to a deep consideration of their history, culture, stewardship and voice.

3. ADOPTION OF AGENDA

Moved By Councillor J. Murl

Seconded By Councillor J. Morden

That Council adopt the Regular Council Meeting agenda of November 19, 2024.

CARRIED

4. ADOPTION OF MINUTES

Moved By Councillor A. De Jong

Seconded By Councillor R. Forsyth

That Council adopt the Regular Council Meeting minutes of November 5, 2024.

CARRIED

5. PRESENTATIONS

5.1 Building Department Update

M. Hollis, Manager of the Building Department, gave a presentation regarding improvements to the department's permitting processes.

6. PUBLIC COMMENT AND QUESTION PERIOD

P. Pourkarimic, Squamish (on behalf of the Association of Whistler Area Residents for the Environment) addressed Council regarding the Priority Habitat Framework.

7. MAYOR'S REPORT

Mayor and Council provided an update on activities happening within the community.

8. CONSIDERATION OF COMMITTEE OF THE WHOLE RECOMMENDATIONS

8.1 Committee of the Whole - November 5, 2024

Moved By Councillor J. Morden

Seconded By Councillor J. Murl

That Council adopt the Committee of the Whole (COTW) recommendation to Council to endorse the project to rewrite the "Building and Plumbing Regulation Bylaw No. 1617, 2002" (Building Bylaw); and

That Council adopt the COTW recommendation to Council that staff complete a review of the building permit fee structure and, if appropriate, develop a new fee structure; and

That Council adopt the COTW recommendation to Council that the current fee schedule attached to the Building Bylaw be removed and that staff be directed to create a separate building department fees and charges bylaw (New Fees and Charges Bylaw) to manage all fees and charges levied by the Building Department; and further

That Council adopt the COTW recommendation to Council that the engagement phase include the creation of a working group including members of the local building community to provide input for the creation of the new building and plumbing bylaw and the new fees and charges bylaw, and that staff return to a future Regular Council Meeting with the terms of reference for the working group.

CARRIED

9. INFORMATION REPORTS

9.1 Priority Habitat Framework and Mapping Update Report No. 24-101 File No. 0340-01

Moved By Councillor R. Forsyth

Seconded By Councillor A. De Jong

That Council receive Information Report No. 24-101 with the Priority Habitat Framework, attached as Appendix A, and update on the recent Priority Habitat mapping.

CARRIED

Mayor J. Crompton called for a recess at 7:58 p.m.

Mayor J. Crompton called the Meeting back to order at 8:06 p.m.

9.2 Water Conservation Report Update Report No. 24-102 File No. 5600-20

Moved By Councillor A. De Jong

Seconded By Councillor C. Jewett

That Council receive Information Report No. 24-102 regarding recent water conservation efforts and specifically the water conservation results related to the “Outdoor Potable Water Usage Amendment Bylaw (Irrigation, Definitions, Stages and Schedules) No. 2428, 2024” adopted April 9, 2024.

CARRIED

10. ADMINISTRATIVE REPORTS

10.1 Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024 Report No. 24-103 File No. 3900-20-2459

Moved By Councillor C. Jewett

Seconded By Councillor R. Forsyth

That Council consider giving first, second and third readings to “Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024”.

CARRIED

Councillor J. Ford restated her conflict as it relates to the Whistler Fire Rescue Services staffing due to a family connection and left the Meeting at 8:34 p.m.

10.2 Whistler Fire Rescue Service - Fire Hall #3 Staffing Update Report No. 24-104 File No. 7200-20

Moved By Councillor A. De Jong

Seconded By Councillor C. Jewett

That Council receive an update regarding staffing changes at the Spring Creek Fire Hall #3 (Hall #3) and direct staff to continue to integrate ongoing, year-round 12-hour per day, two firefighter staffing levels for Hall #3 into the 2025 budget guidelines report.

Mayor J. Crompton called for a recess at 8:57 p.m.

Mayor J. Crompton called the Meeting back to order at 8:58 p.m.

Councillor J. Ford returned to the Meeting at 8:58 p.m.

10.3 Council Policy A-35: Civic Service Awards Report No. 24-105 File No. 0340-20

Moved By Councillor R. Forsyth

Seconded By Councillor C. Jewett

That Council adopt *Council Policy A-35: Civic Service Awards*, as amended and attached as Appendix A to Administrative Report No. 24-105.

CARRIED

11. MINUTES OF COMMITTEES

11.1 Emergency Planning Committee

Moved By Councillor R. Forsyth

Seconded By Councillor J. Ford

That Council receive the Regular Meeting minutes of the Emergency Planning Committee of July 30, 2024.

CARRIED

12. BYLAWS FOR FIRST, SECOND AND THIRD READINGS

12.1 Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024

Moved By Councillor J. Murl

Seconded By Councillor C. Jewett

That Council give "Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024" first, second and third readings.

CARRIED

13. CORRESPONDENCE

13.1 Pemberton Valley Transit Services Support File No. 3009

Moved By Councillor R. Forsyth

Seconded By Councillor J. Morden

That Council receive correspondence from M. Richman, Mayor of the Village of Pemberton, regarding Pemberton Valley Regional Transit Services support, and refer it to staff.

CARRIED

13.2 Seniors Centre in Whistler File No. 3009

Moved By Councillor C. Jewett

Seconded By Councillor J. Murl

That Council receive correspondence from A. Townley regarding the need for a Seniors Centre in Whistler and refer it to staff.

13.3 Light-up and Proclamation Requests

a. World Antimicrobial Resistance Awareness Week File No. 3009.1

Moved By Councillor R. Forsyth

Seconded By Councillor A. De Jong

That Council receive correspondence from G. Datar on behalf of the BC Centre for Disease Control, refer it to staff and that the Fitzsimmons Covered Bridge be lit blue on November 24, 2024, in support of World Antimicrobial Resistance Awareness Week.

CARRIED

b. Lung Cancer Awareness Month File No. 3009.1

Moved By Councillor C. Jewett

Seconded By Councillor J. Murl

That Council receive correspondence from M. Sharma on behalf of the Canadian Lung Cancer Screening Initiative, refer it to staff and that November 2024 be proclaimed Lung Cancer Awareness Month in Whistler.

CARRIED

14. TERMINATION

Moved By Councillor J. Morden

Seconded By Councillor J. Murl

That Council terminate the Regular Council Meeting of November 19, 2024, at 9:01 p.m.

Mayor, J. Crompton

Corporate Officer, P. Lysaght

STAFF REPORT TO COUNCIL

PRESENTED: December 3, 2024
FROM: Finance
SUBJECT: 2025 BUDGET GUIDELINES

REPORT: 24-106
FILE: 1630-20-2025

RECOMMENDATION FROM THE CHIEF ADMINISTRATIVE OFFICER

That the recommendation of the General Manager of Corporate Services and Public Safety be endorsed.

RECOMMENDATION(S)

That Council direct the Chief Financial Officer to prepare the “Five-Year Financial Plan 2025-2029 Bylaw” based on these proposed guidelines to:

1. implement a 9.1 per cent increase to property value taxes in 2025;
2. implement an 8.0 per cent increase to sewer parcel taxes and user fees in 2025;
3. implement a 5.0 per cent increase to solid waste parcel taxes and fees in 2025;
4. implement a 4.0 per cent increase to water parcel taxes and user fees in 2025; and
5. include the project amounts as described in Appendix A and attached to Administrative Report No. 24-106.

PURPOSE OF REPORT

The purpose of this report is to obtain a Council resolution for the formal guidelines to be used when preparing the Five-Year Financial Plan 2025-2029 Bylaw (Plan).

☐ Information Report ☒ Administrative Report (Decision or Direction)

DISCUSSION

Background

The draft 2025 budget (Draft Budget) has been prepared with the following guiding principles in mind:

- *Engagement.* Engage early and often with the community, in a variety of ways, with the goal of reaching and hearing from a varied cross-section of community voices. Incorporate community ideas and feedback in the process of budget development.
- *Rigor.* Ensure a high level of rigor applies throughout the budget process. For the Draft Budget, this has included a call to all departments to aim for zero growth in their non-payroll operating expenditures, relative to 2024.
- *Transparency.* Share information regarding planned spending clearly. Include industry and historic information for context.

This year, the budget process has challenged the Resort Municipality of Whistler (RMOW) in new ways and has asked the community to engage with the process in new ways as well. The practical impact of the approach and the context in which the RMOW finds itself have been:

- Limits to new services growth this year;
- Budgeted staff hours remain consistent with 2024 levels – with a few small exceptions; and
- Working to better align in-year costs (including projects) with in-year taxes. This element relates to equity: ratepayers should bear an appropriate amount of costs in each budget year, rather than pushing these off into the future.

The result is a Draft Budget that aims to constrain non-payroll operating expenditures in all departments outside of the three ‘big rocks’ noted below (Fire, RCMP and transit); proposes to continue on the path of increased reserve contributions, in recognition of the RMOW’s vast collection of aging community amenities; and at each step has provided important context and comparisons to other communities, in order to make sense of what can feel like very large numbers and overwhelming amounts of detail.

Recommendations from the Committee of the Whole

Elements of the Draft Budget were shared with Council and the community at two different Committee of the Whole (COTW) Meetings. Details of the operating overview can be found in [Report No. W24-007](#) and for the proposed projects plan in [Report No. W24-009](#).

The COTW passed the following recommendations to Council on October 22, 2024:

That the COTW recommend to Council that the proposed Operating Budget as described in COTW Report No. W24-007, including Appendix A, be brought forward for further consideration as part of the annual Budget Guidelines Report at a future Regular Council Meeting. (Operating Recommendation)

The COTW passed the following recommendations to Council on November 19, 2024:

That the COTW recommend to Council that the proposed Projects Budget as generally described in the COTW Report No. W24-009, including Appendix A, be brought forward for further consideration as part of the annual budget guidelines report at a future Regular Council Meeting. (Projects Recommendation)

Council adopted the Operating Recommendation on November 5, 2024, and will consider the Projects Recommendation at the December 3 Regular Council Meeting.

Analysis

A successful budget includes meaningful community engagement and considers all five years in the Plan, not just the year ahead. Below are some of the particulars related to the Draft Budget.

Community Engagement

In addition to the COTW recommendations noted above, several new community events were designed into the Draft Budget. These included:

- Online early budget survey (Budget Survey) (open July 7 – August 15)
- Coffee with Council: Budget edition (Coffee with Council) (October 10)
- Drop-in with Council: Budget edition (Drop-In) (October 28)
- Borrow a Councillor (ongoing)
- Virtual drop-in with Council: Budget edition (Virtual Drop-In) (November 21)
- Cents and Sensibility Budget Quiz Night (Quiz Night) (November 25)

To ensure that a broad segment of the community is aware of and considers participating in these events, the RMOW promotes through a variety of channels including both traditional and social media. Additional information regarding engagement and a summary of key learnings can be found in the Community Engagement section below.

Operations Budget

Big Rocks

[Report W24-007](#) detailed the draft operating budget and described the context for this budget as one of effectively managing the 'big rocks'. Several large, one-time increases to the cost of three different municipal services are coming in the next five years. The size and value of these have only recently come into view, either because they were a) tied to recent Council decisions (staffing Fire Hall #3) or b) because the certainty related to the expense increase reached a critical threshold recently (population growth and RCMP funding tiers) or c) the depletion of the Safe Restart Grant for transit, which has been offsetting \$1Mm in annual expenditures, will soon become the responsibility of the taxpayer again and will result in a step-change increase in RMOW transit funding requirements.

Because these upcoming expenditure step-ups are relatively certain, RMOW incorporates them into the Plan.

Once the large expenses are understood and a plan for their funding is in place, the remaining municipal services are incorporated in and around them. The result is a Draft Budget for each of the five years in the planning horizon. This Draft Budget captures best available information while also acknowledging that the picture it paints is somewhat unrealistic. It constrains most of the RMOW to deliver only the work that's being done today, over this period. No new initiatives have been included and no unusual cost growth has been contemplated. To the extent that either costs of service or the municipality's mandate grow to any extent, the funding captured in this Draft Budget may be insufficient.

The RMOW's understanding of the fiscal and operating environment is constantly changing and so the five-year outlook in particular is subject to regular review and the numbers themselves will almost certainly change each time a new five-year plan is considered.

Smoothing

One of the ways in which the RMOW can be helpful to ratepayers is to ensure a high level of visibility and predictability when it comes to future taxes. It can be difficult for households and businesses to manage property tax costs that change significantly from year to year. For this reason, consistent tax increases are generally prioritized across the five-year horizon of any planning period. This is particularly important in this Plan given the size of the one-time changes that are forthcoming and the fact that they are generally expected to take effect in the same 15-month period (roughly the fourth quarter 2026 through first quarter 2028).

What this looks like in practical terms is an amount added to the budget in 2025 that is beyond what is required to fund in-year expenditures. Collecting this amount acknowledges that the reason for the cost increase (population growth for example) is already true, even if the tipping point that directly impacts expenditures has yet to be reached. This is a ratepayer equity issue. It also makes the transition to a higher-expense model more manageable from a requisition point of view. The funds collected in this manner move into an operating reserve and will in later years (2027) serve to reduce the amount of taxes required to a level that is below what actual expenditures in that year will otherwise be. Smoothing is an exercise that adds a bit of expense today but reduces expenses at a time when it would be more disruptive.

The 2025 tax increase could theoretically be lower if the entire amount of the expected expenditure step-ups were absorbed in a single year (2027), but the impact on ratepayers in that year would be significant. Depending on what the increases are in the years leading up to the big changes, the magnitude of the 2027 increase could easily approach +15 per cent.

Building Department

Building permit (BP) wait times are another area in which significant community and Council feedback has been received through the budget process and other channels throughout the year.

The 2024 budget included planned expansion and increased training for the Building Department staff, with the intent to better address the volume and complexity of permits that had been increasing for years. Shortly after this staffing plan was put into action, a fundamental shift occurred that significantly affected department revenues, but not volumes, and required a re-evaluation of planned expansion. Volumes remain the same, though the value of the work and the associated revenue flowing to RMOW from permits is down. The “Five Year Financial Plan 2024 – 2028 Amendment Bylaw (Transit, Invictus and WHA Equity) No. 2453, 2024”¹ (FYFP Amendment Bylaw), adopted on October 8, 2024 reduced BP revenue expectations for 2024 and the size of the planned staffing expansion². These new expectations (staffing and throughput) are where the department stands today and for 2025 budget purposes.

It is in this context that community feedback related to BP wait times must be considered. There continues to be a level of dissatisfaction in segments of the community around wait times. As detailed in a presentation to Council on November 19, 2024 ([Building Department Update](#)), the path to speeding up approvals involves staffing increases as well as significant process improvements and upgrades to critical technology. Unfortunately, these changes take time to implement. The changes include education and gradual behavioural changes among BP applicants, which is essential to the success of the initiative. The question around whether additional funding (to further increase staffing for example) might be effective in speeding wait time reductions, has been considered; however, access to additional staff with the appropriate qualifications remains a limiting factor. The recommendation and the approach embedded in the Draft Budget is to stay the course with the current 2024 staffing levels and planned process and technology improvements.

While likely disappointing to some in the community who would prefer to see radical change take hold faster, additional patience will be required as the process of gradual change unfolds. There is no easy or fast path to resolve what is both workflow complexity issue and a technology infrastructure issue. This is further complicated by the current structure of both building and zoning bylaws. A new Building Bylaw will be completed in 2025 and the Zoning Bylaw is planned to be re-written in 2026, coinciding with modernization of the “backend” technology piece for processing permits.

Appendix B includes a full summary of the forecasted expenses and revenues for all departments and divisions across the RMOW.

Projects Budget

Community amenities and project spending

It is easy to think that project spending does not impact taxes in the same way that spending on operating expenses does because the funding for planned projects does not flow directly from within the operations budget. This can be true for short periods of time; however, project spending might increase significantly in a single year. Community members can see lots of new and upgraded assets

¹ [Administrative Report No. 24-089](#)

² This was achieved by eliminating two as-yet unfilled staff positions from the financial plan.

introduced over a series of years and see little change on their tax bills. Over longer periods however, this dislocation is less likely to hold true. The spending to maintain, repair, and replace components of these assets grows, slowly at first and then quite quickly. It is here where taxes will truly need to catch up. Absent appropriate funding (tax-funded contributions to reserves) in the long term, the risk of asset failure increases and the community is faced with the choice to decommission certain community assets or to fund higher, emergency repair costs. This is the situation faced by a growing number of communities across North America³ and this is what the asset infrastructure deficit looks like in practical terms. The RMOW has to some extent been living on borrowed time and needs to prioritize asset care and maintenance now.

The RMOW's project list has long included a mix of repair and replace work (like-for-like), upgraded assets, as well as entirely new ones⁴. Combined spending on these different types of assets has grown over the years but has not been accompanied by similar growth in the reserve contributions. A period of correction is now in store. Key to the Plan is sustained, meaningful growth in the reserve contributions. This shift will ideally be paired with a change in composition in the projects collection, away from new things and upgrades to true like-for-like replacement work. In this way, the RMOW can ensure that the abundant and high-quality assets the community already enjoys can remain abundant and high-quality into the future, without requiring even sharper increases in future reserve set-asides. On this count, the Draft Budget is only partway there.

Additional prioritization of the project list to focus on key projects, rather than all proposed projects, can help ensure that the RMOW plans for 'net saving' years interspersed with occasional 'net spending' years. The current General Capital Fund (General Fund) plan for 2025 proposes to spend \$13.2Mm, but only contribute to reserves \$9.0Mm. While the reserve contribution is planned to increase over the planning horizon, so is spending. The net result is a drop in general capital reserve levels by year-end of 15 per cent over the five years of the Plan (assuming a project completion rate of 78 per cent).

Additional detail regarding the specific project plan, highlighting proposed timing and size of investments are included in Appendix A. Note that Appendix A includes two projects that were not included in the Projects List Booklet and at recent engagement activities (S056 and E204). The exclusion of these two projects was an administrative oversight and reflects the fact that these projects do not include planned 2025 spending, only spending in one or more years from 2026 – 2029.

2025 and Beyond

In total, the Draft Budget includes \$106.1Mm in operating spending and expenditures (including transfers to reserves). A total of \$56.1Mm of the revenue is expected to come from property tax. This amount is +9.1 per cent higher than what was included in the "Five-Year Financial Plan 2024 – 2028 No. 2424, 2024". Within operating expenditures is an \$8.5Mm contribution to the General Fund. By comparison, \$13.2Mm in planned project works will draw on the General Fund in 2025.

Finally, including the planned changes to service levels (transit and Fire) and cost share (RCMP), and constrained growth across the remainder of RMOW services, total expenditures in **2028** are expected to be in the \$130 to 135Mm range. The expected tax required to support planned spending at this scale will be \$75Mm. What is currently unknown is how or if non-tax revenue sources will grow to take up some of the forecasted additional spending. Staff are actively looking for ways to optimize processes and project work to constrain the budget beyond funds allocated for the big rocks identified.

³ See: water main break in Calgary, July 2024 and Osoyoos emergency utilities funding (also 2024).

⁴ An upgrade might look like the Cardio Room expansion at the Meadow Park Sport Centre, or a multi-million dollar fire truck. A like-for-like replacement would be replacing a 10-year-old Ford F-150 with a new Ford F-150. A true expansion would be a new section of the Valley Trail.

Moreover, a longer-term outlook on project spending aspires to include \$15Mm to 16Mm in annual replacement and renewal spending within the General Fund. Spending on meaningful upgrades and new amenities will put additional pressure on the RMOW's finances and will need to be funded in addition to the amounts described above.

POLICY CONSIDERATIONS

Relevant Council Authority/Previous Decisions

September 24, 2024, [Administrative Report No. 24-089](#) – FYFP Amendment Bylaw: this financial plan will prevail until the new FYFP is adopted. This step, which also satisfy the RMOW's obligation under the *Community Charter* (Charter), is scheduled to take place early in 2025.

[October 22, 2024, Report No. W24-007](#) – Draft 2025 Operating Budget Overview: the work presented in this report and the attached appendices takes into consideration and builds upon the information already shared in the Draft Budget.

[November 19, 2024, Report No. W24-009](#) – Draft 2025 Project Budget Overview: the work presented in this report and the attached appendices takes into consideration and builds upon the information already shared in the Draft Budget.

Section 165 of the Charter requires municipalities to prepare a five-year financial plan to be adopted annually by bylaw. Once adopted, the plan is in effect and may be amended by bylaw at any time.

2023-2026 Strategic Plan

The 2023-2026 Strategic Plan outlines the high-level direction of the RMOW to help shape community progress during this term of Council. The Strategic Plan contains four priority areas with various associated initiatives that support them. This section identifies how this report links to the Strategic Plan.

Strategic Priorities

☒ Housing

Expedite the delivery of and longer-term planning for employee housing

☒ Climate Action

Mobilize municipal resources toward the implementation of the Big Moves Climate Action Plan

☒ Community Engagement

Strive to connect locals to each other and to the RMOW

☒ Smart Tourism

Preserve and protect Whistler's unique culture, natural assets and infrastructure

☐ Not Applicable

Aligns with core municipal work that falls outside the strategic priorities but improves, maintains, updates and/or protects existing and essential community infrastructure or programs

Community Vision and Official Community Plan

The OCP is the RMOW's most important guiding document. It sets the community vision and long-term community direction. This report aligns with the goals of the OCP in the following ways:

- OCP Goal 6.1 **“Provide effective and appropriate municipal infrastructure (including facilities and amenities) that minimize taxpayer costs and consider allocating the value**

of infrastructure replacement to future years.” Reserve planning in particular is critical to the fulfillment of this important goal. Sizing reserve contributions to consider existing planned project works and the long-horizon needs of existing built assets is essential, and the current budget includes steps (more will follow) in that direction.

- OCP Goal 6.3 **“Implement and monitor the Five-Year Financial Plan”**. While largely administrative, the implementation of the budget requires that preceding steps including consultation and the integration of feedback, have been done well.
- OCP Goal 6.4 **“Reduce reliance on property taxes”**. Understanding opportunities to grow non-tax revenue streams is critical to the achievement of this goal. This can look like entirely new revenues (parks parking fees) or increased uptake on existing revenue-generating programs (particularly obvious in an economic recovery). The existing budget includes nearly \$1.4Mm in additional non-tax revenue in 2022 compared to 2021.
- OCP Policy 9.2.2.3 **“Work with external funders...for (Arts, Nature, and Heritage) infrastructure and programs in Whistler”** and Policy and 7.2.1.6 “...seek provincial support and funding for Whistler’s wildfire management programs” both speak to the importance of external funding to the success of RMOW’s initiatives. Sources of identified external funding for the coming fiscal years has been identified in the material attached to this report.

LÍŁWAT NATION & SQUAMISH NATION CONSIDERATIONS

The RMOW is committed to working with the Lílwat People, known in their language as *L'il'wat7úl* and the Squamish People, known in their language as the *Skwxwú7mesh Úxwumixw* to: create an enduring relationship; establish collaborative processes for planning on unceded territories, as currently managed by the provincial government; achieve mutual objectives and enable participation in Whistler’s resort economy. This section identifies areas where RMOW activities intersect with these relationships.

The RMOW engages with Lílwat and Squamish vendors on municipal works where possible.

COMMUNITY ENGAGEMENT

Level of community engagement commitment for this project:

☐ Inform ☒ Consult ☐ Involve ☐ Collaborate ☐ Empower

The municipal budget is not the most compelling engagement topic for a lot of citizens. This year staff launched a number of initiatives to try and bring more people into the conversation by making budget season a little more accessible and more fun for a broader demographic of community members. The goals of the budget engagement were to:

- Increase citizen understanding of municipal budgeting, spending and responsibilities – in addition to the RMOW’s role in supporting Whistler’s tourism economy;
- Increase engagement with citizens to receive early and ongoing input from the public to help inform department budgeting and planning and Council’s decision-making; and
- Test innovative engagement practices to increase public participation during the budget process.

As mentioned earlier in the report, a number of engagement approaches were used, including the Budget Survey, two COTW Meetings, Coffee with Council, Drop-in, Virtual Drop-In and Quiz Night. All budget material, as it became available, was posted to engage.whistler.ca (Engage) so that residents could follow along as the budget discussions progressed. It is interesting to note that of the residents who participated in the Budget Survey, 40 per cent indicated that a survey was the most effective way to engage the community on the municipal budget. For 15 per cent of the respondents, information sessions were thought to be the most effective, 13 per cent believe that a budget open house is the most effective, followed by Engage at 12 per cent (Quiz Night was not an option).

Engage has been seen over 2,500 times. The Budget Survey was hosted on Engage that received 239 responses to the full survey and 77 to the quick poll, compared to just 208 total responses last year. The summary of the community's responses were summarized for Council at the [COTW on September 24, 2024](#) (also see [Appendix A: 2025 Budget Survey Summary of Results](#)). The Budget Survey was introduced as a new tool in 2023 and this year staff worked to refine some of the questions and ensure that the community was able to provide input on our level of investment in various services, and how they would prefer Council and staff to balance the budget.

The face-to-face events provided opportunities for Council to connect with small numbers of people at Coffee with Council, Drop-In and Virtual Drop-In. These smaller events will be evaluated for their impact and usefulness for 2025. The Quiz Night drew a broader age demographic and was well attended by those who purposefully came to learn and have fun with Council, as well as by those who were already at the venue for social purposes and decided to join in. The Quiz Night was valuable in presenting a more approachable and friendly organization and enabled folks young and old to interact with their Council members and engage with what can seem to be a heavy topic in a more lighthearted way. Members of the public learned about different elements of the RMOW budget and operations through the Quiz Night questions.

The Budget Survey indicated that most people are only slightly familiar with the municipal budgeting process, so the combination of all of the engagement activities serve to connect and build understanding to empower people to engage with Council and staff on how their tax dollars are allocated through the operating budget, projects budget, utilities and reserves.

All of the budget-related material have been posted to Engage so that community members can access the materials received by Council at COTW and Regular Council Meetings.

REFERENCES

Appendix A – Proposed Project Spending by Division and Fund
Appendix B – Project Descriptions
Appendix C - Proposed Departmental Revenue and Expenditure Summary

SUMMARY

This report presents Council with staff's proposed budget guidelines to be used when preparing the Five-Year Financial Plan 2025-2029 bylaw, as well as the list of planned projects (each of which is reserve-funded) for the next five years. This budget is informed by a great deal of input from staff, Council, the community and the many active committees of Council. Pending approval of the budget guidelines from Council, staff will begin the process of building the Plan for Council consideration in January 2025.

SIGN-OFFS

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Proposed Project Spending Summary 2025-2029

December 2024

FINANCIAL PLAN: PROJECT SPENDING 2025 - 2029

Project Category	2025	2026	2027	2028	2029
Asset Maintenance & Capital Renewal	5,432,199	11,962,703	9,790,032	10,342,112	9,269,070
Climate Mitigation & Adaptation	1,557,034	1,289,904	934,904	1,010,000	768,000
Fleet & Equipment	384,766	387,929	385,233	366,395	419,997
New Amenities & Meaningful Upgrades	4,800,000	737,000	365,000	317,500	327,300
Technology Infrastructure & Modernization	1,050,065	1,072,631	847,113	911,466	972,693
General Capital and Works Reserves	13,224,064	15,450,167	12,322,282	12,947,473	11,757,060
Climate Mitigation & Adaptation	837,182	932,280	1,187,366	1,207,524	1,207,524
Smart Tourism & Engagement	325,000	355,000	381,400	315,000	377,100
Strategies, Studies & Policy Development	560,000	381,000	236,000	219,000	224,000
Technology Infrastructure & Modernization	230,000	110,000	-	-	-
General Operating Reserve	1,952,182	1,778,280	1,804,766	1,741,524	1,808,624
New Amenities & Meaningful Upgrades	10,000	-	-	-	-
Library Reserve	10,000	-	-	-	-
Fleet & Equipment	2,280,000	-	-	-	-
Vehicle Replacement Reserve	2,280,000	3,640,000	3,920,000	994,000	2,122,000
Asset Maintenance & Capital Renewal	590,000	676,000	615,000	635,000	550,000
Smart Tourism & Engagement	42,000	70,000	44,600	43,500	16,500
Strategies, Studies & Policy Development	10,000	-	-	-	-
MRDT Reserve	642,000	746,000	659,600	678,500	566,500
Asset Maintenance & Capital Renewal	350,000	-	-	-	-
Climate Mitigation & Adaptation	20,000	25,000	25,000	30,000	30,000
New Amenities & Meaningful Upgrades	1,617,815	1,846,250	-	-	-
Strategies, Studies & Policy Development	40,000	-	-	-	-
RMI Reserve	2,027,815	1,871,250	25,000	30,000	30,000
Utilities Renewal & Upgrades	11,040,000	12,700,000	14,775,000	7,675,000	8,700,000
Sewer Reserves	11,040,000	12,700,000	14,775,000	7,675,000	8,700,000
Asset Maintenance & Capital Renewal	30,000	70,000	50,000	50,000	50,000
Utilities Renewal & Upgrades	505,000	1,060,000	900,000	335,000	335,000
Solid Waste Reserve	535,000	1,130,000	950,000	385,000	385,000
Utilities Renewal & Upgrades	6,840,922	10,200,000	8,650,000	9,800,000	9,400,000
Water Reserve	6,840,922	10,200,000	8,650,000	9,800,000	9,400,000
TOTAL RMOW	38,551,983	47,515,697	43,106,648	34,251,497	34,769,184

2025 Draft Projects List

December 2024

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type		
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects
						Avg Annual Spending	Approx Past SpendingEst Total Project Value

Asset Maintenance & Capital Renewal

Whistler enjoys a tremendous number and quality of community amenities. Ensuring that replacement and renewal of these amenities happens regularly, and in a way that best ensures their longevity and good function, is capital renewal. That work lands here.

B001	Municipal Hall	General Capital Reserve	620,000	1,500,375		344,000		
B003	Public Works Yard	General Capital Reserve	490,000	1,794,069		314,000		
B004	Meadow Park Sports Centre	Recreation Works Charges	100,000	14,387,000		635,000		
B005	Library	General Capital Reserve	221,000	1,636,500		26,000		
B007	Fire Halls	General Capital Reserve	130,000	1,039,000		85,000		
B008	Other Buildings	General Capital Reserve	343,200	2,447,000		111,000		
B010	Parks	General Capital Reserve	40,000	531,900		316,000		
B012	Whistler Village Land Company	General Capital Reserve	243,500	2,440,855		91,000		
B017	Solid Waste Buildings and Structures	Solid Waste Capital Reserve	30,000	220,000		42,000		
B018	The Point	General Capital Reserve	174,000	1,106,500		12,000		
B200	Electrical Services	General Capital Reserve	254,750	888,758		272,000		
B700	Village	General Capital Reserve	20,000	640,000		77,000		
B703	Domestic Water Upgrades	General Capital Reserve	40,000	160,000		24,000		
B707	Transit Shelters	General Capital Reserve	155,000	420,000	NEW			
C085	Protective Services	General Capital Reserve	139,000	-		180,000		
L002	Library Collection	General Capital Reserve	158,000	674,000		140,000		
M002	Recreation Infrastructure Replacement	General Capital Reserve	458,749	2,017,960		186,000		
P005	Village Enhancement	MRDT 3%	110,000	475,000		172,000		
T001	Upgrade Roads	Transportation Works Charges	1,290,000	9,575,000		1,828,000		
T021	Valley Trail Reconstruction	MRDT 3%	200,000	811,000		92,000		
T028	Bridge Reconstruction Program	General Capital Reserve	250,000	105,000				
X008	Recreation Trail Program	MRDT 3%	80,000	350,000		80,000		
X012	Park Operations General Improvement	MRDT 3%	200,000	840,000		196,000		
X179	Recreation Trail Bridge Replacements	RMI 4%	350,000	-		116,000		
Y014	Central Services Annual Reconstruction	General Capital Reserve	305,000	-		209,000		
			6,402,199	44,059,917		5,548,000		

Asset Maintenance & Capital Renewal

B001: This project addresses fire code issues at Municipal Hall, including a new fire suppression system and facade. Design work will continue to enhance lower floor circulation and spatial use.

B003: Ongoing improvements at the Public Works Yard will include paving repairs, a new wash bay design, and HVAC automation to enhance efficiency.

B004: MPSC renovations will replace windows and initiate design for a heat recovery loop system to reduce GHG emissions.

B005: This project resolves sanitary system blockages and upgrades the master electrical control system.

B007: Fire Hall reinvestments will include roof replacements at Fire Hall 3 and minor updates at Fire Hall 2.

B008: Improvements at the WAG animal shelter will focus on heat loss issues and replacing outdated electrical panels.

B010: Park buildings will see energy-efficient ball light replacements and extensive refinishing work.

B012: This project aims to rejuvenate the Whistler Village Land Co. parking structures through structural investigations and repairs.

B017: Solid Waste buildings will undergo exterior finishes, restoration and door replacements.

B018: At the Point, roofs will be replaced, bathrooms upgraded, and electrical kiosks replaced for improved infrastructure.

B200: Lighting and electrical upgrades across the Village and parks will replace outdated fixtures and distribution kiosks.

B700: Investigations and designs will be conducted for the village breezeway roof, alongside developing an O&M plan for the amenity stream.

B703: Ongoing monitoring of drinking water quality in municipal facilities will continue.

B707: Transit shelters will undergo rejuvenation and a replacement program will be developed.

C085: This project involves parking meter upgrades, asphalt repairs, and funding for emergency management initiatives.

L002: The library will enhance collections and maintain digital resources, expanding unique items and renewing subscriptions.

M002: This budget supports ongoing infrastructure renewal, upgrades or replacement at various recreation facilities.

P005: Village Enhancement involves annual repairs and improvements to the public realm, focusing on accessibility and safety.

T001: Future road reconstruction and drainage master plan updates will occur from 2025-2029.

T021: Significant repairs and drainage enhancements will be implemented across the Valley Trail network.

T028: Blackcomb Way bridge deck repairs are scheduled for 2025.

X008: Recreational trail reconstruction will reroute steep sections and rebuild heavily used areas.

X012: The Parks Operations budget covers regular park and trail infrastructure improvements, including various upgrades and maintenance tasks.

X179: RMI-funded replacements of recreational trail bridges will commence, beginning with the Al Grey memorial bridge and designs for others.

Y014: The project includes upgrades to hazardous materials storage, pallet racking installation, and general maintenance.

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type		
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects
						Avg Annual Spending	Approx Past SpendingEst Total Project Value

Climate Mitigation & Adaptation

These projects aim to support the community of Whistler as it adapts to the effects of a changing climate. Also included here are selected mitigation measures. Many other projects, through this full project collection, have elements of climate mitigation to them.

S018	Community Wildfire Protection	General Operating Reserve	677,182	3,894,694		683,000		
S056	Wildfire Protection	General Capital Reserve	-	260,000				
P102	River of Golden Dreams Improvements	General Capital Reserve	50,000	-			399,600	449,600
P117	Active Transportation Infrastructure - Secure Bike Parking	General Capital Reserve	330,000	1,290,000	NEW			
T006	Fitzsimmons Creek Flood Protection	Transportation Works Charges	875,000	1,780,000		430,000		
T027	Fitzsimmons Creek Debris Barrier Monitoring	Transportation Works Charges	55,000	120,000		41,000		
T052	Flood Plain Mapping & Mitigation	General Capital Reserve	75,000	100,000		26,000		
T069	Fitzsimmons Creek Compensation Channel Design and Construction	General Operating Reserve	160,000	640,000		12,000		
P079	Energy & Climate Program	General Capital Reserve	77,534	452,808		24,000		
X140	CECAP Trail Hardening	RMI 4%	20,000	110,000		29,000		
P100	EV Chargers	General Capital Reserve	94,500	-			361,303	455,803
			2,414,216	8,647,502		1,245,000		

Short Description

Climate Mitigation & Adaptation

S018: The RMOW aims to reduce wildfire risks and impacts through its updated Community Wildfire Protection Plan, guiding efforts for the next 5-10 years. Fuel reduction projects have been implemented in various areas, including Rainbow and Lost Lake Park. Ongoing projects will continue in interface areas focusing on Highway fronting areas.

S056: Implement goals from the Wildfire Resiliency Plan, focusing on wildfire risk education, FireSmart principles, hazard mitigation, defense strategies, water delivery, and improved access/egress routes

P102: The River of Golden Dreams is largely complete. There may be some remediate and maintenance work for full completion.

P117: Development and expansion of Active Transportation Infrastructure in Whistler includes secure bike parking and improved facilities, with concept designs and demonstration programs in progress.

T006: This project focuses on annual sediment removal from Fitzsimmons Creek to maintain flood protection levels per operational manuals. Work follows regulations from the Provincial Diking Authority and environmental agencies.

T027: Ongoing monitoring and maintenance of Fitzsimmons Creek debris barrier, including watershed inspections every 5 years. Fitz flow monitoring and early warning system operation and maintenance.

T052: The information from this mapping exercise will be used for flood protection planning determining where improvements need to be made to stormwater protection infrastructure.

T069: Fitz Gravel Compensation Channel Feasibility Hydraulic assessment, design and construction

P079: The RMOW prioritizes climate action through projects like EV outreach, heat pump initiatives, and GHG analysis tools, alongside provincial rebates for home energy assessments and EV chargers available at whistler.ca/climate.

X140: This program aims to improve recreation trails' resilience to heavy rain through ditching, culvert additions, trail re-vegetation, tread elevation, and bridge assessments.

P100: The RMOW is partnering with the District of Squamish to install 45 EV chargers in the Sea to Sky corridor over six years. This project is 73% grant funded, and 2025 will be the final year of the project.

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type		
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects
						Avg Annual Spending	Approx Past SpendingEst Total Project Value

Fleet & Equipment

As part of delivering municipal services, the RMOW maintains a fleet of vehicles and equipment that range from snowplows suitable for highway use to UTVs to lawnmowers. Managing and renewing this fleet at regular intervals ensures a high level of ongoing service delivery.

Y001	Fleet Replacement	Vehicle Replacement Reserve	2,280,000	10,676,000		1,356,000		
S013	Firefighting Equipment and Replacement	General Capital Reserve	222,400	930,400		141,000		
B710	Radio Systems	General Capital Reserve	22,000	123,000	NEW			
M001	Recreation Equipment	General Capital Reserve	115,366	506,154		110,000		
T063	Traffic Light System renewals	Transportation Works Charges	25,000	-		26,000		
			2,664,766	12,235,554		1,633,000		

Smart Tourism & Engagement

This work aims to advance two priority areas, as identified in the 2023 - 2026 Strategic Plan. These are: Community Engagement (Strive to connect locals to each other and to the RMOW) and Smart Tourism (Preserve and protect Whistler's unique culture, natural assets and infrastructure).

A100	Targeted Engagement	General Operating Reserve	55,000	220,000	NEW			
A101	Website & Digital Integration	General Operating Reserve	100,000	400,000	NEW			
A102	Smart Tourism Strategy	General Operating Reserve	50,000	70,000				
A103	Communication & Engagement Assets Innovation	General Operating Reserve	70,000	400,000	NEW			
A088	Cultural Initiatives	MRDT 3%	16,000	119,500				
A094	Lamppost Banners	MRDT 3%	26,000	55,100		18,000		
A089	CAO Initiatives	General Operating Reserve	50,000	200,000				
C036	UBCM Conventions	General Operating Reserve	-	138,500				
			367,000	1,464,600		18,000		

Fleet & Equipment

Y001: Planned replacements for 2025 include a new fire engine and order of a 2nd fire engine, three pieces of specialized wheeled equipment, three compact pickups and three snowmobiles.

S013: This project funds essential firefighting equipment for the Whistler Fire Rescue Service, ensuring they keep pace with technological advances. It allows for the timely replacement of outdated gear, enhancing efficiency and meeting safety requirements while providing reliable emergency services for the community and its visitors.

B710: This project is intended to replace the aging RMOW radio systems and equipment over the 5 year period 2025-2029.

M001: This annual project aims to replace public recreation equipment. It includes updates to the Fitness Centre, Pool, Arena, and equipment for community centers, cross-country skiing, the Youth Centre, and the LUNA program, ensuring accessibility and safety for all users.

T063: This project will replace in road sensors for Municipal traffic lights with a more effective system as the current technology is expensive, can have frequent failures and does not collect data that could be used for planning. Accessibility adaptation to control systems will be included.

Smart Tourism & Engagement

A100: This project supports staff to pilot new ways to engage and connect the community to each other and to the RMOW in both online and in-person formats.

A101: This project supports ongoing maintenance and development of a safe, user-friendly, responsive website. In 2025, it will address software integration issues found through the 2024 project, improve responsiveness, and begin the work to prepare for future initiatives aimed at responsiveness and transparency.

A102: The 2025 Smart Tourism budget is centered around the development of the RMOW Destination Management/Stewardship Plan. This plan will be co-created amongst community interest holders and this budget is designed to support the facilitation of workshops, engagement sessions and the development of the plan..

A103: This project uses creative communications, including video and signage, to spark conversations and drive social change. In 2025, it will focus on reaching second homeowners and promoting behavior change through the Big Moves campaign and Emergency Management messaging.

A088: In 2025, support of a variety of arts-related workshops will continue through The Point Artist-Run Centre.

A094: Procurement of two sets of 260 decorative seasonal banners—one for summer and one for winter—to be installed on streetlights in Whistler Village, Meadow Park Sport Centre, and Creekside.

A089: CAO initiatives include: All Staff AGM

C036: The RMOW was successful in their bid to host the 2027 and 2029 Annual UBCM Convention; these are the associated costs.

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type		
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects
						Avg Annual Spending	Approx Past SpendingEst Total Project Value

Technology Infrastructure & Modernization

Productivity-enhancing technology tools are one way in which the RMOW ensures that its can deliver its services efficiently and effectively. An effective system of recordkeeping ensures that its vast collection of information is well-organized and is stored thoughtfully and securely.

C087	Digitization of Records	General Operating Reserve	70,000	-			278,700	348,700
I001	Computer Systems Replacement	General Capital Reserve	254,900	701,866		182,000		
I005	Local Infrastructure & Server Room	General Capital Reserve	251,000	1,174,000		248,000		
I006	Corporate Software	General Capital Reserve	267,565	899,508		163,000		
I014	Geographic Information System	General Capital Reserve	148,600	527,053		65,000		
I017	RMOW CityWorks	General Capital Reserve	113,000	481,476	NEW		96,300	577,800
P085	Building Department Initiative	General Operating Reserve	160,000	110,000			567,000	837,000
T077	GIS Layer Update - Transportation	Transportation Works Charges	15,000	20,000		15,000		
			1,280,065	3,913,903		673,000		

Strategies, Studies & Policy Development

Setting direction of the organization over longer term periods (10 - 50 years) requires careful thought and planning, and often the support of consultants and independent subject matter experts. That works lands here, along the associated policy development work.

X152	Village Stroll Tree Strategy	RMI 4%	40,000	-			47,500	87,500
X086	Park and Trail As-built Surveys	General Operating Reserve	10,000	20,000		22,000		
P091	Data Collection and Monitoring	General Operating Reserve	15,000	20,000		52,000		
P106	Environmental Policy & Initiatives	General Operating Reserve	75,000	570,000		35,000		
P120	Public Safety and Civic Building Strategy	General Operating Reserve	35,000	-	NEW			
P053	Parks and Valley Trail Strategy	MRDT 3%	10,000	-		17,000		
P064	Planning Initiatives	General Operating Reserve	295,000	-		115,000		
P086	Park Use Bylaw Update and E-Device Policy Adoption	General Operating Reserve	10,000	-			12,000	22,000
C080	Legislative Services	General Operating Reserve	120,000	450,000		81,000		
			610,000	1,060,000		322,000		

Short Description

Technology Infrastructure & Modernization

- C087:** Digitize RMOW paper records and store them in SharePoint Online, ensuring easy, compliant and reliable access for all staff, and improved customer service for community members.
- I001:** Ongoing replacement of end-user IT assets, including software and hardware including workstations, laptops, tablets, monitors, meeting room displays and peripherals, phones, cables and printers.
- I005:** This project invests in the maintenance and replacement of network equipment, including switches, routers, and security systems, ensuring secure data transport and network integrity. 2025 will see a focus on SCADA network cybersecurity improvements.
- I006:** Upgrades and improvements to RMOW software applications, including ERP systems, recreation management, and operational software, facilitating continual enhancements and version updates.
- I014:** RMOW's Geographic Information Systems provide web-based maps for staff and public access to spatial data. In 2025, the focus will be on digitization to support NG911, system upgrades and GIS Strategy development.
- I017:** The City Works project implements a Work Order and Asset Management system across RMOW departments, enhancing scheduling, management, and tracking of critical infrastructure assets.
- P085:** This project upgrades the Building Department's permit approval process from analog to digital, improving user experience and internal workflows with new software solutions.
- T077:** This initiative integrates roadway data into a digital format to support long-term strategy and planning for Whistler's infrastructure.

Strategies, Studies & Policy Development

- X152:** This project aims to develop a plan to ensure the health and presence of mature trees in Whistler Village, addressing declines caused by redevelopment, visibility concerns, and climate factors. It builds on work started in 2024, emphasizing the importance of trees for shade, aesthetics, and community context.
- X086:** Improving asset tracking for RMOW will enhance access to information and streamline maintenance and inspections. This includes GPS field data collection, topographic surveys, and integration of park, trail, and irrigation asset data into the municipal GIS program.
- P091:** This annual program surveys user metrics to inform the management of municipal assets, including parks and recreational facilities. The collected data supports asset management and long-term planning decisions.
- P106:** The RMOW is developing a Priority Habitat Management Strategy to protect sensitive ecosystems and enhance connectivity in the Whistler valley. Initial actions include clarifying stream setbacks, scoping a habitat restoration plan, and initiating a Species at Risk strategy.
- P120:** The Public Safety and Civic Building Strategy evaluates the adequacy of municipal infrastructure for the next 30 years, focusing on public safety and civic buildings. It aims to create a planning and investment strategy for optimizing existing assets and planning for future needs.
- P053:** Building on previous plans, this project reviews Whistler's parks and Valley Trail network in light of aging infrastructure, community needs, and climate change. The goal is to develop a long-term redevelopment strategy for large parks in the system.
- P064:** This project funds external resources to meet provincial requirements and align with Council's housing priorities. It includes subprojects like the Housing Initiatives, Whistler Creek Neighbourhood Plan, and updates to the Official Community Plan and Land Use regulations.
- P086:** A comprehensive review of Whistler's Park Use Bylaw is underway, addressing new issues and activities since the last update in 2002. This project includes considerations for e-mobility devices, along with legal review and public communications.
- C080:** Legislative Services policy projects, and Governance & Ethics Committee priority projects.

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type		
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects
						Avg Annual Spending	Approx Past SpendingEst Total Project Value

New Amenities & Meaningful Upgrades

The RMOW adds new community amenities each year, and makes meaningful upgrades to others. That work lands here. Consideration of these takes into account the tourism economy as well as community intrests and the Strategic Goals.

A072	Geopark	RMI 4%	166,815	200,445			294,659	661,919
P108	Village Animation & Events Infrastructure Enhancement & Replacement	RMI 4%	150,000	-	NEW			
P109	Railway Crossings Safety Improvements	General Capital Reserve	75,000	75,000	NEW			
P115	Alpha Lake Projects	RMI 4%	150,000	-			57,713	207,713
X084	Tennis Court Reconstruction	General Capital Reserve	100,000	800,000	NEW			
P098	Cemetery	General Capital Reserve	125,000	-			84,501	209,501
L012	Library Enhancement Grant	Library Reserve	10,000	-	NEW			
P116	Millar Creek Lands Acquisition	General Capital Reserve	30,000	-			163,915	193,915
P119	Taluswood Park Rejuvenation	General Capital Reserve	40,000	-	NEW			
P122	Spruce Grove Park Pickleball Courts	General Capital Reserve	-	200,000	NEW			
P123	Bayly Park Mountain Bikes Skills Area	General Capital Reserve	50,000	-	NEW			
P101	Parks Accessibility	RMI 4%	20,000	-			31,091	51,091
X116	Meadow Park Rejuvenation	RMI 4%	800,000	1,645,805			378,484	2,824,289
B002	Public Safety Building	General Capital Reserve	4,380,000	671,800			2,256,715	7,308,515
X117	Valley Trail Access and Safety Improvements	RMI 4%	331,000	-		127,000		
			6,427,815	3,593,050		127,000		

New Amenities & Meaningful Upgrades

A072: Formerly part of a multi-site Geopark aiming for UNESCO designation, this project now focuses on developing a smaller park on municipal land. It will highlight the natural history of the basalt escarpment and improve supporting infrastructure, including the Sea to Sky Trail.

P108: This budget supports infrastructure upgrades for the Village Events & Animation department. In 2025, the replacement of the Village Host booths is planned to ensure more comfort for volunteers and visitors in all types of weather.

P109: Interim improvements for pedestrian safety at the railway crossing near The Point are planned. A more comprehensive project may be needed to fully comply with Transport Canada regulations in the future.

P115: Funded by RMI, this project aims to design a new Valley Trail along Alpha Lake, create a small park, and enhance Pine Point Park access. Planning started in 2022, with ongoing design work and permitting through 2025; construction is currently unfunded.

X084: Significant surface repairs are needed for Whistler's tennis courts, including removing damaged asphalt, re-compacting, and resurfacing with new asphalt, acrylic topcoat, and updated fencing.

P098: The Cemetery Master Plan will be finalized in 2025 after gathering additional sales data. Key priorities include tree clearing for health and light, designing a "mourners' shelter," and creating an operations storage shed.

L012: Funded by a Provincial Enhancement Grant, this project focuses on accessibility improvements and updating library technology.

P116: This project allocates funds for potential legal challenges following the expropriation of property in 2024. Property owners have one year to contest the appraised value.

P119: Taluswood Park is assessing the future of its tennis courts after a sinkhole made them unusable. Community engagement will guide design and cost estimates for potential construction.

P122: Propose constructing four pickleball courts in an underutilized overflow parking area in Spruce Grove Park. If the budget permits, include lighting and consideration for a potential future roof structure over the courts.

P123: With the Whistler BMX club folding, this project repurposes the Bayly Park BMX track into a natural-surfaced mountain bike skills area, benefiting the local community and reducing pressure on the Village Bike Skills area.

P101: This ongoing initiative focuses on accessibility upgrades in parks, coordinated annually with the Whistler Accessibility and Inclusion Committee.

X116: RMI funds will replace the water spray park and playground at Meadow Park, which are beyond their lifespan. Construction is set for 2025, including irrigation upgrades and a fenced shared ball and dog area.

B002: This project continues the redevelopment of the Public Safety Building, enhancing capacity for RCMP and Fire Services. Delays have pushed completion into 2024, with remaining budget carried forward for final work.

X117: RMI funding will improve the Valley Trail's safety and continuity, addressing gaps and concerns identified in the 2019 Safety Assessment. Planned work includes a new trail segment and enhanced safety signage and communication for bicycle speed concerns.

RMOW DRAFT PROJECTS LIST 2025

Project NameFunding Reserve			Planned Spending		Project Type			
			2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects	
						Avg Annual Spending	Approx Past Spending	Est Total Project Value

Utilities Renewal & Upgrades

The RMOW is responsible for the delivery of clean water to its residents, for the removal of wastewater and its treatment, and for the handling of solid waste. Ensuring these systems operate well and consistently, requires ongoing attention to upkeep and renewal. That work lands here.

E063	Compost Facility Annual Reconstruction	Solid Waste Capital Reserve	175,000	700,000		187,000		
E088	Solid Waste Annual Reconstruction	Solid Waste Capital Reserve	230,000	1,630,000		148,000		
E130	Solid Waste Outreach Program	Solid Waste Operating Reserve	100,000	300,000		48,000		
E200	Water Annual Upgrades	Water Capital Reserve	350,000	1,200,000		186,000		
E201	Reservoirs and Intakes Upgrades	Water Capital Reserve	350,000	1,150,000		282,000		
E202	Water Well Upgrades	Water Capital Reserve	-	9,750,000	NEW			
E204	Pressure Reducing Valve Station Upgrades	Water Capital Reserve	-	3,730,000				
E203	Water Pump Station Upgrades	Water Capital Reserve	4,345,922	9,375,000		927,000		
E205	Watermain Upgrades	Water Capital Reserve	1,050,000	10,650,000		1,457,000		
E207	Non-Potable Irrigation System Implementation	Water Capital Reserve	150,000	-	NEW			
E208	Water Metering Program Implementation	Water Capital Reserve	145,000	1,045,000		258,000		
E210	Water Operating Capital	Water Operating Reserve	450,000	1,150,000		181,000		
E300	Sewer Annual Upgrades	Sewer Capital Reserve	250,000	1,000,000		63,000		
E301	Sewer Lift Station Upgrades	Sewer Capital Reserve	600,000	4,000,000		906,000		
E303	Sewer Trunk Main Upgrade	Sewer Capital Reserve	50,000	-		15,000		
E310	Sewer Operating Capital Improvements	Sewer Operating Reserve	815,000	2,200,000		415,000		
E320	Sewer Main Upgrades	Sewer Capital Reserve	2,525,000	13,800,000		2,752,000		
E400	WWTP Annual Upgrades	Sewer Capital Reserve	150,000	600,000		600,000		
E401	WWTP Primary Treatment Upgrades	Sewer Capital Reserve	1,900,000	2,250,000		381,000		
E402	WWTP Fermenter Upgrades	Sewer Capital Reserve	350,000	4,250,000		378,000		
E403	WWTP Biological Reactor Upgrades	Sewer Capital Reserve	500,000	2,200,000		141,000		
E405	WWTP Secondary Treatment Upgrades	Sewer Capital Reserve	-	1,250,000		635,000		
E404	WWTP Solids Handling Upgrades	Sewer Capital Reserve	900,000	800,000		127,000		
E407	WWTP Tertiary Treatment Upgrades	Sewer Capital Reserve	1,000,000	9,000,000		33,000		
E408	District Energy System Upgrades	Sewer Capital Reserve	100,000	500,000		50,000		
E409	WWTP Building Upgrades	Sewer Capital Reserve	1,750,000	1,250,000		265,000		
E410	WWTP Operating Capital Upgrades	Sewer Operating Reserve	150,000	750,000		101,000		
			18,385,922	84,530,000		10,536,000		

RMOW DRAFT PROJECTS LIST 2025

	Planned Spending		Project Type			
	2025	2026 - 2029 Combined	NEW?	Recurring	Standalone Projects	
				Avg Annual Spending	Approx Past Spending	Est Total Project Value
TOTAL RMOW Spending	38,551,983	159,504,526		20,102,000	5,029,481	14,235,346
Utilities Spending	18,385,922	84,530,000		10,536,000		
Hotel Tax Spending	2,629,815	4,606,850		847,000		
General Fund Spending	17,536,246	70,367,676		8,719,000		

Short Description

Utilities Renewal & Upgrades

- E063: Annual infrastructure renewal to extend service life and enhance system efficiencies, integrating Asset Management and PM systems.
- E088: Ongoing equipment replacement at the facility to maintain community service levels.
- E130: Solid waste outreach initiative aimed at fostering community behavior change to achieve zero waste goals.
- E200: Annual upgrades for small capital projects, including communications and pump/well station renovations.
- E201: Reservoir upgrades at Sunridge Plateau and Blackcomb, optimizing operations and implementing mechanical enhancements.
- E202: Alpine Meadows well consolidation and pH correction including a new building, treatment equipment, HVAC, electrical, pumps and piping.
- E204: Upgrade three PRV stations by relocating them above ground, replacing valves, flow meters, and SCADA systems. Two unused stations will be decommissioned, with additional work scheduled for 2028-2029.
- E203: South Whistler Water Supply Project will enhance corrosion protection and water use efficiency. Includes pump station construction and planning for pH correction facilities.
- E205: Valve and fitting upgrades across several locations, Crabapple Watermain design, and enhancements for Balsam Way to meet fire standards.
- E207: Exploration of converting potable water systems to recirculating or non-potable water to conserve potable water and reduce sanitary sewer impact.
- E208: Planning and commissioning an ICI water metering program, including site surveys and installation of automatic meter reading systems leading to volumetric water billing.
- E210: Key water conservation initiatives and a leak detection program scheduled from 2025 to 2029.
- E300: Annual upgrades for small capital works, including individual valve replacements and sewer lift station rejuvenation.
- E301: Modifications and upgrades to various sewer lift stations, focusing on electrical systems and condition assessments.
- E303: Funding for sewer trunk upgrades to evaluate infrastructure enhancements, improving capacity and system efficiency.
- E310: Sewer operating capital budget to develop a new sewer model and update odor control measures, supporting the Liquid Waste Management Plan update.
- E320: Sewer system repairs and upgrades, including in 2025 the repair of the force main at Crabapple SLS, test lining of the trunk main along CN Rail, and manhole repairs.
- E400: Annual upgrades for small capital works, including valve replacements.
- E401: Design and construction of heating and venting efficiency upgrades and sedimentation tank improvements starting in 2025.
- E402: Temporary supply of carbon to support operations before tertiary treatment system completion, with assessments and design planned.
- E403: Blower replacement and instrumentation upgrades for bioreactor Train 1 scheduled for 2025, alongside soda ash tower assessments.
- E405: Shade structures to prevent algae growth will be designed in 2028 and installed in 2029, along with a condition assessment update for the secondary clarifiers.
- E404: Budget for solid handling equipment upgrades identified in condition assessments, along with electrical upgrades in 2025.
- E407: Design and tender for tertiary filtration (using disk filters) is scheduled for 2025, with pilot testing and construction phases to follow.
- E408: Equipment upgrades for the District Energy System generation and loop systems.
- E409: Building upgrades based on information from a Condition Assessment, including roof repairs and soil storage enhancements are planned for 2025-2029.
- E410: Collaboration with a process engineer to optimize operations and integrate maintenance tracking systems at the WWTP.

Proposed Departmental Operating Budgets 2025

December 2024

ResortMunicipalityofWhistler
whistler.ca



Resort Municipality Of Whistler
Comparative Summary of Department Operations
REVENUES
Budgeted and Actual

	Budget			Actuals	
	2025	2024	2023	2023	2022
Mayor & Council	-	-	-	-	(213)
Mayor and Council Total	-	-	-	-	(213)
Administrator	-	-	-	-	37
Human Resources	-	-	-	(20,000)	-
CAO Office Total	-	-	-	(20,000)	37
Communications	-	-	-	(500)	-
CECS Division Admin	(877,220)	(851,760)	(769,000)	(769,000)	-
Village Events and Animation	(3,798,327)	(3,687,009)	(3,513,208)	(3,535,071)	(2,808,807)
Whistler Public Library	(221,660)	(201,800)	(158,000)	(197,145)	(154,801)
Recreation	(1,620,866)	(1,573,933)	(1,424,969)	(1,501,476)	(1,429,369)
Meadow Park Sports Centre	(2,568,354)	(2,282,587)	(1,768,923)	(2,223,113)	(1,751,447)
Community Engagement & Cultural Svcs	(9,086,427)	(8,597,089)	(7,634,100)	(8,226,306)	(6,144,423)
CAPD Division Admin	-	(20,000)	(20,000)	(37,211)	(15,660)
Parks Planning	(11,800)	(20,000)	(5,000)	(31,152)	(21,280)
Resort Operations	(4,128,933)	(3,999,335)	(2,857,112)	(2,898,089)	(2,847,982)
Climate & Environment	(66,650)	(67,650)	(56,250)	(55,409)	(57,160)
Planning	(434,200)	(561,200)	(514,687)	(585,057)	(245,158)
Transportation Planning	(4,423,933)	(4,152,681)	(2,978,200)	(3,798,658)	(2,430,975)
Building Department Services	(1,714,416)	(1,816,267)	(1,680,622)	(2,202,352)	(1,360,274)
Climate Action, Planning & Development	(10,779,932)	(10,637,133)	(8,111,871)	(9,607,927)	(6,978,490)
Facilities	(574,700)	(562,806)	(534,976)	(323,857)	(523,549)
IS Division Admin	-	-	-	-	-
Engineering Services	(13,500)	(13,500)	(13,500)	(14,531)	(24,901)
Roads and Drainage	(28,500)	(5,000)	(5,000)	(11)	(2,520)
Central Services	(4,323,054)	(4,625,475)	(815,468)	(3,597,594)	(3,565,626)
Solid Waste	(9,287,227)	(8,831,961)	(7,856,025)	(9,360,199)	(8,722,278)
Water Fund	(8,427,751)	(8,155,134)	(7,859,904)	(8,004,198)	(7,664,141)
Sewer Fund	(10,880,948)	(10,009,598)	(9,362,604)	(9,548,806)	(9,647,122)
Infrastructure Services Total	(33,535,680)	(32,203,474)	(26,447,477)	(30,849,196)	(30,150,137)
Finance	(113,900)	(132,700)	(119,700)	(132,043)	(161,913)
Legislative Services	(17,500)	(17,999)	(11,500)	(31,263)	(33,855)
Information Technology	(88,000)	(64,800)	(64,800)	(63,000)	(131,710)
Protective Services	(8,492,655)	(7,216,591)	(6,149,861)	(6,629,419)	(6,159,003)
RCMP	(379,103)	(524,916)	(491,000)	(366,676)	(406,182)
Fire Rescue Service	(496,723)	(439,205)	(370,500)	(431,429)	(112,868)
CSPS Division Admin	-	-	-	-	-
Corporate Services & Public Safety Total	(9,587,881)	(8,396,211)	(7,207,361)	(7,653,830)	(7,005,529)
General Fund	(70,029,879)	(66,649,063)	(59,629,182)	(78,890,839)	(57,490,965)
Corporate Accounts Total	(70,029,879)	(66,649,063)	(59,629,182)	(78,890,839)	(57,490,965)

Resort Municipality Of Whistler
Comparative Summary of Department Operations
EXPENDITURES
Budgeted and Actual

	Budget			Actuals	
	2025	2024	2023	2023	2022
Mayor & Council	733,585	684,244	659,300	667,254	488,885
Mayor and Council Total	733,585	684,244	659,300	667,254	488,885
Administrator	792,593	758,039	745,366	835,024	867,487
Human Resources	1,403,167	1,333,432	1,192,474	1,230,594	1,107,806
CAO Office Total	2,195,759	2,091,472	1,937,840	2,065,618	1,975,293
Communications	1,053,054	809,261	750,008	678,958	614,826
CECS Division Admin	1,722,053	1,634,820	2,108,379	2,090,806	758,770
Village Events and Animation	4,002,950	3,941,283	3,677,092	3,698,137	2,956,874
Whistler Public Library	1,731,714	1,610,721	1,445,657	1,534,636	1,416,416
Recreation	3,022,350	2,990,201	2,596,864	2,791,480	2,660,484
Meadow Park Sports Centre	4,782,223	4,539,774	4,074,462	4,505,978	4,286,982
Community Engagement & Cultural Svcs	16,314,345	15,526,060	14,652,461	15,299,996	12,694,353
CAPD Division Admin	352,285	366,700	358,286	367,073	351,102
Parks Planning	729,364	688,568	634,404	726,422	696,426
Resort Operations	7,514,234	7,070,831	6,572,166	7,017,081	6,114,157
Climate & Environment	888,524	869,162	763,624	797,894	707,270
Planning	2,720,292	2,543,845	2,347,198	2,204,694	2,026,190
Transportation Planning	8,740,317	7,461,946	6,506,848	6,891,426	4,930,918
Building Department Services	2,219,450	1,944,792	1,537,204	1,499,411	1,481,716
Climate Action, Planning & Development	23,164,465	20,945,844	18,719,730	19,504,000	16,307,779
Facilities	2,937,854	2,797,263	2,690,245	2,645,216	2,403,527
IS Division Admin	844,922	723,390	671,247	716,946	380,233
Engineering Services	596,520	583,953	566,995	594,103	542,662
Roads and Drainage	2,994,697	2,918,807	2,742,266	2,739,193	2,644,367
Central Services	3,311,688	3,342,135	3,071,660	2,956,858	2,987,168
Solid Waste	6,873,594	6,946,473	6,375,675	6,870,992	6,601,979
Water Fund	3,718,786	3,529,652	3,303,399	3,581,093	3,397,042
Sewer Fund	7,143,768	6,897,586	6,416,427	5,569,272	5,347,271
Infrastructure Services Total	28,421,830	27,739,259	25,837,914	25,673,672	24,304,249
Finance	1,788,310	1,740,542	894,701	981,697	1,807,685
Legislative Services	2,626,616	2,528,061	3,093,388	3,131,984	1,719,180
Information Technology	3,186,846	3,015,265	2,516,321	2,516,700	2,212,461
Protective Services	4,252,092	3,910,658	3,655,251	3,808,381	3,547,537
RCMP	5,970,435	5,398,950	5,153,809	4,615,700	4,310,006
Fire Rescue Service	6,683,010	6,037,918	5,311,921	5,388,375	5,442,485
CSPS Division Admin	348,502	346,987	335,496	323,288	302,951
Corporate Services & Public Safety Total	24,855,812	22,978,381	20,960,887	20,766,126	19,342,306
General Fund	10,584,670	11,513,600	7,799,763	11,405,828	11,683,423
Corporate Accounts Total	10,584,670	11,513,600	7,799,763	11,405,828	11,683,423

STAFF REPORT TO COUNCIL

PRESENTED: December 3, 2024
FROM: Legislative Services
SUBJECT: EMERALD DREAMS CONSERVATION CO. LTD. – 2024 ANNUAL FILING

REPORT: 24-107
FILE: 0500-20-0003

RECOMMENDATION FROM THE CHIEF ADMINISTRATIVE OFFICER

That the recommendation of the General Manager of Corporate Services and Public Safety be endorsed.

RECOMMENDATION(S)

That Council of the Resort Municipality of Whistler (RMOW) in open meeting assembled, hereby resolves that the RMOW, as sole shareholder of Emerald Dreams Conservation Co. Ltd. (Company), pass the consent resolutions of the sole shareholder of the Company, attached as Appendix A to Administrative Report No. 24-107, and that the consent resolutions be executed and delivered on behalf of the RMOW.

PURPOSE OF REPORT

The purpose of this report is to seek Council's approval of the annual Shareholders' Resolutions of the Emerald Dreams Conservation Co. Ltd. (Company), attached as Appendix A, and for the execution of the Shareholders' Resolutions of the Company, to confirm approval.

☐ Information Report ☒ Administrative Report (Decision or Direction)

DISCUSSION

Background

The Company is a wholly owned corporation of the RMOW and is the Trustee of the Emerald Forest Trust; a trust formed pursuant to a Trust Settlement Agreement dated November 16, 1999.

The Emerald Forest Trust was formed to manage the ownership of the Emerald Forest Lands. The Emerald Forest Lands are a tract of forest northwest of the Whistler Village which has been preserved as parkland through a third-party conservation covenant with the Land Conservancy of British Columbia.

On October 22, 2024, Council adopted the "Permissive Tax Exemption Amendment Bylaw (2025) No. 2456, 2024", designating the Emerald Forest Lands as exempt from property taxes for five years under section 224 of the *Community Charter*. This exemption will last until December 31, 2029.

The Directors of the Company have approved the Directors' Consent Resolutions, attached as Appendix B, as well as the 2023 Financial Statements, attached as Appendix C. The Directors' Resolutions resolve that Virginia Cullen is appointed as President of the Company, Carlee Price is appointed as Secretary of the Company, and that any two Directors are authorized to sign the 2023 Financial Statements.

Analysis

The Shareholder's Resolutions, attached as Appendix A, resolve that:

- the financial statements of the Company for the fiscal year ended December 31, 2023, be accepted;
- Virginia Cullen, Louis Edward Battiston, and Carlee Price, be elected Directors of the Company to hold office until the next Annual General Meeting (AGM), or until ceasing to hold office, if sooner;
- the appointment of the auditor of the Company for the current fiscal year be waived; and
- the shareholder waives the holding of the AGM and consents in writing to all resolutions which will constitute the proceedings in lieu of the 2024 AGM of the Company.

POLICY CONSIDERATIONS

Relevant Council Authority/Previous Decisions

The Shareholder and Director Resolutions attached to this report speak to the following legislation:

Section 182 of the *Business Corporations Act* (BCA): the Company may consent in writing to all of the business required at the AGM of the Company, and

Section 203 of the BCA: the Company may consent in writing to waive the appointment of an auditor.

2023-2026 Strategic Plan

The 2023-2026 Strategic Plan outlines the high-level direction of the RMOW to help shape community progress during this term of Council. The Strategic Plan contains four priority areas with various associated initiatives that support them. This section identifies how this report links to the Strategic Plan.

Strategic Priorities

☐ Housing

Expedite the delivery of and longer-term planning for employee housing

☐ Climate Action

Mobilize municipal resources toward the implementation of the Big Moves Climate Action Plan

☐ Community Engagement

Strive to connect locals to each other and to the RMOW

☐ Smart Tourism

Preserve and protect Whistler's unique culture, natural assets and infrastructure

☒ Not Applicable

Aligns with core municipal work that falls outside the strategic priorities but improves, maintains, updates and/or protects existing and essential community infrastructure or programs

BUDGET CONSIDERATIONS

All costs are included within the existing Legislative Services Department budget.

LÍŁWAT NATION & SQUAMISH NATION CONSIDERATIONS

The RMOW is committed to working with the Líl'wat People, known in their language as *L'il'wat7úl* and the Squamish People, known in their language as the *Skwxwú7mesh Úxwumixw* to: create an enduring relationship; establish collaborative processes for planning on unceded territories, as currently managed by the provincial government; achieve mutual objectives and enable participation in Whistler's resort economy.

There are no specific considerations to include in this report.

COMMUNITY ENGAGEMENT

Level of community engagement commitment for this project:

☒ Inform ☐ Consult ☐ Involve ☐ Collaborate ☐ Empower

No external engagement is planned or required for this report.

REFERENCES

Appendix A – 2024 Shareholder Resolutions

Appendix B – 2024 Director Resolutions

Appendix C – Financial Statements, ending December 31, 2023

SUMMARY

This report seeks Council's approval of the Shareholder's Resolutions of the Company attached as Appendix A, and for the execution of the annual Shareholder's Resolutions of the Company, to confirm approval.

SIGN-OFFS

Written by:

Lauren Van Leeuwen,
Legislative and Privacy Coordinator

Reviewed by:

Pauline Lysaght,
Manager of Legislative Services/ Corporate
Officer

Ted Battiston,
General Manager of Corporate Services and
Public Safety

Virginia Cullen,
Chief Administrative Officer

EMERALD DREAMS CONSERVATION CO. LTD.

("Company")

SHAREHOLDER'S RESOLUTIONS

Pursuant to the provisions of Section 182 of the *Business Corporations Act* (British Columbia), the following resolutions are passed by the sole member of the Company entitled to attend and vote at the annual general meeting of the Company.

RESOLVED that:

1. the financial statements of the Company for the financial year ended December 31, 2023 be accepted;
2. VIRGINIA CULLEN, CARLEE PRICE and LOUIS EDWARD BATTISTON, having consented in writing to act as directors of the Company, be elected directors of the Company, to hold office until the next annual general meeting of the Company or until sooner ceasing to hold office; and
3. the appointment of an auditor for the Company for the current financial year be waived.

Pursuant to Section 182 of the *Business Corporations Act*, THE RESORT MUNICIPALITY OF WHISTLER, being the only shareholder of the Company entitled to attend and vote at the annual general meeting, waives the holding of the annual general meeting and consents in writing to all of the foregoing resolutions, which constitute proceedings in lieu of the 2024 Annual General Meeting of the Company as evidenced by its execution of these resolutions below.

DATED this _____ day of _____, 2024.

RESORT MUNICIPALITY OF WHISTLER

by its authorized signatories:

Name:

Name:

EMERALD DREAMS CONSERVATION CO. LTD.

("Company")

DIRECTORS' RESOLUTIONS

Pursuant to the articles of the Company, the following resolutions are passed as resolutions of the directors of the Company, duly consented to in writing by all the directors of the Company.

RESOLVED THAT:

1. the following persons be and are hereby appointed officers of the Company to hold the offices set opposite their names until their successors are appointed, at the pleasure of the Board of Directors:


Virginia Cullen - President
Carlee Price - Secretary

2. the financial statements of the Company for the financial year ended December 31, 2023 be approved and that any two directors of the Company be authorized to sign the balance sheet included in the financial statements as evidence of such approval.

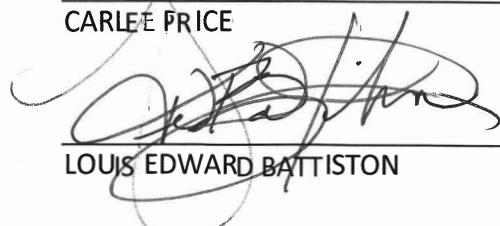
DATED this 19 day of November, 2024.



VIRGINIA CULLEN



CARLEE PRICE



LOUIS EDWARD BATTISTON

Emerald Dreams Conservation Co. Ltd.
Financial Statements
For the year ended December 31, 2023
(Unaudited)

Financial Statements

Balance Sheet

2

Emerald Dreams Conservation Co. Ltd.
Balance Sheet
(Unaudited)

December 31	2023	2022
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Assets

Current

Cash	\$ 1	\$ 1
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Shareholder's Equity

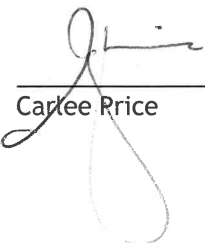
Share capital

Authorized

10,000 Common shares of no par value


Issued

1 Common share	\$ 1	\$ 1
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 Carlee Price

 November 19, 2024
 Date



 Ted Battiston

 Nov 19, 2024
 Date

RESORT MUNICIPALITY OF WHISTLER

SOLID WASTE AMENDMENT BYLAW (TIPPING FEES) NO. 2459, 2024

A BYLAW TO AMEND THE “SOLID WASTE BYLAW NO. 2139, 2017”

WHEREAS Council has adopted “Solid Waste Bylaw No. 2139, 2017”.

AND WHEREAS Council deems it necessary to amend the Resort Municipality of Whistler “Solid Waste Bylaw No. 2139, 2017”.

NOW THEREFORE the Council of the Resort Municipality of Whistler in open meeting assembled, **ENACTS AS FOLLOWS:**

CITATION

1. This Bylaw may be cited for all purposes as the Resort Municipality of Whistler “Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024”.

AMENDMENTS

2. Schedule D of “Solid Waste Bylaw No. 2139, 2017” is hereby replaced in its entirety with Schedule D that is attached to and forms part of this bylaw, as Appendix A.

GIVEN FIRST, SECOND and THIRD READINGS this 19 day of November, 2024.

ADOPTED this ____ day of _____, 2024.

J. Crompton,
Mayor

P. Lysaght,
Corporate Officer

I HEREBY CERTIFY that this is a true copy of "Solid Waste Amendment Bylaw (Tipping Fees) No. 2459, 2024".

Appendix A

**Schedule D
Tipping Fees**

- The minimum charge for Solid Waste disposal at the Municipal Transfer Station is \$6/Load (except for any material or item indicated as FREE).
- A maximum of five (5) mattresses can be tipped at any one time.
- Maximum length for materials received at the Municipal Transfer Station is 2.5 metres.

Solid Waste Type		Tip Fee
Minimum Charge at the Municipal Transfer Station		\$6 per vehicle
Biosolids		\$252 per tonne
Clean Land Clearing Wood Waste	Unchipped	\$122 tonne
	Chipped	FREE
Clean Yard Waste	Unchipped	\$35 per tonne
	Chipped	Free
Dirty Wood Waste		\$180 per tonne
Bulky Items		\$232 per tonne
EPR Recyclable Materials (except tires)		Free
Landfill Waste		\$232 per tonne
Construction and Demolition Waste		\$232 per tonne
Banned Materials Surcharge (waste stream with more than 25% recyclables)		\$290 per tonne Plus, Landfill Waste per tonne rate
Organics food scraps or food waste		\$80 per tonne
Mattresses		\$22 each
Recyclables		Free
Large Appliances		Free
Passenger and Light Truck Tires	Off Rim	\$12 per tire
	On Rim	\$27 per tire
Bike Tires and Bike Tubes		Free
Gypsum Board		\$401 per tonne
Invasive Species and Noxious Plant matter		\$42 per tonne
Hazardous Waste		Not Accepted
Unsecured Loads		\$30 per load
Septage		
A – All liquid waste delivered via metre at the WWTP except as identified in B below		\$76.00 per cubic metre
B – Aerated holding tanks within the RMOW as approved under RMOW Bylaw No. 551, Septage from the RMOW Transfer Station and Whistler Compost Plant		\$1.50 per cubic metre

To Mayor and Council,

Vehicles bearing veterans licence plates can park for free in Vancouver, Coquitlam, Port Moody, Surrey and New Westminster.

Can we get a similar program here in Whistler?

Thank you for your time,

Kai

Kai Penhaligan

Whistler





November 21, 2024

Honourable Josie Osborne
Minister of Health
PO Box 9050
STN PROV GOVT
Victoria BC, V8W 9E2
HLTH.Minister@gov.bc.ca

To Honorable Josie Osborne, Minister of Health,

RE: BC Alert-Ready Program to include Health Services for notification of Emergency Room Closures

Citizens within our small rural community are outraged by the Health Authority's lack of communication when the Emergency Room at our local hospital unexpectedly closes. Rural communities are left in life-or-death situations when an ER is unexpectedly closed and effective notification is not issued. If our residents serviced by the Arrow Lakes Hospital arrive to find the ER closed, the next closest ER is two and a half (2.5) hours away. Knowing ahead of time the Arrow Lakes Hospital ER is closed allows people to respond appropriately in a time of crisis. Knowing they must travel to another hospital will save valuable time when it matters most.

We know we are not the only community in BC affected by sudden ER closures that occur without adequate public notice. However, we acknowledge that the province already has a tool to provide the public with the necessary notifications. The Province's Alert-Ready system can notify citizens and other emergency service providers about ER closures. This will save lives and ensure people are not wasting valuable time by travelling to an ER that is temporarily closed.

The Province's Alert-Ready program states that the alert must meet the following criteria before proceeding:

- There is a threat to human life
- The threat is immediate
- There are recommended actions that may save lives.

An emergency room closure, whether planned or unplanned, threatens human life. The threat is immediate, and there is a recommended action that can save lives.

On October 16, 2024, Council for the Village of Nakusp resolved the following R232/24:

THAT staff be directed to write a letter to the Provincial Government requesting they include the Provincial Health Services in their Alert Ready program to communicate with the public and advise of Emergency Room closures.



THE VILLAGE OF
NAKUSP

With best regards,

Tom Zeleznik
Village of Nakusp, Mayor

Cc:
Honourable Garry Begg, Minister of Public Safety and Solicitor General
MLA Brittny Anderson
All BC Municipalities

Hi,

My name is Peter Harrington. I am a Canadian citizen and Whistler/Pemby local since 2015.

With all the van campers scattered everywhere without proper sanitation facilities I think it's high time to reel em into a central location and at least provide a Sani dump.

I think I found the spot.

Attached is the beginnings of the proposal. I wish I could polish it up more but I am currently working full time and living in a tent.

Hot showers would be nice guys.

Cheers

CAMP JASPER



NEW CAMPGROUND PROPOSAL

TO \ WCSS + LIL WAT NATION

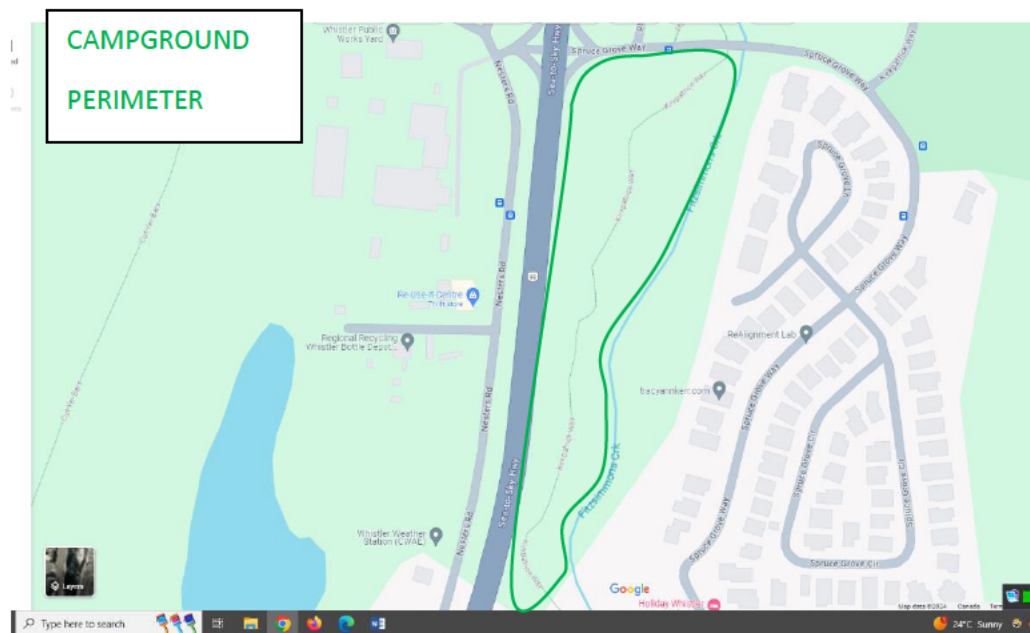
FROM \ PETER HARRINGTON – 604 VENTURES CONTRACTING

DATE: AUG 8 2024

NEIGHBORHOOD: *NESTERS, WHITE GOLD, SPRUCE GROVE*

OBJECTIVES:

1. HARM REDUCTION FOR VICTIMS OF CRISIS
2. QUICK RELIEF TO TRAVELLERS/DISPLACED
3. FIRE RISK REDUCTION FOR WHISTLER VILLAGE



Executive Summary

The Plan

To clear dead, dry brush, and build a 10 tent site campground, 20 parking stalls. \$10/DAY Electronic Self Registration

PASSIVE REVENUE: \$9000/MONTH

Fire Safety:

The Jasper fire forced “About 20,000 park visitors and the 5,000 residents”¹ to flee and become displaced. Many evacuees came to Whistler during the immediate aftermath and in peak Summer tourist season. They had nowhere to land. This posed the risk of them camping on the outskirts of town, having fires, and risking the same catastrophic devastation that Jasper encountered.

Keep them in one centralized location. Keep them at Camp Jasper.

Location:

The centralized location provides ideal response time for police, fire, or ambulance. It is adjacent Fitzimmons Creek that flows year round. This can provide immediate fire safety needs by having steady water flow and easy foot access along gentle sandy creek beds.

It is also ideally situated across from the bastion of support that is the Whistler Community Services, Foodbank, Reuse it Center, Bottle Depot, and Waste Management Center.

¹ <https://ca.news.yahoo.com/jasper-wildfire-burns-buildings-while-080029796.html>

It is close to Nesters Market, and Liquor Store. All accessible via the valley trail. This takes cars off the road, limiting pollution, and accessibility.

PHASE:1 \ SEWER

IMMEDIATE NEEDS:

1. \ INTERCEPT CURRENT SEWER OPERATION (CREW WORKING THERE NOW) (Aug -8-2024)
2. \ BUILD 1 BATHROOM SEWER INTAKE FOR CAMPGROUND

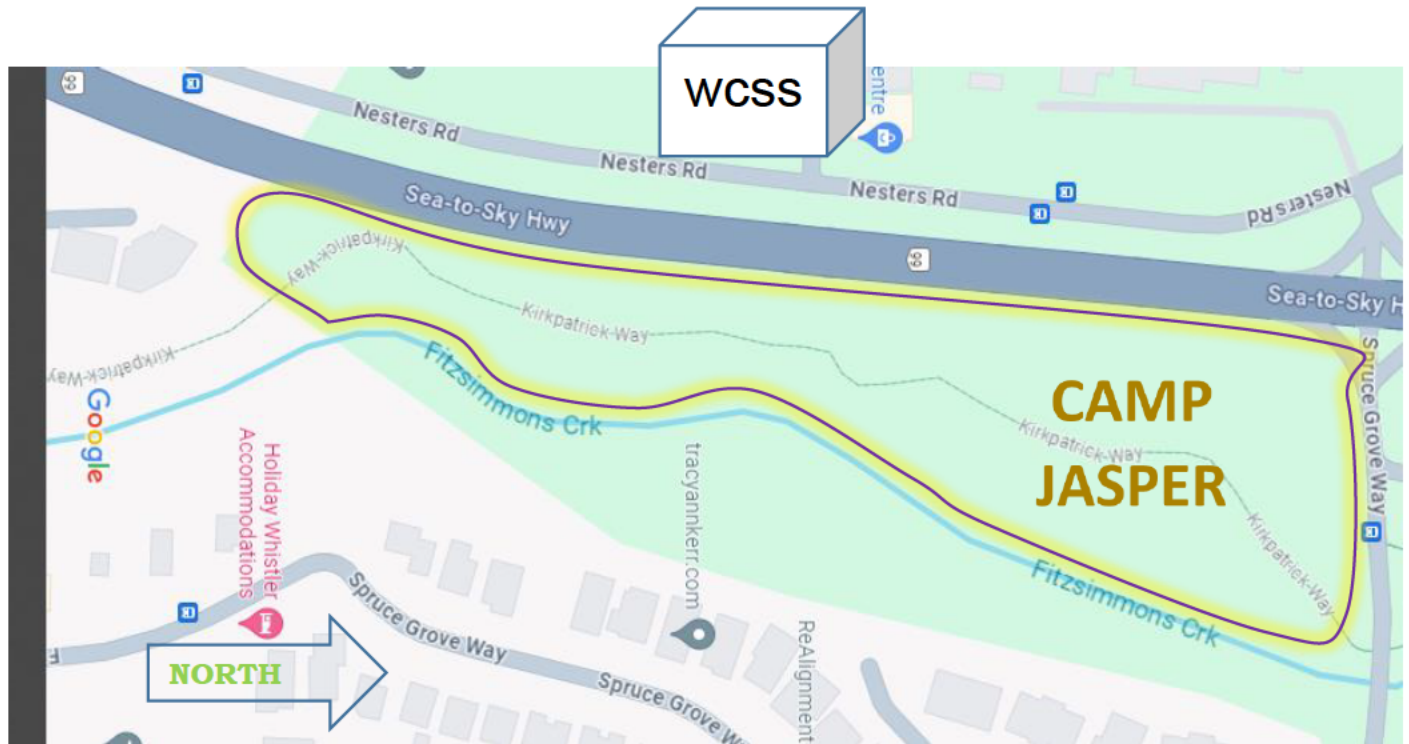
PHASE:2 \ ELECTRICAL

1. \ INTERCEPT VALLEY TRAIL LIGHTS' ELECTRICITY
2. \ RUN GFCL POWER PLUGS TO POWER BOARDS FOR TOOLS
3. \ AWAIT CAMPGROUND LAYOUT

CAMP JASPER MAP

V \ 1

DATE AUG-8-2024



604VENTURES – PETER HARRINGTON

NOTE:

1. KIRKPATRICK WAY IS AN OLD ACCESS ROAD CURRENTLY UNDER GOING A SEWER UPGRADE CONSTRUCTION PROJECT
2. KIRKPATRICK WAY PROVIDES IDEAL ACCESS AND/OR PARKING NEEDS FROM QUICK HIGHWAY ACCESS

S.W.O.T. Analysis

Strengths	Weaknesses
<ol style="list-style-type: none"> 1. Helps Housing Crisis 2. Helps Fire Crisis 3. Buffers housing transitions 4. Centralizes campers 5. Fire safety for Village 6. Would support sporting events catering capacity 7. Employment opportunities 8. Community Engagement 9. Potential WCSS work program (bush clearing) opportunities for homeless/in need 	<ol style="list-style-type: none"> 1. Neighborhood Complaints 2. Overcrowding Valley Trail 3. Safety around Valley Trail 4. Neighborhood support 5. Budget
Opportunities	Threats
<ol style="list-style-type: none"> 1. More traffic lights for highway for Nesters market customers and Spruce Grove residents 2. Parking relief for Foodbank and Nesters Market 3. More business to Nesters Market, Bottle Depot, and Reuse it Center 	<ol style="list-style-type: none"> 1. Tree Fall hazard safety 2. Management/Control 3. Cleanliness 4. decrease of Air Bnb revenues 5. Cost 6. Burden on infrastructure 7. Noise to surrounding neighbors

Noise:

In terms of Noise complaints the creek and the highway running adjacent both sides do well do buffer the sound.

KIRKPATRICK WAY ENTRANCE (N)\
LOOKING SOUTH



KIRKPATRICK WAY ENTRANCE (S) \
LOOKING SOUTH



KIRKPATRICK WAY ENTRANCE (S) \
LOOKING NORTH



KIRKPATRICK WAY ENTRANCETO
SPRUCE GROVE



KIRKPATRICK WAY SEWER PIPE
OPERATIONS



CROSSWALK TO HIGHWAY 99
LOOKING NW



CONTACT:

PETER HARRINGTON

604VENTURES CONTRACTING

WHISTLER, B.C. \ CANADA

604VENTURES@GMAIL.COM



Sarah Mackenzie
Manager, Community Development
Jewish Federation of Greater Vancouver
950 West 41st Avenue, Vancouver BC
(604) 257-5100

Resort Municipality of Whistler
Mayor and Council
c/o Corporate Officer
4325 Blackcomb Way
Whistler, BC V8E 0X5

Dear Mayor and Council,

Thank you for the commitment Resort Municipality of Whistler has shown to recognizing and supporting the city's diverse communities. We are reaching out to explore the opportunity for Resort Municipality of Whistler to participate in our commemoration of International Holocaust Remembrance Day (IHRD) on Monday, January 27, 2025. In previous years, municipalities across Metro Vancouver, including Coquitlam, Delta, Surrey, Vancouver, and North Vancouver, have participated in this observance. We would be deeply honored to have your support this year.

We respectfully request a Proclamation in honor of International Holocaust Remembrance Day, as well as the illumination of Fitzsimmons Covered Bridge in yellow to commemorate the day. This observance is part of the World Jewish Congress's annual #WeRemember campaign. With the rise of antisemitism, this campaign plays a crucial role in honoring Holocaust victims and emphasizing the importance of Holocaust education and standing against hatred.

Please find the details of this request below. We are available at any time to answer questions or provide additional information:

- **Name of organization:** Jewish Federation of Greater Vancouver
- **Contact name:** Sarah Mackenzie
- **Email:** smackenzie@jewishvancouver.com
- **Other organizations involved:** CIJA, Vancouver Holocaust Education Centre and World Jewish Congress
- **Date of event:** Monday, January 27, 2025
- **Requested date for Proclamation:** Monday, January 27, 2025
- **Requested date for lighting:** Monday, January 27, 2025

Commemoration: In 2005, the U.N. General Assembly designated January 27 as International Holocaust Remembrance Day (IHRD) in honor of the liberation of Auschwitz-Birkenau, the largest Nazi concentration and death camp, where over six million innocents were systematically murdered during World War II. January 2024 marks the 79th anniversary of Auschwitz-Birkenau's liberation in 1945.

Connection to Canada and the Region: Canada is a refuge for immigrants, refugees, and survivors of persecution and genocide. It stands as a place where people from all backgrounds can learn from one another and share cultures. The U.N. resolution establishing IHRD rejects Holocaust denial (now illegal in Canada) and condemns violence based on religion or ethnicity. IHRD is observed in the U.N. and globally, including by Canada and cities such as Calgary, Ottawa, and Montreal.

In today's world, where antisemitism and hate continue to rise, it is essential that the lessons of the Holocaust remain a part of our collective consciousness to prevent such atrocities from happening again. By joining us in commemorating IHRD, [City Name] would demonstrate its commitment to standing against antisemitism, hate, and genocide alongside the Jewish community and Canadians from all backgrounds.

Additional Information:

- **Other Facilities Requested:** Yes, municipalities across Canada have been invited to illuminate sites such as Vancouver City Hall, BC Place, Calgary Tower, the Manitoba Legislature, National Gallery of Canada, CN Tower, Montreal Olympic Tower, St. John's City Hall, and others.
- **Annual Event:** This is an annual day of remembrance, recognized by the United Nations. We would be grateful if this request could be added to the City's calendar as an annual commemoration.
- **Requested Lighting Color:** Yellow, symbolizing the memorial candles lit in remembrance of all Holocaust victims.
- **Social Media Handles:**
 - Instagram: @jewishvancouver
 - X (formerly Twitter): @jewishvancouver
 - Hashtags: #WeRemember, #NeverAgain, #InternationalHolocaustRemembrance

Thank you for considering our request. We look forward to the possibility of Resort Municipality of Whistler's participation in honoring International Holocaust Remembrance Day and reinforcing our shared commitment to education, remembrance, and tolerance.

Warm regards,
Sarah Mackenzie
Jewish Federation of Greater Vancouver

INTERNATIONAL HOLOCAUST REMEMBRANCE DAY

January 27, 2025

- WHEREAS** In 2005, the United National General Assembly designated January 27 – the anniversary of the liberation of Auschwitz-Birkenau – as International Holocaust Remembrance Day; and
- WHEREAS** On this annual day of commemoration, every member state of the U.N. has an obligation to honour the victims of the Nazi era and to develop educational programs to help prevent future genocides; and
- WHEREAS** The U.N. resolution that created IHRD rejects denial of the Holocaust and condemns discrimination and violence based on religion or ethnicity; and
- WHEREAS** Canada offers refuge and new hope to immigrants, refugees and survivors, some of whom have escaped more recent genocides – and it is a place where people learn from each other and share cultures; and
- WHEREAS** We join with the Vancouver Holocaust Education Centre and our Jewish community on an annual day of commemoration to honour the victims of the Nazi era;
- NOW THEREFORE** I, Jack Crompton, Mayor of the Resort Municipality of Whistler do hereby proclaim Thursday, January 27, 2025 as

INTERNATIONAL HOLOCAUST REMEMBRANCE DAY

In the Resort Municipality of Whistler, Province of British Columbia.

Jack Crompton
MAYOR